What You Need To Know About Reporting to CMS About the Hospital Health Equity Requirements



Monthly HQIC Health Equity Office Hours

Rosa Abraha, MPH, Alliant Health Solutions January 16, 2024



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Rosa leads Alliant Health Solution's health equity strategic portfolio and embeds health equity in the core of Alliant's work. Rosa has 10+ years of experience in public health advisory for premier agencies, including the Centers for Disease Control and Prevention (CDC), the National Institutes of Health (NIH), and the Food and Drug Administration (FDA). She holds a master's of public health in health policy and management from Emory University.



CMS Health Equity Requirements for Hospitals – Cheat Sheet

Part 1: Hospital Commitment to Health Equity (HCHE) Measure



- Reporting on HCHE is mandatory for CY23 and the submission period is April 1, 2024, to May 15, 2024.
- Each domain is worth one point and hospitals must attest to ALL subcomponent elements of each domain to receive the full point.

Part 2: Screening for Social Drivers of Health (SDOH-1 in blue and SDOH-2 in green)

	ning for Social f Health Measure		sitive Rate for Social of Health Measure
 Food insecurity Housing instability Transportation needs Utilities difficulties Interpersonal safety 		 Food insecurity Housing instability Transportation needs Utility difficulties Interpersonal safety 	
Numerator	Number of patients who were screened for one or all social drivers	Numerator	Number of patients who screened positive for each driver
Denominator	Number of patients 18 or older admitted as an inpatient	Denominator	Number of patients 18 or older admitted as an inpatient and screened for social drivers

- submission period is April 1, 2024, to May 15, 2024
- Screening will become mandatory in CY24 with reporting in CY25.
- Payment will be determined for this measure in FY25



CMS Attestation on HCHE Measure Domain 1 (MANDATORY CY23)



Domain 1: Hospital commitment to reducing healthcare disparities is strengthened when equity is a key organizational priority.

Under Domain 1, a strategic plan is defined as a *written* plan to address health equity that is shared across the hospital. Domain 1's sub-domains of 1a, 1b, 1c and 1d are defined further in <u>Text Box 1</u>.

1A. Our hospital strategic plan identifies priority populations who currently experience health disparities.

Examples of "priority populations" include but are not limited to:

- Persons belonging to minority racial or ethnic groups
- Persons living with a disability
- Being a member of the lesbian, gay, bisexual, transgender, and queer (LGBTQ+) community
- Being a member of a religious minority
- Living in a rural area
- Being near or below the poverty level
- Populations impacted by drivers of health, such as social determinants (e.g., language proficiency, housing or food insecurity, low literacy, difficulty with access to transportation, or other factors unique to a hospital's patient community)
- Any other populations that have been underserved and/or historically marginalized by the healthcare system
- 1B. Our hospital strategic plan identifies healthcare equity goals and discrete action steps to achieving these goals.

No additional clarification is provided for this attestation sub-domain.

1C. Our hospital strategic plan outlines specific resources which have been dedicated to achieving our equity goals.

Examples of specific resources include but are not limited to dedicated staffing, structural resources, funding, and trainings.

1D. Our hospital strategic plan describes our approach for engaging key stakeholders, such as community-based organizations.

Examples of key stakeholders include but are not limited to community-based organizations and collaboratives, patient and family advisory groups, elected officials, and existing institutional partnerships or coalitions.



https://qualitynet.cms.gov/files/6481de126f7752001c37e34f?filename=AttstGdnceHCHEMeas_v1.1.pdf

Alliant Tool for Hospital Health Equity Strategic Planning

- The purpose of this tool is to provide a framework for hospital leadership and staff in developing a health equity strategic plan that meets the CMS Hospital Inpatient Quality Reporting (IQR) Program Attestation Guidance for the Hospital Commitment to Health Equity Measure. Per Domain 5 Leadership Engagement in the guidance, this plan must be reviewed and updated at least annually.
- December 2023 training session and materials, including an example completed strategic plan, can be found here: <u>https://quality.allianthealth.org/conference/hqichealth-equity-planning-office-hours-december-21-2023/</u>

