

# HQIC Community of Practice Call

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Enhancing Capacity: Reengineering Fall and Fall Injury Programs: Infrastructure, Capacity and Sustainability

May 9, 2024

*This material was prepared by The Bizzell Group (Bizzell), the Data Validation and Administrative (DVA) contractor, under contract with the Centers for Medicare & Medicaid Services (CMS), an agency of the U.S. Department of Health and Human Services (HHS) specific. Views expressed in this material do not necessarily reflect the official views or policy of CMS or HHS, and any reference to a product or entity herein does not constitute endorsement of that product or entity by CMS or HHS. 12SOW/Bizzell/DVA-1341 04/11/2024*



# Introduction

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Welcome!

**Shaterra Smith**

Social Science Research Analyst  
Division of Quality Improvement Innovation  
Models Testing  
iQuality Improvement and Innovations Group  
Center for Clinical Standards and Quality  
Centers for Medicare & Medicaid Services

# Agenda

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- Introduction
- Today's topic: **Enhancing Capacity: Reengineering Fall and Fall Injury Programs: Infrastructure, Capacity and Sustainability**
- Presenters:
  - **Rachel Megquier**, BSN, RN, Telligen
  - **Pat Quigley**, PhD, MPH, APRN, CRRN, FAAN, FAANP, FARN, Nurse Consultant, Patricia A. Quigley Nurse Consultant, LLC
  - **Theresa Via**, RN, MSN, CHQ, North Lincoln Hospital
  - **Rebecca Boll**, MSPH, CPHQ, IPRO
- Open discussion
- Closing remarks

## As You Listen, Ponder...

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- What impactful actions can you take as a result of the information shared today?
- How are you able to increase engagement within your facilities to ensure a true change in patient safety?
- Based on what you heard today, what activities do you currently have underway that can leverage immediate action over the next 30, 60 or 90 days?

# Meet Your Speakers



**Rachel Megquier, BSN, RN**  
Senior Quality Improvement  
Facilitator  
Telligen



**Patricia Quigley, PhD, MPH,  
APRN, CRRN, FAAN, FAANP,  
FARN**  
Nurse Consultant  
Patricia A. Quigley Nurse  
Consultant, LLC



**Theresa Via, RN, MSN, CHQ**  
Director Quality Resources  
North Lincoln Hospital



**Rebecca Boll, MSPH, CPHQ**  
HQIC Project Manager  
Senior Director, Health Care  
Quality Improvement  
IPRO

# Collaborating to Support Your Quality Improvement Efforts



MHA HEALTH, RESEARCH AND EDUCATIONAL FOUNDATION, INC.



- Healthcentric Advisors
- Qlarant
- Kentucky Hospital Association
- Q3 Health Innovation Partners
- Superior Health Quality Alliance



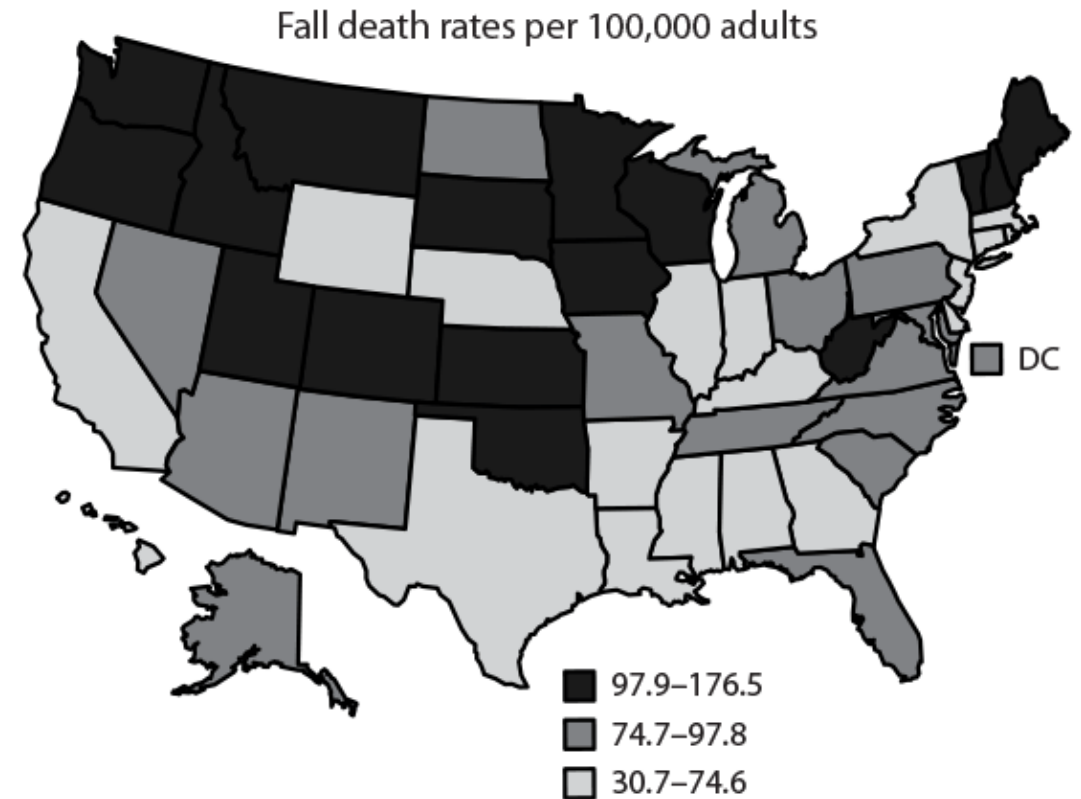
ALASKA STATE HOSPITAL & NURSING HOME ASSOCIATION



Hospital Quality Improvement Contractors  
CENTERS FOR MEDICARE & MEDICAID SERVICES  
iQUALITY IMPROVEMENT & INNOVATION GROUP

## National Impact of Falls

- The leading cause of **injury and injury deaths** in older adults aged >65 years old is **unintentional falls**.
- In 2021, a total of 38,742 unintentional fall-related deaths occurred among older adults.



[Nonfatal and Fatal Falls Among Adults Aged ≥65 Years — United States, 2020–2021 | MMWR \(cdc.gov\) \(Link\)](#)

## Why Focus on Falls?

- Although falls are common, they are **NOT** an inevitable part of aging.
- Preventing falls can prevent deaths in older adults.
- Falls **CAN** be prevented by screening, assessing for modifiable risk factors, and intervening with evidence-based approaches.
- The average total cost of an inpatient fall is **\$62,521.**
- Falls comprise the largest category of preventable adverse events in hospitals.



[Nonfatal and Fatal Falls Among Adults Aged ≥65 Years — United States, 2020–2021 | MMWR \(cdc.gov\)](#); [Cost of Inpatient Falls and Cost-Benefit Analysis of Implementation of an Evidence-Based Fall Prevention Program | Health Policy | JAMA Health Forum | JAMA Network \(Link\)](#)





# Enhancing Capacity: Reengineering Fall and Fall Injury Programs: Infrastructure, Capacity and Sustainability

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Pat Quigley, PhD, MPH, ARNP, CRRN, FAAN, FAANP  
Nurse Consultant

May 9, 2024

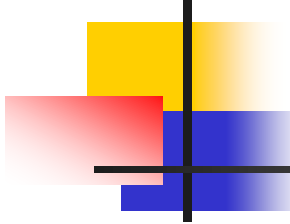
*E-Mail: [pquigley1@tampabay.rr.com](mailto:pquigley1@tampabay.rr.com)*



# Objectives

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- Integrate program evaluation and implementation science
- Discuss essential elements and guidelines for fall and injury prevention programs
- Examine expected fall and fall injury program attributes
- Identify opportunities to enhance fall and fall with injury prevention program infrastructure, capacity and how to sustain improvements





# National Guidelines: Shifting

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- Reduce Individual Fall and Injury Risk Factors (Individualized Care)
- Integrate Injury Risk/History on Admission
- Implement Universal Injury Reduction Strategies
- Implement Population-Specific Fall Injury Reduction Intervention
- Reduce Harm from Falls



## Sept 28, 2015: The Joint Commission (TJC) #55 Sentinel Alert: Preventing Falls and Fall Injuries

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- Lead efforts to raise awareness of the need to **prevent falls resulting in injury**
- Establish an **interdisciplinary falls injury prevention team** or evaluate the membership of the team in place
- Use a standardized, validated tool to identify risk factors for falls, assess fall and injury risk factors
- Develop an individualized plan of care **based on identified fall and injury risks**, and implement interventions specific to a patient, population or setting



# Program Evaluation Process

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- Process by which individuals work together to improve systems and processes with the intention to improve outcomes.\*

\*Committee on Assessing the System for Protecting Human Research Participants.  
*Responsible Research: A Systems Approach to Protecting Research Participants.*  
Washington, D.C.: The National Academies Press: 2002.



# Program Effectiveness: Fall Prevention

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- Organizational Level: expert interdisciplinary fall team, population-specific fall prevention, leadership, environmental safety, safe patient equipment, post fall huddles
- Unit Level: education, communication-handoff, universal and population-based fall-prevention approaches
- Patient Level: exercise, medication modification, orthostasis management, assistive mobility aides



# Program Effectiveness: Protection from Serious Injury

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- Organizational Level: available helmets, hip protectors, floor mats, height adjustable beds; elimination of sharp edges
- Staff Level: education, adherence, communication-handoff includes risk for injury
- Patient Level: adherence with hip protector use, helmet use, etc.





