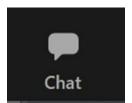
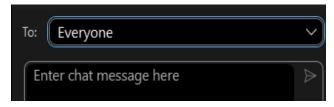
We Will Get Started Shortly

- Lines have been muted upon entry to reduce background noise
- We encourage you to ask questions for the presenter(s) throughout the event using the Chat Box feature
- Please enter your name, role, organization and state into Chat Box

Open Chat



Scroll Down & Select To Everyone











Antibiotic Stewardship Core Elements in Action Series: Session Two - Pharmacy Expertise & Action

September 19, 2023

Please Note: This LAN is being recorded.











Agenda

- Welcome and Introductions
- Learning Objectives
- Setting the Stage Core Elements of Antibiotic Stewardship Review
- Hospital Sharing
- Panel Discussion/Q&A
- Tools and Resources
- Key Takeaways and Wrap-Up

Learning Objectives

- Review the Centers for Disease Control and Prevention's (CDC) Core Elements for Hospital Antibiotic Stewardship and identify the key features of the Pharmacy/Stewardship Expertise and Action elements.
- Effectively translate the Pharmacy/Stewardship Expertise and Action elements into actionable interventions intended to augment your existing stewardship efforts.
- Learn how to engage patients and families as partners and integrate their healthrelated social needs into the discharge planning process to improve patient outcomes.
- Gather and apply lessons learned from real world stories of antibiotic stewardship work happening in hospitals and health systems, including small, rural, and critical access hospitals.

Featured Speakers



William F. Glenski, Pharm. D Director of Pharmacy Services Herington Hospital, Inc.



Marintha R. Short, Pharm. D, BCPS (AQ Cardiology)
Clinical Pharmacy Specialist
Antimicrobial Stewardship Certified -SIDP
CHI - Saint Joseph Health - Continuing
Care Hospital

Facilitator



Lynda Martin, MPA, BSN, RN, CPHQ
Senior Director Patient Safety
Qlarant
IPRO HQIC



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- Kentucky Hospital Association
 Q3 Health Innovation Partners
- Superior Health Quality Alliance

Setting the Stage

Seven Core Elements of Antibiotic Stewardship



<u>The Core Elements of Hospital Antibiotic Stewardship Programs</u> (cdc.qov)

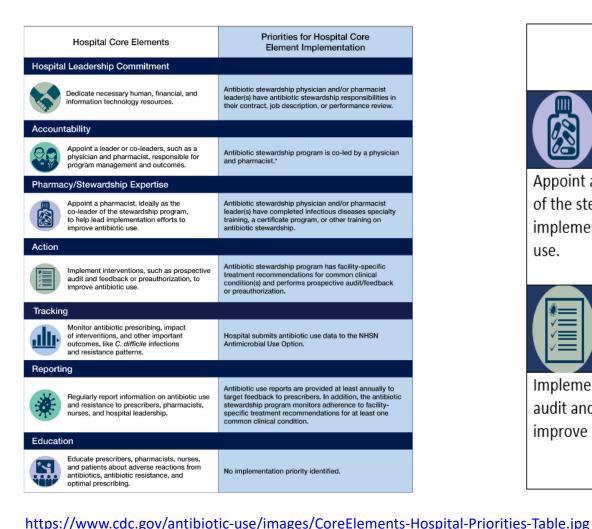
- 95% of hospitals have Antibiotic
 Stewardship Programs (ASPs) meeting all
 7 CDC Core Elements
- In 2022, CDC released Priorities for Hospital Core Element Implementation (Priorities) – to help enhance the quality and impact of existing ASPs

https://www.cdc.gov/antibiotic-use/coreelements/hospital/priorities.html



Core Elements # 3 and #4

Table: Core Elements of Hospital Antibiotic Stewardship Programs & Priorities for Hospital Core Element Implementation



Hospital Core Elements

Priorities for Hospital Core Element Implementation



#3 – Pharmacy/Stewardship Expertise

Appoint a pharmacist, ideally as the co-leader | Antibiotic stewardship physician and/or of the stewardship program, to help lead implementation efforts to improve antibiotic use.

pharmacist leader(s) have completed infectious diseases specialty training, a certificate program, or other training on antibiotic stewardship.