Health Solutions	HOSPITAL HEALTH EQUITY STRATEGIC PLANNING TOOL
4	
This tool provides a framework for bo	spital leadership and staff to develop a health equity strategic
olan that meets the <u>CMS Hospital Inp</u>	th Equity Measure. Per Domain 5 Leadership Engagement in
he guidance, the health equity plan	hould be reviewed and updated at <i>least annually</i> . To view an Ith equity strategic plan, visit our Alliant HQIC website here.
Hospital Name:	
Chief Health Equity Officer/Health Eq	uity Champion:
Strategic Plan Approved by Senior Le	adership and the Hospital Board on:
Executive Summary:	
Hospital(s) Background:	
Health Equity Statement:	



CMS Attestation on HCHE Measure Domain 2 (MANDATORY CY23)



Domain 2: Collecting valid and reliable demographic and social determinant of health data on patients served in a hospital is an important step in identifying and eliminating health disparities.

Hospitals are encouraged to collect social determinant and other drivers of health data electronically and use tools that have undergone validity and reliability testing. Domain 2's sub-domains of 2a, 2b, and 2c are defined further in <u>Text Box 2</u>.

2A. Our hospital collects demographic information (such as self-reported race, national origin, primary language, and ethnicity data) and/or social determinant of health information on the majority of our patients.

A wide range of demographic and social drivers of health information qualifies for data collection, including but not limited to:

- Self-reported race and ethnicity
- Socioeconomic status
- Being a member of the LGBTQ+ community
- Being a member of a religious minority
- Living with a disability
- Living in a rural area
- Language proficiency
- Health literacy
- Access to primary care/usual source of care
- Housing status or food security
- Access to transportation
- 2B. Our hospital has training for staff in culturally sensitive collection of demographics and/or social determinant of health information.

The purpose of this question is to ensure hospitals provide guidance or training to staff on how to collect this information in a patient-centered manner.

2C. Our hospital inputs demographic and/or social determinant of health information collected from patients in structured, interoperable data elements using a certified EHR technology.

No additional clarification is provided for this attestation sub-domain.



https://qualitynet.cms.gov/files/6481de126f7752001c37e34f?filename=AttstGdnceHCHEMeas_v1.1.pdf

CMS AHC HRSN – Recommended SDOH Screening Tool

The Accountable Health Communities (AHC) Health-Related Social Needs (HRSN) Screening Tool

AHC HRSN Screening Tool Core Questions

If someone chooses the underlined answers, they might have an unmet health-related social need.

Living Situation

- 1. What is your living situation today?³
 - I have a steady place to live
 - I have a place to live today, but I am worried about losing it in the future
 - I do not have a steady place to live (I am temporarily staying with others, in a hotel, in a shelter, living outside on the street, on a beach, in a car, abandoned building, bus or train station, or in a park)
- 2. Think about the place you live. Do you have problems with any of the following?⁴
 - CHOOSE ALL THAT APPLY
 - Pests such as bugs, ants, or mice
 - □ <u>Mold</u>
 - Lead paint or pipes
 - Lack of heat
 - Oven or stove not working
 - Smoke detectors missing or not working
 - Water leaks
 - None of the above

Food

Some people have made the following statements about their food situation. Please answer whether the statements were OFTEN, SOMETIMES, or NEVER true for you and your household in the last 12 months.⁵

- Within the past 12 months, you worried that your food would run out before you got money to buy more.
 - Often true
 - □ Sometimes true
- Never true

- Within the past 12 months, the food you bought just didn't last and you didn't have money to get more.
 - □ Often true
 - □ Sometimes true
 - Never true

Transportation

In the past 12 months, has lack of reliable transportation kept you from medical appointments, meetings, work or from getting things needed for daily living?⁶
 Yes
 No