# Evaluations Methods

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- Prevalence Studies
- Formative and Summative Evaluation Methods
  - Type of Falls
  - Severity of Injury
    - How are you assessing for injury? Duration? Extent of Injury?
  - Repeat Falls
  - Survival Analysis
  - Annotated Run Charts



# Reconsider Overall Falls as Outcome

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- If focus is on falls, measure **preventable** falls
- Otherwise, measure effectiveness of interventions to **mitigate or eliminate fall risk factors** (remember Oliver article, recommendation 2 and 3): Number (and type) of modifiable fall risk factors modified or eliminated upon discharge (DC)



# Nationally Adopted Interventions to Reduce Preventable Falls and Fall-related Injuries

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- Identify and address each patient's specific fall and injury risk factors (Lelaurin & Shorr, 2019)
- Integrate new systems and devices (webcams, video telesitter technology) that better predict and prevent falls than bed alarms (Lelaurin, et al; Quigley, et al, 2019)
- System-based interventions work: Toileting (i.e. "wake em, take em"; timed toileting; assist in and out of bed) (Resnick & Boltz, 2019)



# Nationally Adopted Interventions to Reduce Preventable Falls and Fall-related Injuries

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- Interventions to increase physical activity (motivate and engage patients in activity) increase function and mobility (Resnick & Boltz, 2019)
- Function-focused care – increases physical activity (Resnick & Boltz)
- Frequent medical review minimizes the effects of treatments (ACE units; Acute Care for Elders) (Resnick & Boltz)



# So... let's get STARTED!

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The evidence supports **opportunities** to enhance fall and fall with injury prevention program infrastructure

- What will you do to *Change Practice*?

That's **Implementation Science**

- Focus on Risk Factors
- Focus on Preventing Injury
- Learn from Falls
- Partner with Patients and Family Members



# Focus on Identifying Risk Factors and Activating Interventions to Address Each Risk Factor

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- Medication Review
- Urinary catheter or IV discontinuation ASAP
- Mobility aids and assistance with walking
- Scheduled toileting
- Appropriate footwear
- More frequent rounding
- Patient engagement in identifying risks, consequences of a fall and needed safety interventions



# Focus on Identifying Risk Factors and Activating Interventions to Address Each Risk Factor

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- Identify high risk or vulnerable populations to conduct a multifactorial assessment
  - Patients admitted for a fall
  - High risk for injury – A,B,C,S
  - Known faller
- Complete 65 and older, pre-mobility admission mobility assessment
- Capture known faller status to emergency medical record (EMR) banner



# Focus on Preventing Injuries from Falls

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- Use A,B,C,S to screen for populations at injury risk
- Use floor mats, hip protectors, helmets
- Assess and mitigate unsafe environmental hazards: thresholds, sharp edges, hard surfaces, water on floors





# Focus on Learning From and Preventing UNASSISTED Falls

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- Establish criteria for toileting supervision: arms length, foot in the door, help staff stay on task
- Provide more frequent, purposeful rounding for patients high risk for fall or injury
- Schedule toileting for patients needing assistance ambulating to the toilet. Toilet before pain meds, at bedtime. “I have the time”



# Partner with Family Members in the Safety of their Loved One

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- Assure family attendance in bedside handoffs
- Structure family education with teach back
- Use teach back for fall safety
- Provide structured education by a designated staff



# Opportunities to Enhance Fall and Fall with Injury Prevention Program Infrastructure and Capacity

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- Select a model
- Set goals
- Conduct baseline assessment – find 3-5 opportunities
- Identify gap between what is expected and what exists in practice
- Prioritize opportunities for improvement
- Develop a strategic plan
- Develop implementation plan
- Determine feasibility: continue or terminate
- To continue, develop strategies for sustainability and enculturation
- Celebrate success



# Set Goals

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- Reduce Preventable Falls by 50% in 1 year
  - Accidental
  - Anticipated Physiological Falls
- Reduce Fall Related Injuries by 60% in 1 year
- 100% completion of post-fall huddles in 4 months



# Align Interventions to Goals

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- Reduce Preventable Falls
  - Accidental Falls
  - Anticipated Physiological Falls
- Reduce Injurious Falls



# Preparation Phase

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- Assess effectiveness of current team and change membership and/or leadership to bring fresh ideas
- Reinvent the team if needed
- Select unit-based champions for local accountability
- Safe environment checks and opportunity to catch hazards; clutter rounds
- Determine data to be collected and data collection and analysis tools

And much more.....



# Data is Essential

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- Use trended data to dispel myths or confirm theories about who is falling, when, where and why
- Identify fall characteristics to identify who is falling, environmental and patient factors contributing. Use this data to inform tests of change.
- Drill down on unwitnessed falls
- Share trended data with leadership, staff, pts and visitors



# Accidental Falls Due to Falls from Low Beds

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- Structure Goal: Develop a Safe Bed Program (Height Adjustable Beds, Safe Exit Side, Concave Mattresses)
- Outcome Goal: Reduce Bed-related Patient Falls by 70 percent on rehab unit within 1 year
- Set up your Task Force/Work Group





# Anticipated Physiological Falls due to Postural Hypotension

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- Structural Goal: Implement a Postural Hypotension Program (P&P, EMR Templates; patient assessment and care management) by 5 months
- Outcome Goal: Reduce falls due to OH by 80% in 1 year
- Set up your Task Force/Work Group



# Reduce Injurious Falls from Bed

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- Structure Goal: Implement a Floor Mat Program (product selection, pilot test, P&P Development, EMR Template, Staff Education, Patient Education) by 6 months
- Outcome Goal: Within 1 year, 90% of patients who fall from beds will fall on a floor mat
- Set up your Task Force/Work Group



# Implement the Post Fall Huddle

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- Structure Goal: PFH Processes implemented in P&P, education program, and quality improvement (QI)
- Outcome Goal: Within 4 months, 100% of patients who fall from beds will fall on a floor mat
- Set up your Task Force



# Create Action Plan While Sharing with Peers on How to Overcome Barriers and Achieve Successes

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- Develop 3 Opportunities for Your Action



# Falls Strategic Plan: Integration Timeline

<i>Last Updated Aug 2021</i>	Sept 19	Oct 19	Nov 19	Dec 19	Jan 20	Feb 20	Mar 20	Apr 20	May 20	Jun 20
<b>Pre-Design Phase (~ 1 month)</b>										
Task Force Co-Chairs meet, develop initial plans										
Create integrated Charter, measures, & communications										
<b>Design Phase (~ 2 months)</b>										
Assess interventions, resources, & requirements										
<b><i>Falls Collaborative Kickoff 2-10-2022 2pm EST</i></b>										
<b>Implementation Phase (~ 4 months)</b>										
Monthly integrated Collaborative meetings										
TF Co-Chairs begin to implement selected interventions										
<b>Sustain &amp; Improve</b>										
Transition active work, ready for next implementation cycle										





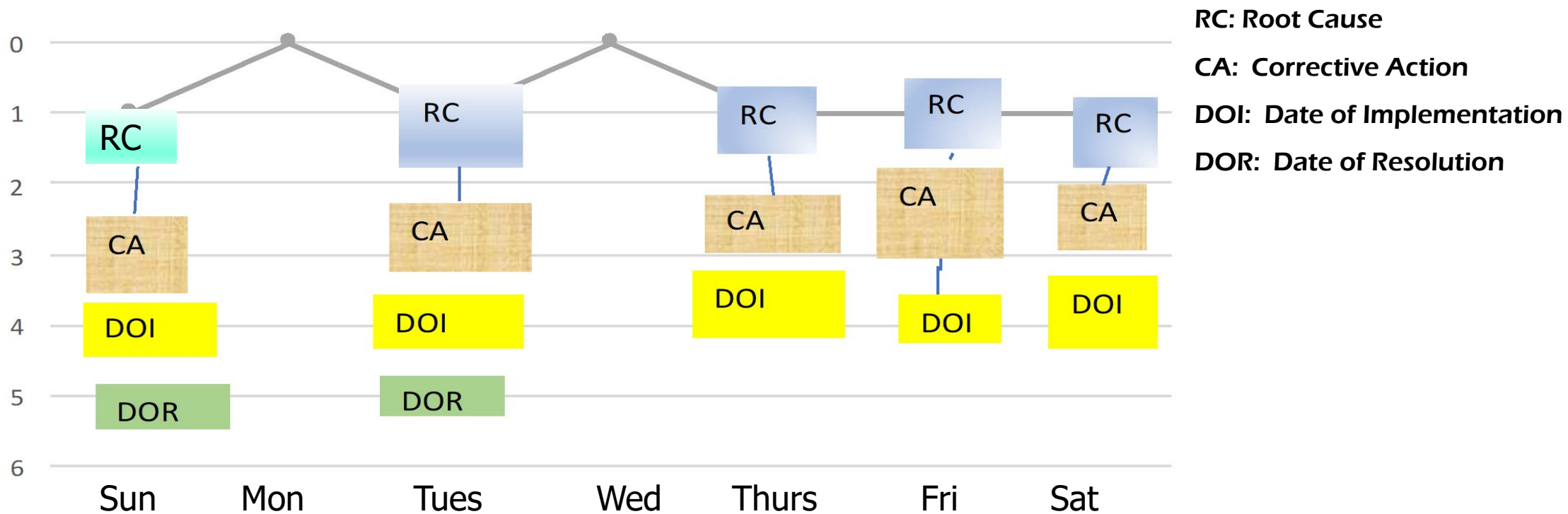
# Align Interventions to Goals

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- Reduce Preventable Falls
  - Accidental Falls
  - Anticipated Physiological Falls
- Reduce Injurious Falls

# My Unit Story Board

Annotated Story Board Fallers 5So Med Surg





# To Conclude – I have for you:

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- Guidance to Measure Change
- Process and Outcome Run Charts
- Annotated Run Chart
- Rethink your Falls Committee
- Thinking out of the Box





# Please Share More!

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- Be a Champion for Change, and keep me posted – I am here for you!
- [pquigley1@tampabay.rr.com](mailto:pquigley1@tampabay.rr.com) (e-mail)