#4 - Action

Implement interventions, such as prospective audit and feedback or preauthorization, to improve antibiotic use.

Antibiotic stewardship program has facilityspecific treatment recommendations for common clinical condition(s) and performs prospective audit/feedback or preauthorization.



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- Kentucky Hospital Association **Q3 Health Innovation Partners**
- Superior Health Quality Alliance

Hospital Progress & Success Stories



- Healthcentric Advisors Qlarant
- Kentucky Hospital Association
- Q3 Health Innovation Partners ■ Superior Health Quality Alliance
- **Hospital Quality Improvement Contractors**



- William Glenski, Pharm D.
 - Director of Pharmacy



Core Element 3: Pharmacy Expertise

- Education and Background
- Society of Infectious Disease Pharmacist (SIDP) Certification Program
 - Kansas Health Care Collaboration out of Topeka, KS
 - Reimbursement upon completion

Core Element 3: Pharmacy Expertise

- A pharmacist leader with expertise in antibiotic use is identified and responsible to partner with physician leader/champion to improve antibiotic use
- Criteria for a pharmacy leader should include expertise in antibiotic use, training in stewardship, leadership skills, respect from peers and good team skills
- If you need to external pharmacy services, require contractors to have formal stewardship training
- Provide incentives to help your pharmacy leader and antibiotic stewardship team keep up with new research findings and best practices

SIDP Certification Program Overview



https://sidp.org/Stewardship-Certificate

Core Element 4: Action

- Final project for SIDP certification program skill component in practice setting
 - Creation and implementation of pneumonia order set
- Educational materials from the SIDP program are from treatment guidelines for each disease state
- Went on to develop order sets for other disease states including UTI and SEPSIS

Core Element 4: Action

- Implement interventions, such as prospective audit and feedback or preauthorization, to improve antibiotic use.
 - Prospective audit and feedback and preauthorization are both strongly recommended and can be considered "foundational" interventions for hospital stewardship programs.
 - Facility-specific treatment guidelines are also considered a priority because they can
 greatly enhance the effectiveness of both prospective audit and feedback and
 preauthorization by establishing clear recommendations for optimal antibiotic use at
 the hospital.

Admission Order Set - Pneumonia Page 1 of 2



Admission Orders:	A Comm
☐ Admit to Acute Inpatient ☐ Admit to Observation	Patient Labe
Diagnosis:	
☐ Community Acquired Pneumonia ☐ Hospital Acquired Pneumonia	
Condition:	
☐ Good ☐ Fair ☐ Poor ☐ Critical	
Vital Signs:	
■ Vital Signs every 4 hours □ Vital Signs every hours	
Activity:	
☐ Bedrest ☐ Bedrest with Bathroom Privileges ☐ Up with assistance ☐ U	Jp ad lib
Diet:	
□ NPO □ Regular Diet □ Other:	
IV Fluids:	
□ Saline Lock □ NS 0.9% atmL/ <u>hr</u> □ LR atmL/ <u>hr</u> □ <u>Other</u> :	at mL/l
<u>Labs:</u>	
■ Blood Cultures x2 STAT ■ CBC with diff in AM ■ Procalcitonin in AM □	l Covid-19 rapid swab STAT
■ UA STAT ■ CMP in AM ■ Lactic Acid in AM □	•
☐ MRSA nasal swab (if hospitalized in last 90 days <u>and</u> received IV <u>abx</u>) ☐	l Flu Swab STAT
Radiology:	
■ Chest X-ray in AM □ Chest CT with Contrast in AM	