Utilities

- 6. In the past 12 months has the electric, gas, oil, or water company threatened to shut off services in your home?⁷
- Yes
- No
- Already shut off

Safety

Because violence and abuse happens to a lot of people and affects their health we are asking the following questions.⁸

- 7. How often does anyone, including family and friends, physically hurt you?
 - Never (<u>1</u>)
 - Rarely (2)
 - Sometimes (3)
 - Fairly often (4)
- Frequently (5)

- CMS and CMMI developed the Accountable Health Communities (AHC) Health-Related Social Needs (HRSN) Screening Tool.
- Hospitals can choose any tool they desire. However, it is recommended that they use this tool and integrate **ALL 26** questions into their EHR.
- Note that only these seven out of the 26 questions will directly support reporting on the SDOH-1 and SDOH-2 new structural measures.

https://innovation.cms.gov/files/worksheets/ahcm-screeningtool.pdf



PRAPARE - Optional SDOH Screening Tool

Personal Characteristics			
 Are you Hispanic or Latino? 	8. Are you worried about losing your housing?	In the past year, have you or any family members	17. Stress is when someone feels tense, nervous,
		you live with been unable to get any of the	anxious, or can't sleep at night because their
Yes No I choose not to answer this	Yes No I choose not to answer this	following when it was really needed? Check all	mind is troubled. How stressed are you?
question	question	that apply.	
			Not at all A little bit
Which race(s) are you? Check all that apply	What address do you live at?	Yes No Food Yes No Clothing	Somewhat Quite a bit
	Street:	Yes No Utilities Yes No Child Care	Very much I choose not to answer this
Asian Native Hawaiian	City, State, Zip code:	Yes No Medicine or Any Health Care (Medical,	question
Pacific Islander Black/African American		Dental, Mental Health, Vision)	
White American Indian/Alaskan Native	Money & Resources	Yes No Phone Yes No Other (please	
Other (please write):	What is the highest level of school that you	write):	Optional Additional Questions
I choose not to answer this question	have finished?	I choose not to answer this question	18. In the past year, have you spent more than 2
			nights in a row in a jail, prison, detention
At any point in the past 2 years, has season or	Less than high High school diploma or	15. Has lack of transportation kept you from medical	center, or juvenile correctional facility?
migrant farm work been your or your family's	school degree GED	appointments, meetings, work, or from getting	content of parente content of the new y
main source of income?	More than high I choose not to answer	things needed for daily living? Check all that	Yes No I choose not to answer
	school this question	apply.	this
Yes No I choose not to answer this	44 Million Income and a literation 2		
question	11. What is your current work situation?	Yes, it has kept me from medical appointments	19. Are you a refugee?
	Utermale and Death time on Call State	or	19. Are you a rerugeer
 Have you been discharged from the armed forces of the United States? 	Unemployed Part-time or Full-time temporary work work	Yes, it has kept me from non-medical meetings,	Voc No Laborco pot to operator
the United States?	temperer / nem	appointments, work, or from getting things that	Yes No I choose not to answer this
Vec Ne Lebesse net to ensure this	Otherwise unemployed but not seeking work (ex:	I need	this
Yes No I choose not to answer this	student, retired, disabled, unpaid primary care giver) Please write:		
question	I choose not to answer this question	I choose not to answer this guestion	 Do you feel physically and emotionally safe where
5. What language are you most comfortable speaking?		I choose not to answer this question	you currently live?
what language are you most comfortable speaking:			
Family & Home	12. What is your main insurance?	Social and Emotional Health	Yes No Unsure
	Atomo (uninguand Atomicald	16. How often do you see or talk to people that	
How many family members, including yourself, do	None/uninsured Medicaid	you care about and feel close to? (For	I choose not to answer this question
you currently live with?	CHIP Medicaid Medicare	example: talking to friends on the phone,	
t also and the answer this are store	Other public Other Public Insurance	visiting friends or family, going to church or	
I choose not to answer this question	insurance (not CHIP) (CHIP)	club meetings)	21. In the past year, have you been afraid of your
1	Private Insurance		partner or ex-partner?
7. What is your housing situation today?		Less than once a 1 or 2 times a week	
	13. During the past year, what was the total combined	3 to 5 times a week 5 or more times a	Yes No Unsure
I have housing	income for you and the family members you live	I choose not to answer this guestion	I have not had a partner in the past year
I do not have housing (staying with others, in	with? This information will help us determine if you	renouse not to unswer this question	I choose not to answer this question
a hotel, in a shelter, living outside on the	are eligible for		
street, on a beach, in a car, or in a park)	any benefits.		
I choose not to answer this question			
	I choose not to answer this question		