# Measuring the Change

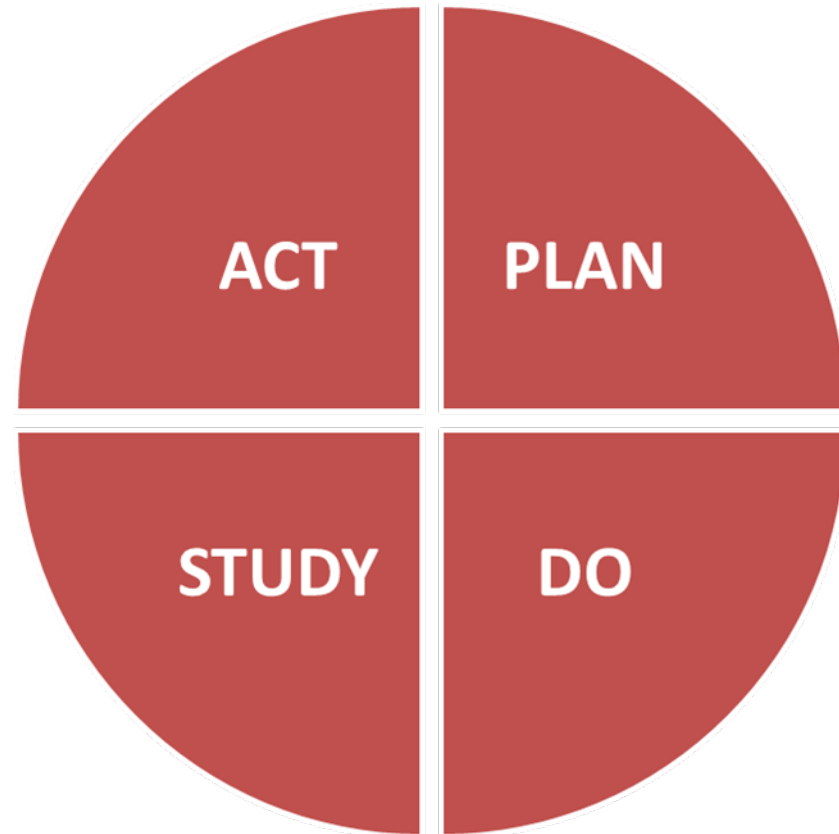
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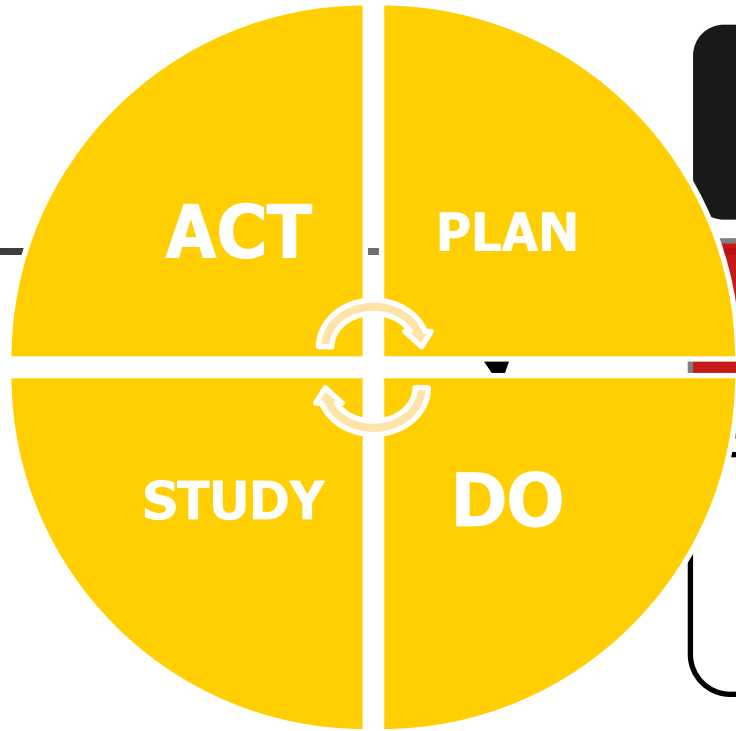
- Patient focus?
- Aim?
- Find a measure that captures that change?
  - How to measure process changes?
  - How to measure outcomes?
  - Chart review, medical tests, interviews, behavioral change, questionnaire and phone calls



# PDSA CYCLE

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**What are we trying to accomplish?**

**How will we know that a change is an improvement?**

**What change can we make that will result in improvement?**

**A Model for Improvement**

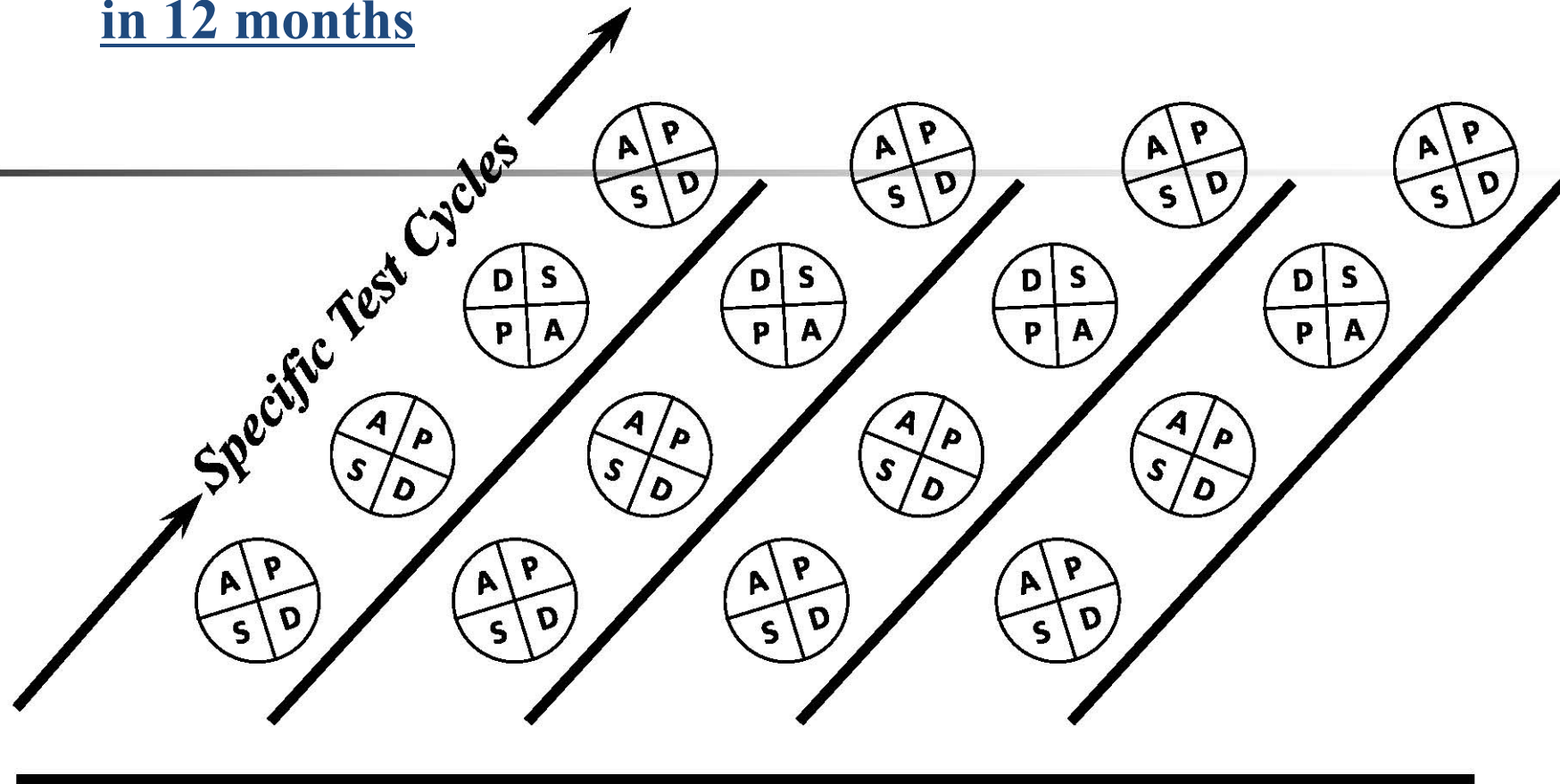


# Testing on a Small Scale

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- Have others that have some knowledge about the change review and comment on its feasibility
- Test the change on the members of the team that helped develop it before introducing the change to others
- Conduct the test in one facility or office in the organization, or with one patient
- Conduct the test over a short time period
- Test the change on a small group of volunteers

# Overall Aim: Decrease Preventable Falls Rate by 50% in 12 months



**Develop  
assess.  
protocol**

**Develop  
Knowledge of  
falls**

**Develop  
Environ-  
mental  
Assess.**

**Develop  
specific  
interventions  
for fallers**

**Staff and  
Patient  
Education**



# Examples of Process Measures

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## Percentage of:

- Patients at risk for falls and fall related injuries with interventions in place
- Patients  $\geq 65$  with orthostatic hypotension (OH) assessed before ambulation
- Observation and chart review