Antibiotics

	_	
Non-	sever	re Community Acquired (no prior respiratory isolation of PSA or MRSA):
DRDER		Ceftriaxone (Rocephin) 1 gram IV once daily x 7 days
BOTH		Azithromycin 500mg IV every 24 hours x 1 day then 500mg PO every 24 hrs x 4 days (total duration 5 days)
	_	OR
		Ciprofloxacin 400mg IV every 8 hrs x 7 days - only with allergy to beta-lactam and/or azithromycin
		Levofloxacin mg IV once daily x 7 days - only with allergy to beta-lactam and/or azithromycin
Non-	sever	re CAP with prior respiratory isolation of MRSA add to above order:
		Vancomycin loading dose: 25mg/kg IV x 1
		Vancomycin maintenance dosing: 20mg/kg IV xhrs x 7 days (Check CrCL for renal dose schedule)
		☐ Vanco trough prior to 4th dose – notify provider of results
		 Round Vancomycin dosing to the nearest 250mg with a max of 2,000mg
		OR Linezolid 600mg PO every 12 hours x 7 days **check for MAOI interactions
Non-		re CAP with prior respiratory isolation of PSA only:
	_	
		Cefepime 2 grams IV every 8 hours x 7 days
RDER		Disposability topological of E groups IV groups 6 hours v 7 days
ВОТН		Ceftazidime 2 grams IV every 8 hours x 7 days
		AND
l		Azithromycin 500mg IV every 24 hours x 1 day then 500mg PO every 24 hrs x 4 days (total duration 5 days)
	_	OR
		Ciprofloxacin 400mg IV every 8 hrs x 7 days – only with allergy to beta-lactam and/or azithromycin
		Levofloxacinmg IV once daily x 7 days – only with allergy to beta-lactam and/or azithromycin
Non-severe CAP with prior respiratory isolation of PSA and MRSA add to above order:		
		Vancomycin loading dose: 25mg/kg IV x 1
		Vancomycin maintenance dosing: 20mg/kg IV x hrs x 7 days (Check CrCL for renal dose schedule)
		Vanco trough prior to 4th dose – notify provider of results
		 Round Vancomycin dosing to the nearest 250mg with a max of 2,000mg
		OR Linezolid 600mg PO every 12 hours x 7 days **check for MAOI interactions
60,,,		
Seve		ommunity Acquired (no prior respiratory isolation of PSA or MRSA):
		Ceftriaxone (Rocephin) 1 gram IV once daily x 7 days
ORDER		AND Azithromycin 500mg IV every 24 hours x 1 day then 500mg PO every 24 hrs x 4 days (total duration 5 days) OR
ONE	ς 🗖	Ciprofloxacin 400mg IV every 8 hrs x 7 days – only with allergy to beta-lactam and/or azithromycin
		Levofloxacinmg IV once daily x 7 days – only with allergy to beta-lactam and/or azithromycin

Admission Order Set – Pneumonia Page 2 of 2

Antibiotics - continued

Provider Signature:



Severe CAP with prior respiratory isolation of MRSA add to above order:		
		Vancomycin loading dose: 25mg/kg IV x 1
		Vancomycin maintenance dosing: 20mg/kg IV xhrs x 7 days (Check CrCL for renal dose schedule)
		□ Vanco trough prior to 4th dose – notify provider of results
		 Round Vancomycin dosing to the nearest 250mg with a max of 2,000mg OR
		Linezolid 600mg PO every 12 hours x 7 days **check for MAOI interactions
Seven	e CA	P with prior respiratory isolation of PSA only:
-		Cefepime 2 grams IV every 8 hours x 7 days
		Piperacillin-tazobactam 4.5 grams IV every 6 hours x 7 days DRDER
DRDER		Ceftazidime 2 grams IV every 8 hours x 7 days
BOIH		AND Azithromycin 500mg IV every 24 hours x 1 day then 500mg PO every 24 hrs x 4 days (total duration 5 days
	_	OR
		Ciprofloxacin 400mg IV every 8 hrs x 7 days – only with allergy to beta-lactam and/or azithromycin
		Levofloxacinmg IV once daily x 7 days — only with allergy to beta-lactam and/or azithromycin
Sever	e CA	P with prior respiratory isolation of PSA and MRSA add to above order:
		Vancomycin loading dose: 25mg/kg IV x 1
		Vancomycin maintenance dosing: 20mg/kg IV xhrs x 7 days (Check CrCL for renal dose schedule)
		□ Vanco trough prior to 4th dose – notify provider of results
		 Round Vancomycin dosing to the nearest 250mg with a max of 2,000mg
		OR
		Linezolid 600mg PO every 12 hours x 7 days **check for MAOI interactions
Hospi	tal A	equired with NO risk factors for mortality or MDR:
-		Cefepime 2 grams IV every 8 hours x 7 days
		Piperacillin-tazobactam 4.5 grams IV every 6 hours x 7 days
		Ceftazidime 2 grams IV every 8 hours x 7 days
	_	OB
		Ciprofloxacin 400mg IV every 8 hrs x 7 days - only with allergy to beta-lactam and/or azithromycin
		Levofloxacin mg IV once daily x 7 days – only with allergy to beta-lactam and/or azithromycin
	_	Erronovaciniing iv once dany x 7 days – only with anelgy to beta-lactain and/or action/only
HAP v	vith	isolation of MRSA or IF Ceftazidime selected add to above order:
		Vancomycin loading dose: 25mg/kg IV x 1
		Vancomycin maintenance dosing: 20mg/kg IV x hrs x 7 days (Check CrCL for renal dose schedule)
		 Vanco trough prior to 4th dose – notify provider of results
		 Round Vancomycin dosing to the nearest 250mg with a max of 2,000mg
		OR
		Linezolid 600mg PO every 12 hours x 7 days **check for MAOI interactions
Hospit	tal A	cquired WITH risk factors for mortality or MDR:
		Cefepime 2 grams IV every 8 hours x 7 days
		Piperacillin-tazobactam 4.5 grams IV every 6 hours x 7 days ORDER
		Ceftazidime 2 grams IV every 8 hours x 7 days
		AND
		Ciprofloxacin 400mg IV every 8 hrs x 7 days - only with allergy to beta-lactam and/or azithromycin
		Levofloxacin mg IV once daily x 7 days - only with allergy to beta-lactam and/or azithromycin
		OR
		Gentamycin 1 mg/kg every 8 hours x 7 days (Check CrCL for renal dose schedule and monitoring)
		☐ Gent peak 30 minutes after initial dose
		Gent trough prior to every 4th dose
		☐ Repeat peak 30 minutes after 4 th dose
		Vancomycin loading dose: 25mg/kg IV x 1 AND
		Vancomycin maintenance dosing: 20mg/kg IV x hrs x 7 days (Check CrCL for renal dose schedule)
		☐ Vanco trough prior to 4th dose – notify provider of results
		 Round Vancomycin dosing to the nearest 250mg with a max of 2,000mg
		OR
		Linezolid 600mg PO every 12 hours x 7 days **check for MAOI interactions

Date:

Time:

tient Label

Additional Information

- Challenge: prescribing practices stuck in their ways
 - EMR CPSI set up to chief of medical staff preference
 - Meropenem cures all or does it?
- Success: patients receive guideline recommended treatment
 - Improved national measures

Patient/Family Involvement and Support

- Swing bed rounds on Thursday mornings
 - Pre-planning discharge
 - Meeting with patient and their family/caregivers
 - Active players in their treatment process
- Herington Hospital Pharmacy
 - In-house pharmacy attached to our clinic that serves both employees and the public
 - Cash pay program and leveraging 340B
 - Elimination of barriers



CDC Hospital Antibiotic Stewardship Core Elements # 3 Pharmacy Expertise and #4 Action

Marintha Short, PharmD, BCPS, AQ Cardiology, Antimicrobial Stewardship Certified - SIDP Saint Joseph Health - Continuing Care Hospital - Lexington, KY September 2023