https://prapare.org/

Alliant Tool for Social Determinants of Health Referral at Discharge



SOCIAL DETERMINANTS OF HEALTH (SDOH) DISCHARGE REFERRAL LIST

4			Meals on Wheels Program:	Medical Non-emergent	Phone:
This tool helps your healthcare team address any socia resources that promote your total well-being.	l challenges that might affect your health and connect yo	ou and your caregiver with essential community	Contact person:	Medical Transport Company 1:	United Way (Local Chapter):
HEALTH LITERACY – The degree to which individuals have the capacity to obtain, process and understand basic health information and	HOUSING INSTABILITY – Encompasses multiple conditions ranging from the inability to pay rent or mortgage, frequent changes	UTILITY DIFFICULTIES – Inconsistent availability of electricity, water, oil and gas services. This is directly associated with	Phone:	Contact person: Phone:	Contact person: Phone:
services necessary to make appropriate health decisions. Primary Language:	in residence, including temporary stays with friends and relatives, living in crowded conditions, and lack of sheltered housing in which an individual does not have a personal	housing instability and food insecurity. ☐ Electricity ☐ Water ☐ Oil and/or gas	Contact person:	Medical Transport Company 2:	Faith-Based Organization with Van:
Needs interpreter	residence.		Phone	Contact person:	_ Contact person:
Language Line:	Inability to pay rent/mortgage	Electric Company:	Food Bank/Food Pantry:	Phone:	_ Phone:
Interpreter 1:	Frequent changes in residence Crowded conditions	Contact person: Phone:		Medical Transport Company 3	Faith-Based Organization with Van:
Phone:	Lack of sheltered housing		Contact person:		Faith-based Organization with van.
Interpreter 2:	_	Water Company:	Phone:	Contact person:	Contact person:
Phone:		Contact person:	Food Bank/Food Pantry:	Phone:	Phone:
SOCIAL ISOLATION – The lack of relationships with others and little to no social support or contact.	Shelter 1: Male Female Family	Phone:	Contact person:	Non-Emergency Transport Company 1:	Faith-Based Organization with Van:
support of contact.	Contact person:	Contact person:	Phone:		
Senior Center 1:	Phone:	Phone:		Contact person:	_ Contact person:
Contact person:			Food Bank/Food Pantry:	Phone:	Phone:
Phone:	Contact person:	Faith-Based Organization:		Non-Emergency Transport Company 2:	
Senior Center 2:	Phone:		Contact person:	Non-Emergency mansport company 2.	Other:
Contact person:	Shelter 3: Male Female Family	Contact person:	Phone:	Contact person:	- Contact person:
Phone:		Phone:	_	Phone:	– Phone:
Adult Day Center:	Contact person:		Other Organization:	Phone.	-
Contact person:	Phone:	Other Organization:		DIGILO This material use remain	ed by Alliant Health Solutions, a Quality Innovation Network – Quality Improvement
Phone:		Contact person:	Contact person:	Companization (QIN - QIO Medicare & Medicaid Se) and a Hospital Quality Improvement Contractor (HQIC) under contract with the Centers for rvices (CMS), an agency of the U.S. Department of Health and Human Services (HHS). Views
		Phone:	Phone:	to a specific product or	al do not necessarily reflect the official views or policy of CMS or HHS, and any reference antity herein does not constitute endorsement of that product or entity by CMS or HHS. IOW.AHS-QIN-QIO-TOI-PCH-TO3-HQIC-4934-12(07)23