# Outcome Measures

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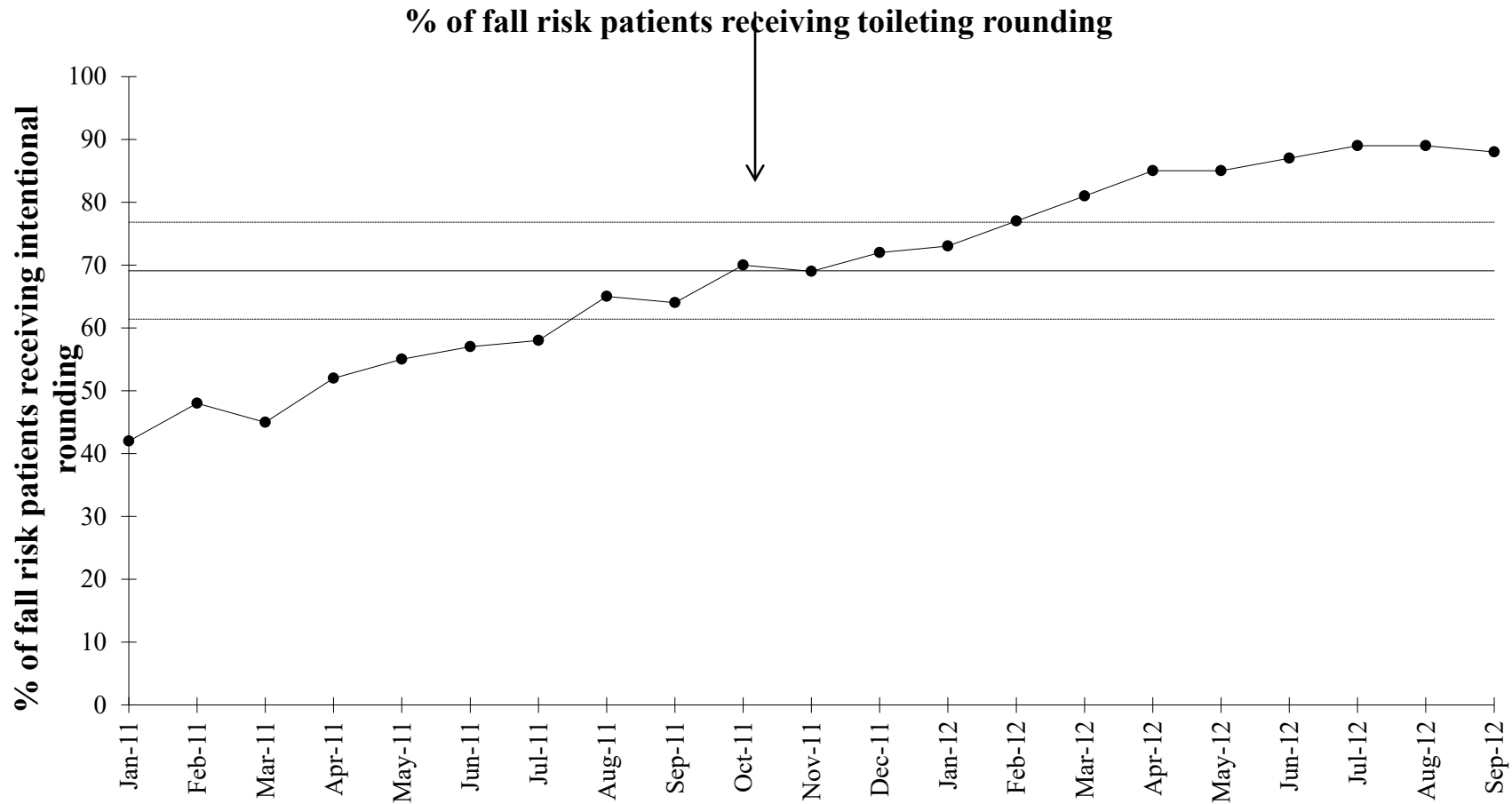
Major  
Injury Rate

Preventable  
Fall Rate

Balancing  
Measures

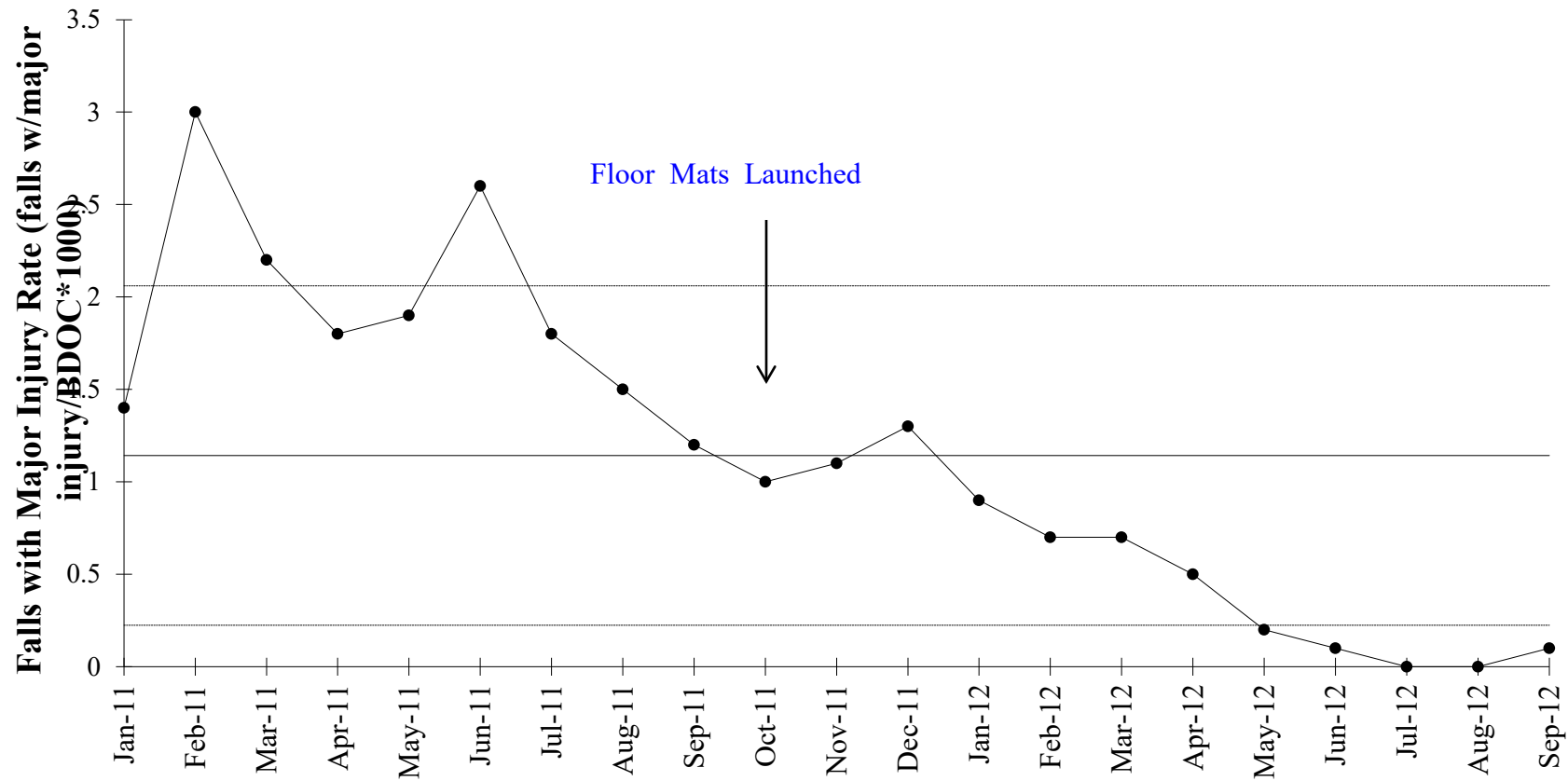


# Example of a **Process** Run Chart

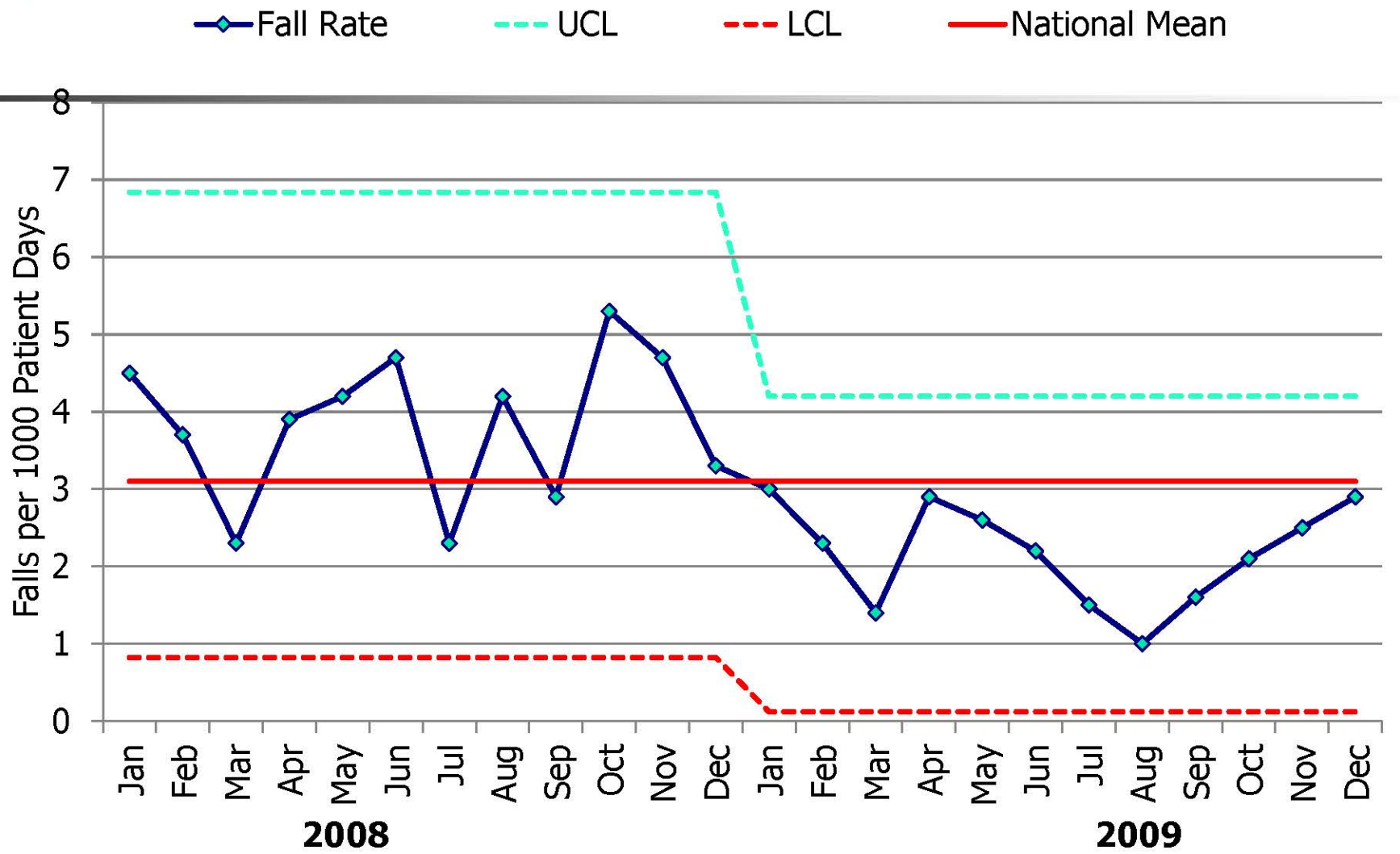
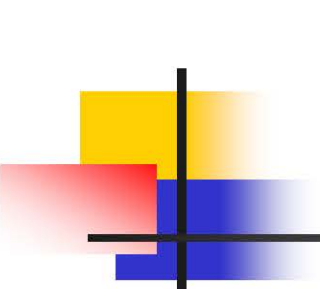