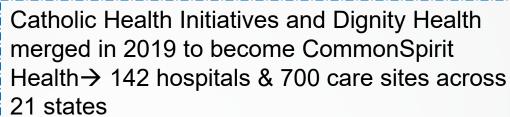
marintha.short@commonspirit.org

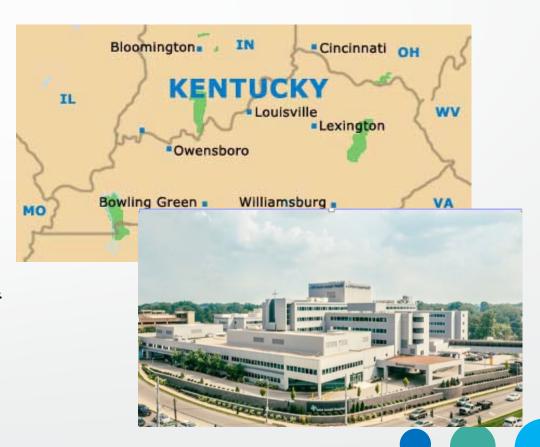


Practice Site

CHI - Saint Joseph Health

- Flaget Memorial -Bardstown <u>52-bed</u>
- Saint Joseph Berea Berea <u>25-bed</u>
- Saint Joseph East, Lexington <u>217-bed</u>
- Saint Joseph Jessamine, Nicholasville
 ED Only
- Saint Joseph London, London <u>150-bed</u>
- Saint Joseph Mount Sterling, Mount Sterling <u>42-bed</u>
- Saint Joseph Hospital, Lexington <u>433-bed</u>
- Continuing Care Hospital (within Saint Joseph Hospital) <u>23-bed</u>











Pharmacy Expertise

Market Wide Antimicrobial Stewardship Committee

- Representative pharmacists from across market completed a Joint Commission Elements of Performance gap analysis→ identified areas of focus/intensives.
- Identified stewardship personnel
 - Most/all pharmacists at each facility are certified in Antimicrobial Stewardship through Society
 of Infectious Disease Pharmacists.
 - Kentucky Hospital Association sponsors dozens of pharmacists every year to make this achievable.
 - Identified Physician Champions with either ID training or have worked within Antimicrobial Stewardship at each facility
- Market Wide Antimicrobial Stewardship Policy
 - Standardized policies so that physicians moving from facility to facility can have same expectations
- Providing competency-based training and education to staff, including medical staff, on the practical application of antibiotic stewardship guidelines, policies and procedures.
 - Standard packet for onboarding
 - Market education module









Action

Facility-Specific Treatment Guidelines

Epic implemented November 2022 – for all facilities

If antibiotic ordered without treatment pathway – indication is required

- Community-Acquired Pneumonia (CAP)
- Endocarditis
- Native-Valve
- Prosthetic-Valve
- Febrile Neutropenia
- Hospital-Acquired Pneumonia/Ventilator-Associated Pneumonia
- Joint Infection/Septic Arthritis
- Meningitis

- Osteomyelitis (±Adjacent SSTI)
- Skin & Soft-Tissue Infection (SSTI)
- Diabetic Foot Infection
- Pre-operative protocols for surgery site
- Post-operative protocols for surgery site
- Urinary Tract Infection







Antimicrobial Stewardship Program Policies

- Antimicrobial Dose Optimization Policy
 - Currently revising to adjust doses based on MIC breakpoints
- Clinical Triggers Requiring Infectious Disease Consultation Policy
- First Dose Stat Policy for IV Antibiotics
- Pre-authorization Formulary Restriction Policy
- Formulary Substitution Policy
- Renal Impairment Dosing Policy
- IV to PO Conversion Policy
- Daptomycin Dose Consolidation Policy

- Once-Daily Aminoglycoside Dosing and Monitoring Policy
- Pneumococcal and Influenza Vaccines
 Screening and Administration Policy
- Procalcitonin as a Clinical Biomarker of Infection Policy
- SIRS/Sepsis Screening Policy
- Therapeutic Drug Dosing/Monitoring Consult Service Policy
- BioFire FilmArray Multiplex PCR BCID Panel and Interpretive Guidelines
- CPK Monitoring with Daptomycin Policy







Kentucky Antimicrobial Stewardship Innovation Consortium - KASIC

- The KASIC network is comprised of antimicrobial stewardship leads at all adult hospitals and long-term care facilities throughout Kentucky to address antimicrobial stewardship issues.
- Provides access to experts in a wide range of pertinent areas including: infectious diseases physicians and pharmacists, infection prevention, biostatisticians and biostatical analysts, bioinformatics, and clinical microbiologist.