FOOD INSECURITIES - Limited or

quantity of food at the household level.

uncertain access to adequate quality and

TRANSPORTATION DIFFICULTIES –

Limitations that impede transportation to

living.

destinations required for all aspects of daily

https://guality.allianthealth.org/wp-content/uploads/2023/12/SDOH-Discharge-Referral-List-Fillable 508.pdf



Non-Emergency Transport Company 3:

Contact person:

CMS Attestation on HCHE Measure Domain 3 (MANDATORY CY23)



Domain 3: Effective data analysis can provide insights into which factors contribute to health disparities and how to respond. Please attest that your hospital engages in the following activities.

Domain 3 has only one sub-domain (3a) which is defined further in <u>Text Box 3</u> below.

Text Box 3: Guidance for Attesting to Domain 3 Data Analysis

3A. Our hospital stratifies key performance indicators by demographic and/or social determinants of health variables to identify equity gaps and includes this information on hospital performance dashboards.

The purpose of measure stratification is to understand if certain patient groups are receiving better care. Stratification in this case refers to examining quality measure results by subgroups of patients to identify important gaps in quality between patient groups.

Hospitals may develop stratification metrics for priority populations (as defined by your organization e.g., by race and ethnicity, economic burden, etc.) and monitor results on these metrics using existing internal quality dashboards.

CMS expects hospitals to identify equity gaps by displaying stratified measure information based on either outcome quality measures or process of care measures; this means providing measure scores for priority populations or the gap in score between two groups.



CMS Attestation on HCHE Measure Domain 4 (MANDATORY CY23)



Domain 4: Health disparities are evidence that high quality care has not been delivered equitably to all patients. Engagement in quality improvement activities can improve quality of care for all patients.

Domain 4 has only one sub-domain (4a) which is defined further in Text Box 4.

Text Box 4: Guidance for Attesting to Domain 4 Quality Improvement

4A. Our hospital participates in local, regional, or national quality improvement activities focused on reducing health disparities.

Quality improvement (QI) activities may include participation in collaboratives, partnerships and coalitions focused on decreasing health disparities, including among specific patient populations or for specific medical conditions – e.g., working with Medicare Quality Improvement Networks, or joining collaboratives such as The Health Equity Collaborative; Eastern U.S. Quality Improvement Collaborative; The Alliance for Innovation on Maternal Health (AIM) or Perinatal Quality Collaboratives (PQCs); American Hospital Association Center for Health Innovations' Hospital Community Collaborative; Million Hearts; or other local, regional, and national initiatives as long as the effort has a specific focus on improving quality and reducing disparities.



CMS Attestation on HCHE Measure Domain 5 (MANDATORY CY23)



Domain 5: Leaders and staff can improve their capacity to address disparities by demonstrating routine and thorough attention to equity and setting an organizational culture of equity.

Domain 5 sub-domains of 5a and 5b are defined further in Text Box 5.

5A. Our hospital senior leadership, including chief executives and the entire hospital board of trustees, annually reviews our strategic plan for achieving health equity.

CMS defines "hospital senior leadership" as the C-suite and board of trustees, and not just quality committees or sub-committees of the board, as well as the Chief Medical Officer and senior leaders among hospital medical staff.

5B. Our hospital senior leadership, including chief executives and the entire hospital board of trustees, annually reviews key performance indicators stratified by demographic and/or social factors.

See above CMS definition of "hospital senior leadership."