# Example of an Outcome Run Chart

Rate of Falls with Major Injury (#falls with major injury/BDOC\*1000)

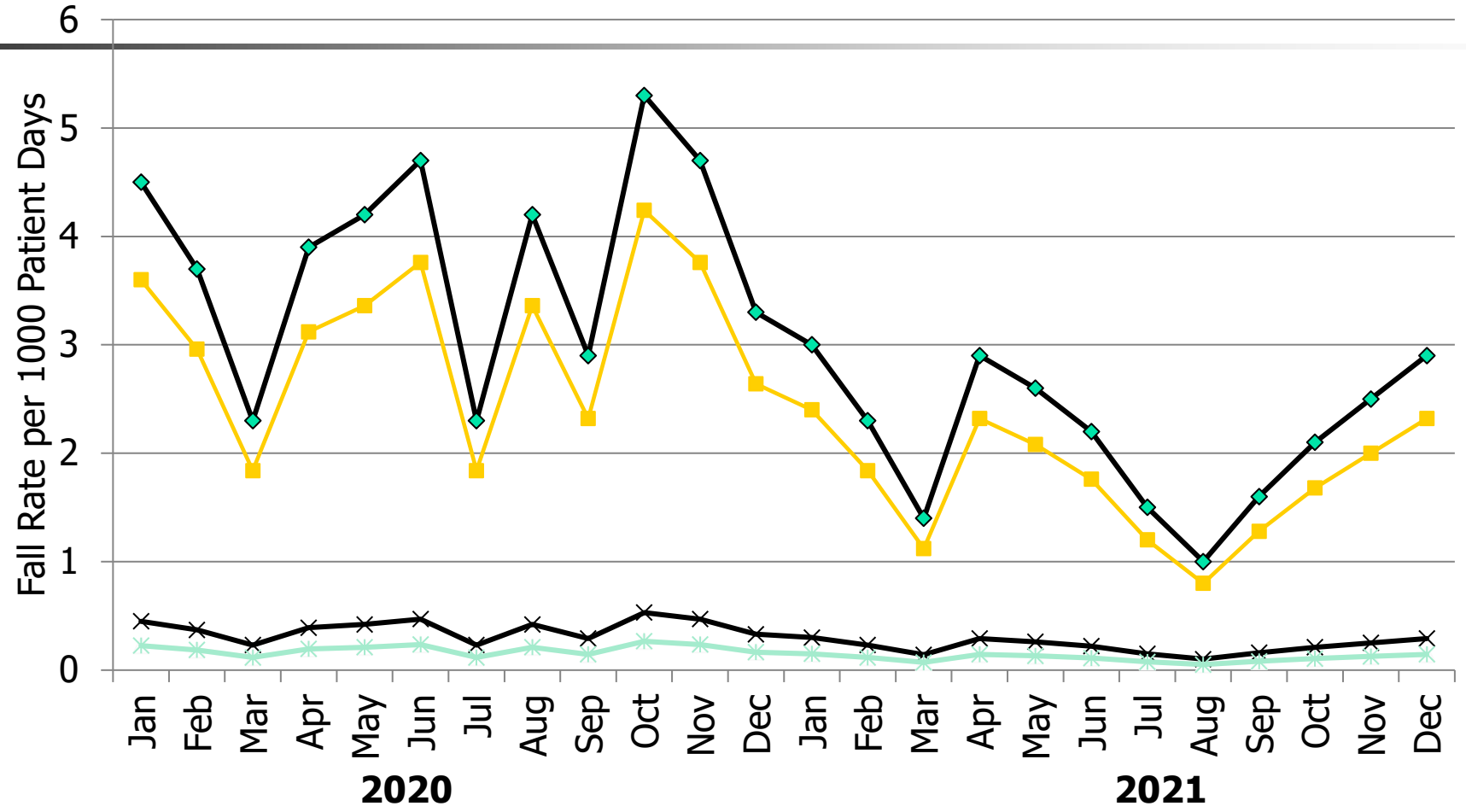


# Falls per 1000 Patient Days

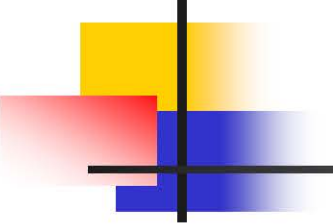


# Fall Rate by Type of Fall per 1000 Patient Days

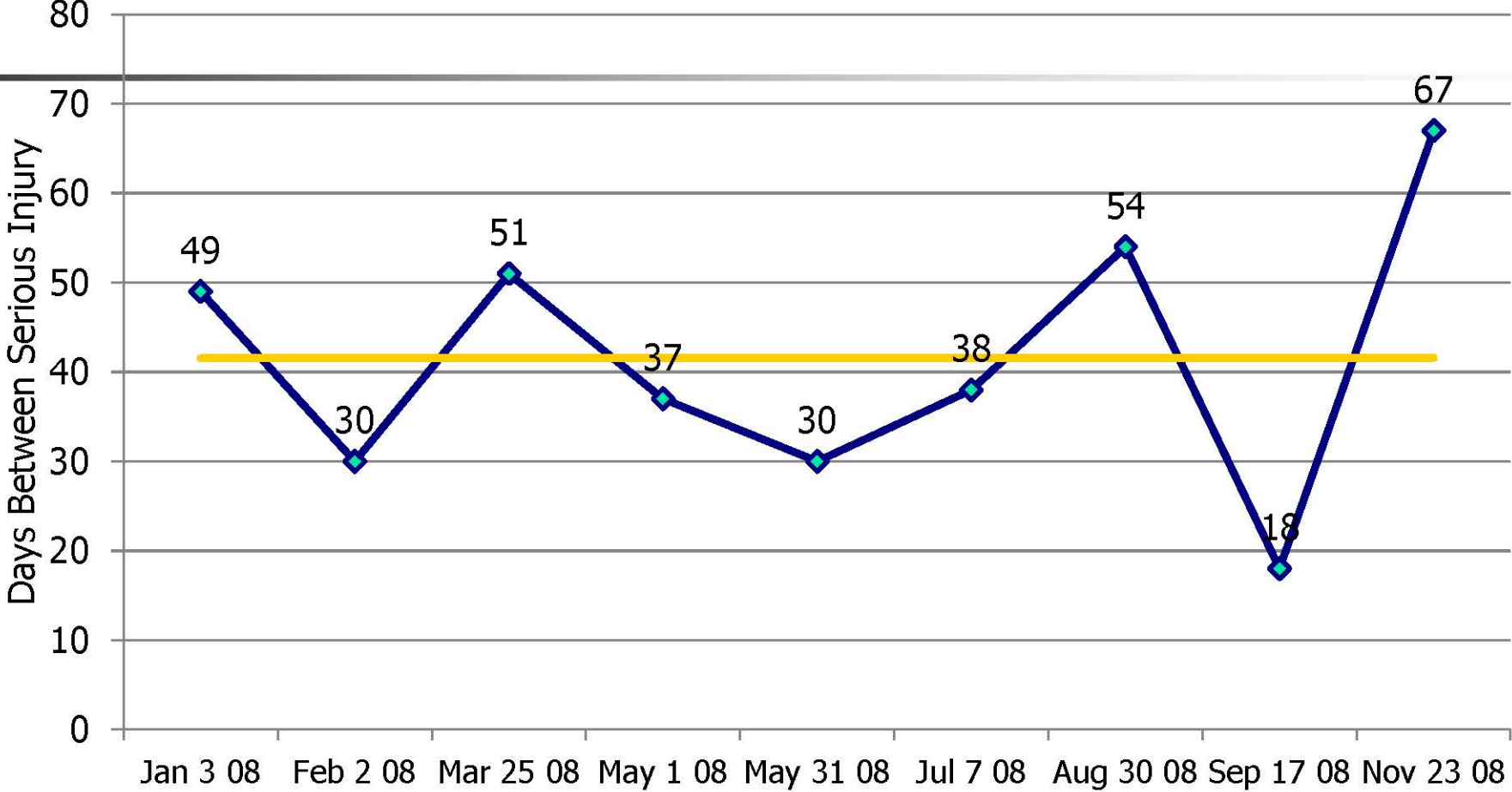
◆ Fall Rate    ■ Anticipated Falls    ✖ Unanticipated Falls    ✖ Accidental Falls    ✖ Intentional Falls