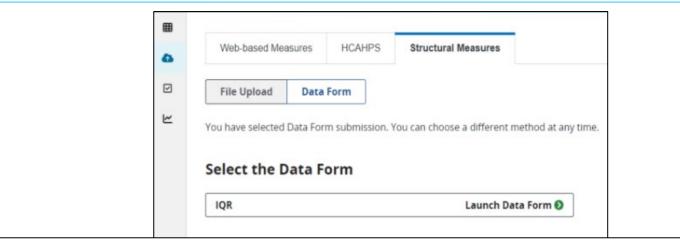


CMS Attestation on NEW SDOH Screening (VOLUNTARY FOR CY23)

Screening for Social Drivers of Health Measure		sitive Rate for Social of Health Measure	• The screen results in one rate but the screen positive rate (in green) will result in
 Food insecurity Housing instability Transportation needs Utilities difficulties Interpersonal safety 	HousTransUtility	insecurity ing instability portation needs y difficulties personal safety	 five unique rates for each of the five categories of social drivers of health. Exclusion Criteria: Patients who opt out of screening Patients unable to complete the screening and have no legal guardian or caregiver to do the screening on their behalf or patients who died during admission.
Number of patients Numerator who were screened for one or all social drivers	Numerator	Number of patients who screened positive for each driver	 Reporting Period for this Data: CY2023 Voluntary Reporting (submission period is April 1, 2024, to May 15, 2024) CY2024 Mandatory Reporting
Denominator Number of patients 18 or older admitted as an inpatient	Denominator	Number of patients 18 or older admitted as an inpatient and screened for social drivers	 (submission period is April 1, 2025, to May 15, 2025) FY2025 Payment Determination



CMS Hospital Quality Reporting System



HCHE Domain **Domain Name** Points Equity is a Strategic Priority 1 1 Our hospital strategic plan identifies priority populations who yes no currently experience health disparities. V Our hospital strategic plan identifies healthcare equity goals and yes no V discrete action steps to achieving these goals. Our hospital strategic plan outlines specific resources which have yes no V been dedicated to achieving our equity goals. yes no Our hospital strategic plan describes our approach for engaging key V stakeholders, such as community-based organizations.

- This HCHE measure applies to all hospitals participating in the Hospital Inpatient Quality Reporting System.
- There are five domains in this measure. Each domain is worth one point, for a total of five possible points.
- Hospitals <u>must attest to ALL elements of a domain</u> to receive the one point, so attest "YES" if you're doing any of this work.
- Reporting on HCHE is MANDATORY for CY23, and the submission period is April 1, 2024, to May 15, 2024.
- To report on these, click on the link below. On the dashboard on the left-hand side of the screen, click "data submissions" and then "structural measures."
- CMS will publicly report the scores.
- Payment determination will be decided in FY25.



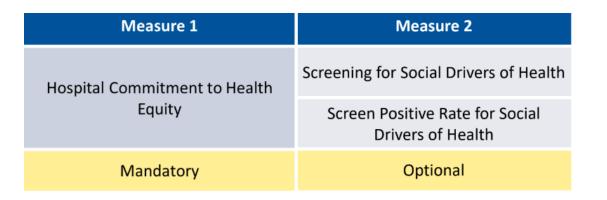
Remember to Report

Question 10:

Is the Hospital Commitment to Health Equity (HCHE) a pass/fail measure, and must we meet all five domains? If we answer No and do not meet all the domains, will our hospital be penalized?

The HCHE measure is required to be reported under the Hospital IQR Program. This is a pay-for-reporting measure; hospitals will receive credit for the reporting of their measure results regardless of their responses to the attestation questions. For public display purposes, a hospital's responses to the attestation questions will be scored as described below.

The HCHE measure includes five attestation-based questions, each representing a separate domain of commitment. For a hospital to affirmatively attest to a domain, and receive credit for that domain, the hospital will evaluate and determine whether it engages in each of the elements that comprise the domain. Hospitals receive one point for each domain to which they attest Yes, stating they are meeting the required competencies; a hospital's score can be a total of 0 to 5 points (1 per domain). For each domain, there are between one and four associated Yes/No sub-questions for related structures or activities within the hospital. Hospitals will only receive a point for each domain if they attest Yes to all related sub-questions. There is no "partial scoring" for sub-questions A–D to earn the point for that domain. If hospitals participate or complete qualifying activities at any time within the reporting year, they may attest Yes for that domain.

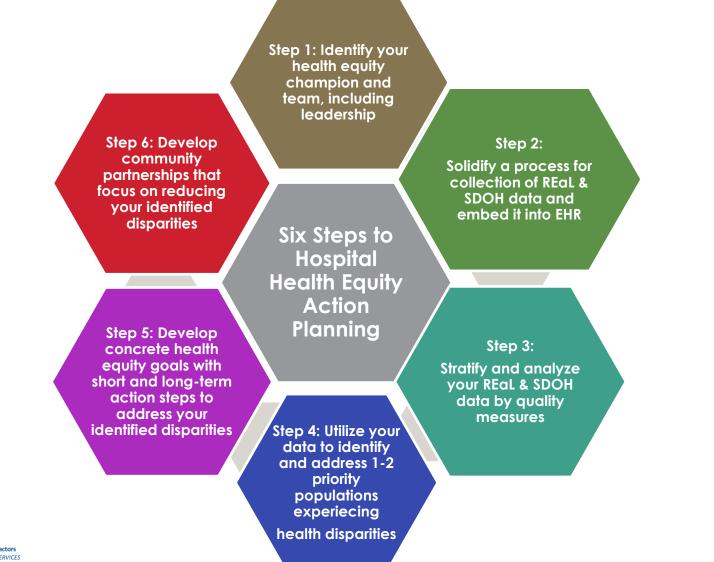


- Report on the HCHE measure, even if your hospital can not attest to any element under any domain.
- Currently, there is no financial penalty for scoring a zero.
- Failing to report data under the Hospital Inpatient Quality Reporting (IQR) Program can automatically reduce Medicare reimbursement by 25%.

For more information, click the link: https://www.qualityreportingcenter.com/globalassets/igr-2023-events/igr12423/igr_ga-summary-document_1.24.23_06132023508.pdf



Alliant Model: Six Steps for Hospital Health Equity Action Planning





Discussion Question: Let's Brainstorm!

What additional support or training do you need in 2024 concerning health equity implementation?

Training Ideas:

- How to Collect Health Equity Data
 - Collecting Process for SDOH Data
- How to Analyze Health Equity Data
 - Examples of Analyzing SDOH/REaL Data by CMS Conditions (i.e., Readmissions)
- How to Report Health Equity Data
 - Reporting Systems Created by
 Hospitals to Track Health Equity Data
- How to Intervene once an SDOH/Social Need is Identified
- Sharing from Other Hospitals on their Health Equity Implementation Process
 - Any volunteers?



Alliant Health Solutions Health Equity Coaching Package

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l Health Equity - AHS
Hospital Association
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COACHING PACKAGE

https://quality.allianthealth.org/wp-content/uploads/2023/04/2023-Coaching-Package-Health-Equity_508.pdf