# Days Between Serious Injury

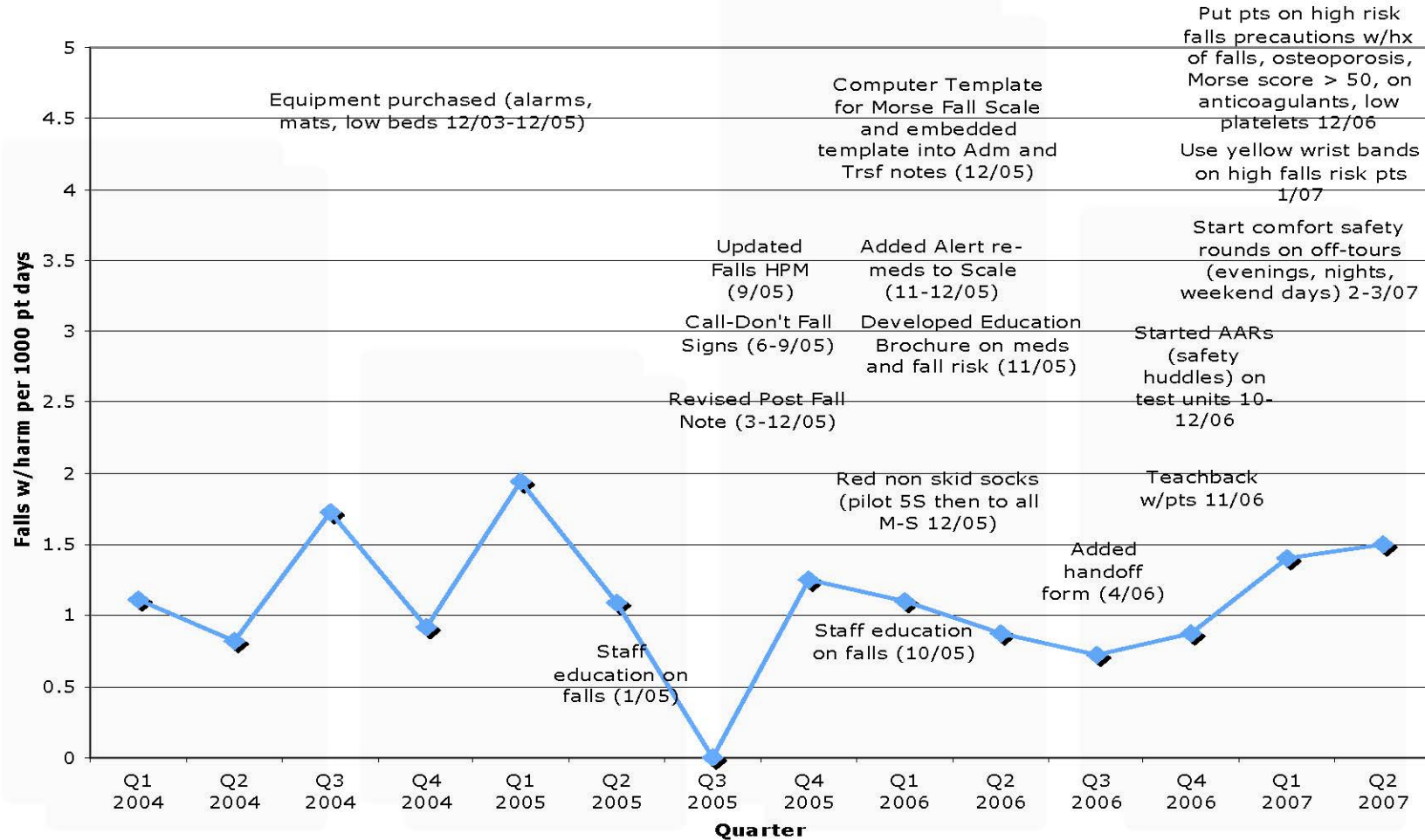


◆ Days Between Serious Injury      — Average



# Annotated Run Chart

**JAH VAMC Med-Surg Falls with Harm by Quarter per 1000 pt days**  
 (Includes all harm categories: Minimal, Moderate, Major & Death)





# Fall Injury Prevention Committee: Action Oriented toward Goals

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- Plan agenda based on Strategic Plan
- **Think Quarterly Workflow, Analysis and Support**
- Meetings Month 1 and 2: Work on the task forces
- Meeting Month 3 of the Quarter: Task Force Chairs report on Progress; Evaluate Strategic Plan



# Keep Thinking *Out of the Box!*

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- Leadership: Culture of Safety
- Fall Rounds
- Signage
- Frequency of Fall Risk Screening
- Measurements of Effectiveness





# References

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## **Clinics in Geriatric Medicine, May, 2019** (Link)

- **Optimizing Function and Physical Activity in Hospitalized Older Adults to Prevent Functional Decline and Falls** (Link)
  - Barbara Resnick, Marie Boltz, p237–251
- **Preventing Falls in Hospitalized Patients: State of the Science** (Link)
  - Jennifer H. LeLaurin, Ronald I. Shorr, p273–283
- **Outcomes of Patient-Engaged Video Surveillance on Falls and Other Adverse Events** (Link)
  - Patricia A. Quigley, Lisbeth Votruba, Jill Kaminski, p253–263

## **AHA HRET 2018: Falls Change Package – Preventing Harm from Injuries from Falls and Immobility** (Link)



# Samaritan Health System (SHS): Fall and Fall Injury Prevention Team



Samaritan  
Health  
Services

# MISSION

Building Healthier Communities Together

# VISION

Serving our communities with PRIDE.

# VALUES

Passion

Respect

Integrity

Dedication

Excellence

# STRATEGIC PRIORITIES

- Quality & Service Excellence
- Community Partnership
- Sustainability
- Employee Engagement



Samaritan  
Health Services



16 Bed Critical  
Access Hospital  
Lincoln City, OR



23 Bed Critical  
Access Hospital  
Lebanon, OR

**PRIDE in**  
*safety*  
**together**

**We commit  
to zero**

**HARM**

**INJURY**

**FAILURE**

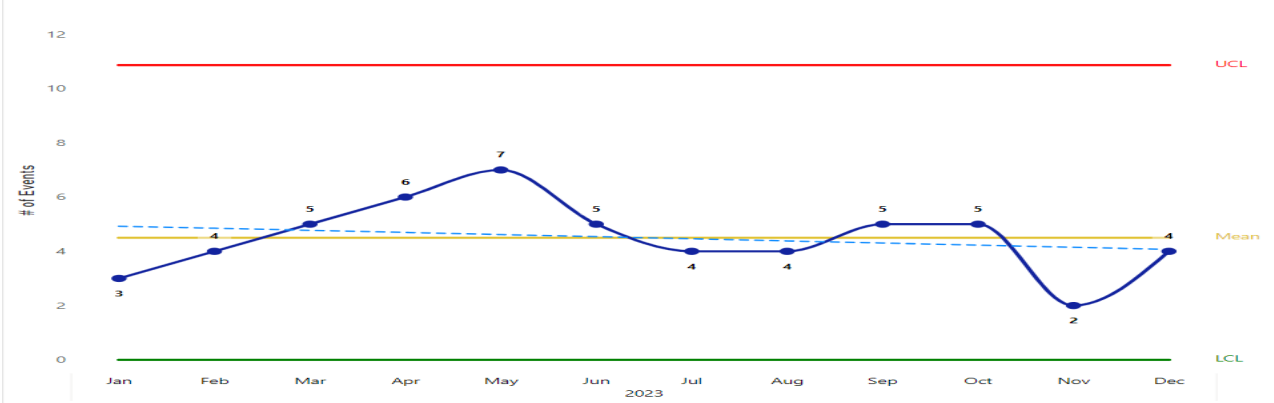
# HRO Journey: We commit to Zero

## System Quality and Service Excellence Dashboard - 2023

Confidential - Data updated on 02/12/2024

Domain	Metric	Source	Better	Baseline	Target	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD
Eliminate Preventable Harm	Patient Safety Event Reports	Pat Safety	Higher	5,476	8,234													
	Total CAUTIs	Epic	Lower	20	19	3	2	1	1	1	0	3	3	0	1	1	2	18
	Total CLABSIs	Epic	Lower	7	6	1	0	1	0	0	0	0	0	2	2	1	0	7
	Total C. Diff Infections	Epic	Lower	59	56	2	2	2	1	3	3	3	2	2	1	2	2	25
	Total Falls with Injury	Epic	Lower	47	45	3	4	5	6	7	5	4	4	5	5	2	4	54

Total Falls with Injury - System, 1/1/2023 to 12/31/2023



# SHS Hospital Acquired Condition (HAC) Team

April 2023: Multidisciplinary multisite HAC Team formed; Began with review of purpose, roles, definitions, and data review.

2Q – 4Q 2023: Review of best practices for fall and fall injury reduction; Development of best practice bundle including screening, patient identification, creating a safe environment, individualized mitigation strategies, education, fall event review, and reporting data.

1Q 2024: Preparation for trial @ North Lincoln Hospital and Lebanon Community Hospital. Trial start date planned for March 12, 2024. (Phase 1).

**PRIDE in**  
*safety*  
**together**

**We commit  
to zero**

**HARM**

**INJURY**

**FAILURE**

# Review of Current National Guidelines

Attended virtual live event featuring Pat Quigley

**Enhancing Capacity - Reengineering Fall and Fall Injury Programs: Infrastructure, Capacity and Sustainability**

June 27, 2023 | 1:00 - 2:00 PM (CT) [Registration](#)

**Implementation Guide for Fall Injury Reduction**

VA National Center for Patient Safety  
Reducing Preventable Falls and Fall-Related Injuries

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**FALL RISK**

**The Joint Commission Update**

In this column, experts from The Joint Commission provide an update for readers.