Join Us for Monthly Hospital Health Equity Office Hours



Health Solutions JOIN OUR UPCOMING WEBINAR EVENT **ALLIANT HOIC** Health Equity Office Hours FEATURED Tues, Jan. 16 from 3-4:00 p.m. ET & Every 3rd Thursday from 3-4:00 p.m. ET from February through August 2024 via ZOOM 01.16.24_TO3_HQIC Health 05.16.24_TO3_HOIC Health Equity Office Hours Equity Office Hours 0215.24_TO3_HQIC Health CLICK 06.20.24_TO3_HQIC Health ON TITLES Equity Office Hours Equity Office Hours то ROSA ABRAHA, MPH REGISTER 03.21.24_TO3_HQIC Health 07.18.24_TO3_HQIC Health Equity Office Hours Equity Office Hours 08.15.24 TO3 HOIC Health 04.18.24 TO3 HQIC Health Equity Office Hours Equity Office Hours OVERVIEW: Interested in networking with peers and learning about the health equity regulatory requirements and best ways to implement at your hospital? Join our subject matter experts from Alliant Health Solutions and Tift Regional Medical Center (GA) for monthly LEANN PRITCHETT, MSN, RN, CPHO Interactive office hours. System Director of Quality and Safety Tift Regional Medical Center Office hours are participant driven and with minimum slide presentations. Discussions will focus on the six health equity planning and action steps as well as other questions from the hospitals, e.g., CEO engagement AUDIENCE: Health equity team leaders, quality and patient safety Office Hours will be held the 3rd Thursday of the month professionals, clinical social from 3-4:00 p.m. ET. Please register to attend. workers, community and population health professionals, Jan. 16, 2024 • Feb. 15, 2024 • Mar. 21, 2024 • Apr. 18, 2024 clinical team members, leadership May 16, 2024 • Jun. 20, 2024 • Jul. 18, 2024 • Aug. 15, 2024

Hospital Quality Improvement Contractors CENTERS FOR MEDICARE & MEDICAID SERVICES HEALTH SOLUTIONS | GUALITY IMPROVEMENT & INNOVATION GROUP

February - August 2024 Registration:

org.zoom.us/meeting/register/tZEvd

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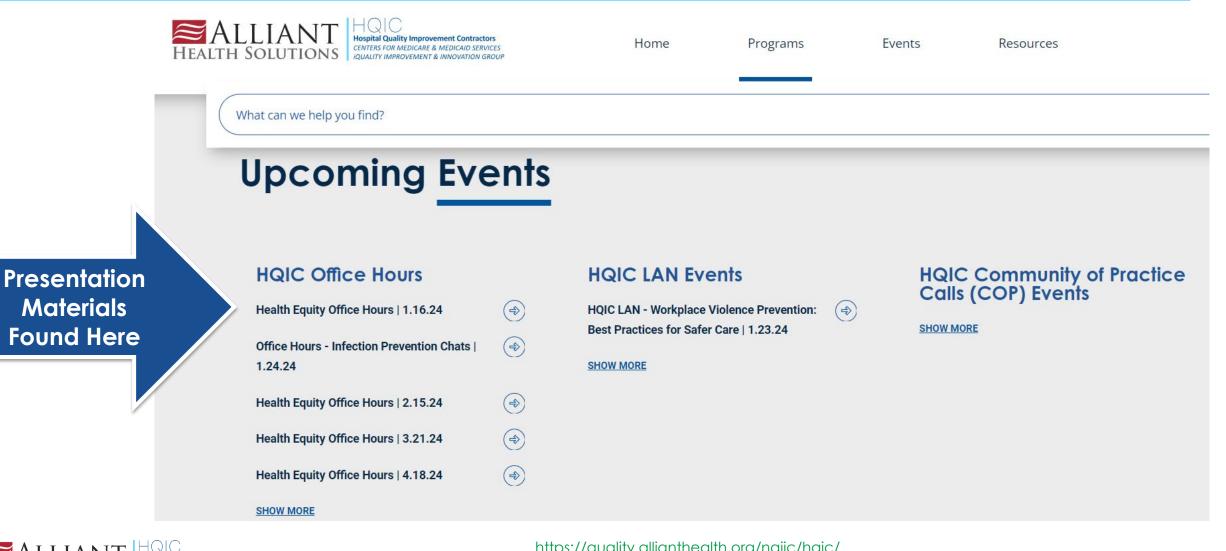
a#/registration

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Health Equity Lead Alliant Health Solutions

Alliant Health Solutions HQIC Health Equity Office Hour Materials



CENTERS FOR MEDICARE & MEDICAID SERVICES HALITY IMPROVEMENT & INNOVATION GROUP

Questions?



Email us at HospitalQuality@allianthealth.org

or call us at 678-527-3681.





COLLABORATORS:

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Hospital Quality Improvement

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Thank you for joining us! How did we do today?

Alliant Health Solutions





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