**A New Approach to Preventing Falls With Injuries**

Patient Name:		Date:																											
<input type="checkbox"/> Increased Risk of Harm if You Fall	<input type="checkbox"/>	<b>Fall Interventions</b> (Circle selection based on color)																											
<b>Fall Risks</b> (Check all that apply)		<table border="1"> <tr> <td> <input type="checkbox"/> History of Falls  <input type="checkbox"/> Medication Side Effects  <input type="checkbox"/> Walking Aid  <input type="checkbox"/> IV Pole or Equipment  <input type="checkbox"/> Unsteady Walk  <input type="checkbox"/> May Forget or Choose Not to Call                 </td> <td> <input type="checkbox"/> Communicate Recent Fall and/or Risk of Harm  <input type="checkbox"/> IV Assistance When Walking  <input type="checkbox"/> Bed Alarm On                 </td> <td> <table border="1"> <tr> <th colspan="3">Walking Aids</th> </tr> <tr> <td><input type="checkbox"/> Crutches</td> <td><input type="checkbox"/> Cane</td> <td><input type="checkbox"/> Walker</td> </tr> </table> </td> <td> <table border="1"> <tr> <th colspan="3">Toileting Schedule: Every _____ hours</th> </tr> <tr> <td><input type="checkbox"/> Bed Pan</td> <td><input type="checkbox"/> Assist to Commode</td> <td><input type="checkbox"/> Assist to Bathroom</td> </tr> </table> </td> </tr> <tr> <td colspan="2"></td> <td colspan="2"> <table border="1"> <tr> <th colspan="3">Assistance Out of Bed</th> </tr> <tr> <td><input type="checkbox"/> Bed Rest</td> <td><input type="checkbox"/> 1 person</td> <td><input type="checkbox"/> 2 people</td> </tr> </table> </td> </tr> </table>		<input type="checkbox"/> History of Falls <input type="checkbox"/> Medication Side Effects <input type="checkbox"/> Walking Aid <input type="checkbox"/> IV Pole or Equipment <input type="checkbox"/> Unsteady Walk <input type="checkbox"/> May Forget or Choose Not to Call	<input type="checkbox"/> Communicate Recent Fall and/or Risk of Harm <input type="checkbox"/> IV Assistance When Walking <input type="checkbox"/> Bed Alarm On	<table border="1"> <tr> <th colspan="3">Walking Aids</th> </tr> <tr> <td><input type="checkbox"/> Crutches</td> <td><input type="checkbox"/> Cane</td> <td><input type="checkbox"/> Walker</td> </tr> </table>	Walking Aids			<input type="checkbox"/> Crutches	<input type="checkbox"/> Cane	<input type="checkbox"/> Walker	<table border="1"> <tr> <th colspan="3">Toileting Schedule: Every _____ hours</th> </tr> <tr> <td><input type="checkbox"/> Bed Pan</td> <td><input type="checkbox"/> Assist to Commode</td> <td><input type="checkbox"/> Assist to Bathroom</td> </tr> </table>	Toileting Schedule: Every _____ hours			<input type="checkbox"/> Bed Pan	<input type="checkbox"/> Assist to Commode	<input type="checkbox"/> Assist to Bathroom			<table border="1"> <tr> <th colspan="3">Assistance Out of Bed</th> </tr> <tr> <td><input type="checkbox"/> Bed Rest</td> <td><input type="checkbox"/> 1 person</td> <td><input type="checkbox"/> 2 people</td> </tr> </table>		Assistance Out of Bed			<input type="checkbox"/> Bed Rest	<input type="checkbox"/> 1 person	<input type="checkbox"/> 2 people
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Toileting Schedule: Every _____ hours																													
<input type="checkbox"/> Bed Pan	<input type="checkbox"/> Assist to Commode	<input type="checkbox"/> Assist to Bathroom																											
		<table border="1"> <tr> <th colspan="3">Assistance Out of Bed</th> </tr> <tr> <td><input type="checkbox"/> Bed Rest</td> <td><input type="checkbox"/> 1 person</td> <td><input type="checkbox"/> 2 people</td> </tr> </table>		Assistance Out of Bed			<input type="checkbox"/> Bed Rest	<input type="checkbox"/> 1 person	<input type="checkbox"/> 2 people																				
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**Older Adult Fall Prevention**

Minnesota Hospital Association

MN HOSPITALS | QUALITY & PATIENT SAFETY | POLICY & ADVOCACY | EDUCATION | NEWSROOM | DATA & REPORTING

**QUALITY & PATIENT SAFETY**

You are here: Patient safety in Minnesota hospitals > Adverse Health Events > Safety Alerts

Quality & Patient Safety  
Quality & Patient Safety Improvement Topics  
Adverse Health Events

April 17, 2013

**MINNESOTA PATIENT SAFETY ALERT: MITIGATING FALL INJURY RISKS**

**AHRQ** Agency for Healthcare Research and Quality

**Preventing Falls in Hospitals**

NDNQI stands for National Database of Nursing Quality Indicators. It is a program that collects and evaluates data on nursing quality and patient outcomes. **NDNQI defines a fall as any unplanned descent to the floor with or without injury, whether it is caused by physiological or environmental factors** <sup>1</sup>. NDNQI also classifies fall-related injuries into four categories: none, minor, moderate, and major, based on the severity and treatment of the injury <sup>2</sup>.



# What was New to SHS!

- Individualized care plans based on fall and fall injury risk factors
- Injury risk history on admission
- Universal fall reduction strategies for all
- Shift focus to reducing injury risk

Signs in patient rooms

## Preventing Falls



### Tips to Prevent Falls

Please help us by following these safety guidelines

- ✓ Don't get up by yourself if you feel dizzy, weak or lightheaded.
- ✓ Make sure your room is clear of unused equipment and clutter
- ✓ Wear shoes or non skid footwear every time you get out of bed.
- ✓ Use only unmoving objects to help steady yourself. Don't use your IV pole, tray table, wheelchair or other objects that can move.
- ✓ Use the handrails in the bathroom and hallway.
- ✓ If you wear glasses or hearing aids, use them.
- ✓ If you use a walker or cane when walking, use them.
- ✓ Allow staff to 'Round' on you hourly during the day and every 2 hours at night
- ✓ Allow time for staff to assess your strength prior to standing or walking
- ✓ Avoid prolonged bed rest, increase your activity as soon as it is safe

Let's work together to prevent FALLS!

### Questions?

Please ask any member of your health care team.



## Preventing: Falls and Fall Injuries



### Know what to expect of your care team.

Let's work together to prevent INJURIES!

- ✓ You will be asked to wear a yellow gown & wrist band.
- ✓ A yellow door magnet will be placed outside your door to make all staff aware that you are at risk for an injury if you fall.
- ✓ Staff on the unit will be rounding on your hourly during the day & at least every 2 hours at night.
- ✓ Staff will keep you within arm's length or keep a foot in the door during toileting.
- ✓ Mobility aids, assistance with positioning and walking will be offered if needed.
- ✓ Additional precautions may be taken if necessary.

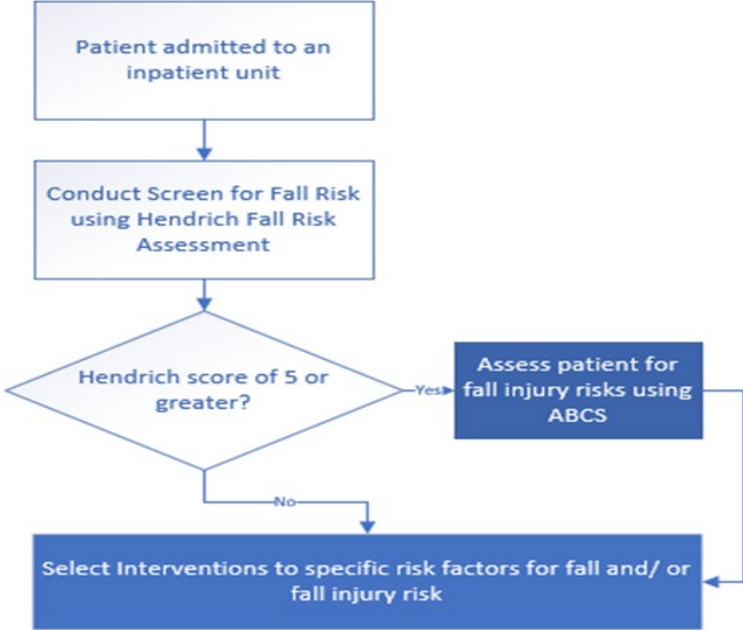
### Questions?

Please ask any member of your health care team.



Samaritan Health Services

# SHS Fall & Fall Injury Prevention Bundle Flowchart



- Fall Risk  
- Injury Risk  
**Universal Precautions**

- Fall Risk **but** + fall risks  
- Injury Risk  
Universal Precautions  
Interventions for patient specific fall risks

+ Fall Risk  
- ABCS Injury Risk  
Universal Precautions  
Interventions for patient specific fall risks

+ Fall Risk  
+ ABCS Injury Risk  
Universal Precautions  
Interventions for both patient specific fall risks and Patient specific injury risks



## Fall Injury Prevention Bundle

Fall definition: An unplanned descent to the floor with or without injury. This includes when a patient lands on a surface where one would not expect to find them.

**Screen patients for risk of falls/fall injury:** Patients will be assessed on admission identify if they are a high risk for Fall and then if they are at high risk for severe injury if they would fall. Reassessments occur automatically in EPIC but need to be completed manually with significant clinical status changes or a fall.

**Identify and Communicate** patients at risk for falls and injury during all handoffs. Patients at high risk for severe injury will be wearing a yellow gown, yellow arm band and will have a yellow magnet outside their door.

Ensure a safe environment for all patients: Universal Fall Precautions for all patients.

- A. Bed in low position, brakes on.
- B. Lighting adjusted appropriately.
- C. Side rails up x2, padding if indicated.
- D. Appropriate nonskid footwear from home preferred for ambulating.
- E. Bed side table and call bell within reach.
- F. Environment clear of unused equipment, furniture in place, clear of hazards. Remove clutter.
- G. Personal devices at hand to reduce risk of fall related injury, such as hearing aids, glasses, urinal etc.
- H. Personal assistive devices such as walker, cane, etc. within reach.
- I. Discontinue lines, drains, devices ASAP.
- J. Purposeful rounding hourly during the day, every 2 hours at night using the 5Ps, end with “is there anything else I can help you with”?
- K. Avoid prolonged bedrest, patient to be active as soon as possible.
- L. Mobility screening – 15 second test.
- M. Boston 6-click assessment and highest level of mobility (HLM) score.
- N. Appropriate use of safe patient handling equipment.
- O. Patient / Family education and teach back, include call bell use, surroundings, universal fall precautions and individualized precautions based on risk.



# S H S B U N D L E

Implement individualized fall injury reduction intervention based on patient risk factors. Add appropriate interventions to Plan of Care and Flowsheets		
Not at high risk for Fall	Hendrich score 0-4	Universal Fall Precautions for all patients
+ Hendrick Screen	Difficulty with Mobility/Dizziness or Vertigo	<p>Universal Fall Precautions for all patients</p> <p>Keep within arm's length or foot in the door during toileting.</p> <p>Assistance with getting out of bed and with all activity/mobility.</p> <p>Mobility aids, assistance with positioning and walking</p> <p>Use Gait belt for transfers and walking.</p> <p>Asses for orthostatic hypotension – develop management plan</p>
		<p>Consider PT/OT consult.</p> <p>Use of lifts when appropriate</p> <p>Consider bed/chair alarm</p>
+ Hendrick Screen	Altered Elimination, Frequent Toileting	<p>Universal Fall Precautions for all patients</p> <p>Schedule Toileting (Wake Them, Take Them)</p> <p>Incontinence briefs/ devices</p> <p>Increase frequency of rounding</p> <p>Consider bed/chair alarm</p>

# S H S B U N D L E

<p>+ Hendrick Screen</p>	<p>Confusion, Disorientation, Impulsivity</p>	<p>Universal Fall Precautions for all patients Room near nurses' station when possible Assistance with getting out of bed and with all activity/mobility. Patient within sight – door open 1:1 continuous observation / sitter, video monitoring if available/appropriate Bed/Chair Alarm Patient within sight – door open Consult Pharmacy regarding medications. Consider PT/OT consult. Assess for ETOH or drug withdrawal and place on appropriate precautions. Assess for/rule out delirium while in ICU/CCU Increase frequency of rounding Consider keep within arm's length or foot in the door during toileting.</p>
<p>+ Hendrick Screen</p>	<p>Medications including benzodiazepines or anticonvulsants.</p>	<p>Universal Fall Precautions for all patients Room near nurses' station when possible Assistance with getting out of bed and with all activity/mobility. 1:1 continuous observation / sitter, video monitoring if available/appropriate Bed/Chair Alarm Gait belt for transfers and walking Consult Pharmacy regarding medications. Consider PT/OT consult. Assess for ETOH or drug withdrawal and place on appropriate precautions. Consider keep within arm's length or foot in the door during toileting.</p>

# SHS BUNDLE

High Risk for Fall & + Fall Injury Screen	Hendrich $\geq 5$ Age > 85 or Frail	Universal Precautions for all patients Yellow Gown, wrist band, & Yellow door magnet No Pass Zone Keep within arm's length or foot in the door during toileting. Consult Pharmacy regarding medications. Mobility aids, assistance with positioning and walking
		Consider bed/chair alarm.
High Risk for Fall & + Fall Injury Screen	Hendrich $\geq 5$ Bones – Metastasis or Osteoporosis	Universal Precautions for all patients Yellow Gown, yellow wrist band and yellow door magnet No Pass Zone Keep within arm's length or foot in the door.
High Risk for Fall & + Fall Injury Screen	Hendrich $\geq 5$ Anticoagulation - IV heparin, Enoxaparin >40 mg, warfarin, any DOAC, (direct oral anticoagulants). Those medications are, dabigatran, rivaroxaban, apixaban and edoxaban.	Universal Precautions for all patients Yellow Gown, yellow wrist band & yellow door magnet No Pass Zone Keep within arm's length or foot in the door during toileting. Consult Pharmacy regarding Medications
High Risk for Fall & + Fall Injury Screen	Hendrich $\geq 5$ Surgery of lower extremity, abdomen, or chest	Universal Precautions for all patients Yellow Gown, yellow wrist band & yellow door magnet No Pass Zone Keep within arm's length or foot in the door during toileting. Offer elimination prior to pain medication administration to reduce the side effects of medications. Increase frequency of rounding

**Review safety protocols** with patients/family/personal companions: Provide education using read back; document fall prevention education and include in plan of care. Post appropriate in room signage

**If a fall occurs:** Assure patient is safe. Document in EPIC, RLDatix including post fall huddle, reassess fall / fall injury risk, update plan of care

**Site Specific Fall and Fall Injury Prevention workgroups** – standardize data reporting and analysis



# HRO Journey: We Commit to Zero

Thank you for allowing  
me to share  
these steps in our HRO  
Journey

Theresa Via RN, MS, CPHQ  
Director of Quality Resources  
Samaritan North Lincoln Hospital

**PRIDE in**  
*safety*  
**together**

**We commit  
to zero**

**HARM**

**INJURY**

**FAILURE**

# Tools and Resources

## [HQIC Change Pathway](#) (Link)

- Compilation of challenges, barriers and best practices for implementation.
- Adapt and use to help address your opportunities and/or augment existing interventions.
- Links to tools and resources for planning and executing your quality improvement project.

### Enhancing Capacity: Reengineering Fall and Fall Injury Programs

Thank you for registering for and/or attending the [HQIC Webinar](#) (Link)! Subject Matter Expert, Pat Quigley, discussed essential elements and guidelines for fall and injury prevention programs, integrated program evaluation and implementation science, and identified opportunities to enhance program infrastructure, capacity and how to sustain improvements. **Now, it is time to act!**

#### Perform a Gap Analysis

Complete the [Injurious Fall Prevention Organizational Self-Assessment](#) (Link) to identify opportunities for improvement.

#### Craft your AIM Statement

Based on assessment results, identify your organization's goals related to fall risk screening and prevention. Fill in the blanks.

»» By (date), the team at (hospital) will implement (intervention) to improve (the problem) by (how much) to benefit (for whom).

Example AIM:

»» By October 31, 2023, the falls improvement team will implement a new fall risk screening tool to be performed on all patients upon arrival at the ED to increase the department's fall screening rates by 20%.

#### Implement Changes with Leading Interventions and Best Practices

Beginner	Intermediate	Expert
Identify high risk or vulnerable populations to conduct a multifactorial assessment	Select Unit Based Champions for local accountability	Create action plan while sharing with peers on how to overcome barriers and achieve successes
Assess and mitigate unsafe environmental hazards	Determine data to be collected and select data collection and analysis tools	Establish fall injury prevention committee
Partner with Family Members in the Safety of their Loved One	Implement post-fall huddles: <a href="#">NCHA Facilitation Guide</a> (Link) <a href="#">UNLHC Tools</a> (Link)	Apply small tests of change to measure effectiveness and monitor over time

#### Seek Guidance

Not sure how to identify your organization's root cause? Need help getting started on implementing your selected intervention? Seeking feedback on your AIM statement?

Reach out to your HQIC clinical improvement consultant for assistance.

#### Additional Resources

- + [Enhancing Capacity: Reengineering Fall and Fall Injury Programs Slides](#) (PDF)
- + Fall TIPS Program
  - o [Videos](#) (Link)
  - o [Patient Centered Prevention Toolkit](#) (Link)
- + [Center for Disease Control's \(CDC\) STEADI Program](#) (Link)
- + [Infographic: Opioids and Fall Risks in the Older Adult](#) (Link)
- + [Article: Special Committee on Aging United States Senate Falls Report](#) (Link)
- + [Factsheet: Facing The Facts About Falls in Hospitals](#) (Link)

# Contact Us



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(Link)

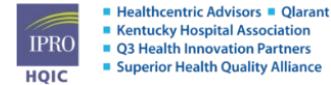


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**Hospital Quality Improvement Contractors**  
CENTERS FOR MEDICARE & MEDICAID SERVICES  
iQUALITY IMPROVEMENT & INNOVATION GROUP



## Discussion

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- What impactful actions can you take as a result of the information shared today?
- How are you able to increase engagement within your facilities to ensure a true change in patient safety?
- Based on what you heard today, what activities do you currently have underway that can leverage immediate action over the next 30, 60 or 90 days?

# Final Thoughts

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## Join Us for the Next Community of Practice Call!

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Join us for the next  
Community of Practice Call on June 13, 2024  
from 1:00 – 2:00 p.m. ET

We invite you to register at the following link:

[https://zoom.us/webinar/register/WN\\_ASI\\_I3p\\_TEyX\\_VY\\_YYFFeA](https://zoom.us/webinar/register/WN_ASI_I3p_TEyX_VY_YYFFeA)

*You will receive a confirmation email with login details.*

# Thank You!

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*Your opinion is valuable to us. Please take 4 minutes to complete the [post assessment](#).*

*We will use the information you provide to improve future events.*