Services:

- Administrative Assistance
- Education and Training
 - Pearls and Newsletters
 - ASP Videos
 - Clinical Microbiology Videos
- Guideline Development
- Microbiology
- Infection Prevention Resources
- KY Antibiotic Use Data
- CDC ASP Core Element assistance
- Weekly office hours for anyone to drop in (virtually) and discuss their needs







Clinical Pharmacist Review

- Unit-based clinical pharmacist review of cultures, susceptibilities, and antibiotics "timeout"
 - Some facilities have daily interdisciplinary rounds to assist in decreased length of stay/antibiotic use
 - Some facilities primarily use Theradoc alerts to manage less than ideal PharmD to patient ratios
- TheraDoc implemented market wide in November 2022
 - Therapeutic Antibiotic Monitoring (TAM) alerts in TheraDoc (e.g., broad-spectrum antibacterial deescalation alert for patients receiving broad-spectrum antibacterial therapy >72 hours)
 - IV to PO
 - Renal dose adjustments
 - Culture results
 - National Healthcare Safety Network's Antimicrobial Use Reporting
 - Currently our biggest challenge is TheraDoc communicating with Epic to pull correct data
- Prospective audit and feedback no facility currently has a pharmacist whose sole job is antimicrobial stewardship
 - Saint Joseph Hospital did for close to a decade which allows our current model to work







Continuing Care Hospital - LTACH

- Long-term acute care hospitals (LTACHs) are facilities that specialize in the treatment of patients with serious medical conditions that require care on an ongoing basis.
- These patients are typically discharged from the intensive care units and require more care than they can receive in a rehabilitation center, skilled nursing facility, or at home.
- LTACHs often are housed within the walls of an acute care hospital but function independently. LTACHs must be licensed independently and have their own governing body.
- Under Medicare, the patient must need more than 25 days of hospitalization.

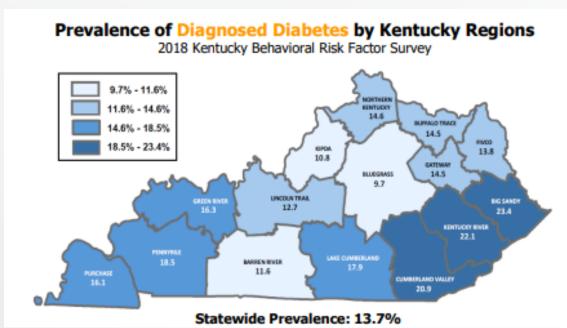
- Patient types include:
 - Prolonged ventilator use or weaning
 - CHF exacerbations, long-COVID, post CVA recovery
 - Multiple IV antibiotics for extended periods of time
 - Osteomyelitis, Endocarditis
 - Complex wound care
 - Diabetic foot infections

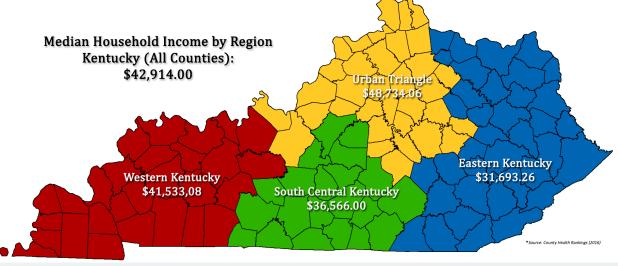






Social Determinants of Health











Social Determinants of Health

- Continuing Care Hospital has weekly Interdisciplinary Rounds with Physical, Speech, and Occupational Therapy, Dietary, Wound Care, Nursing, CEO, CNO, Pharmacy and Case Managers where we discuss barriers to discharge/SDOH.
- PharmD meets with ID physician co-leader weekly and reviews cultures, antibiotics, indications, duration for every patient. After discussion of plan, I complete direct "handshake stewardship" interventions with providers and solidify duration of antibiotics.
 - SDOH discussed with ID physicians
 - Plans discussed with patients through ID, MDs & Case Managers
- Saint Joseph Lexington hospitals have community pharmacies that provide Meds to beds services (M2B)

Tobacco Use Medium Risk

- M2B completes prior authorizations & Prescription Assistance Programs
- M2B also resolves any transportation issues to pick-up antibiotics





Panel Discussion



- Healthcentric Advisors Qlarant
- Kentucky Hospital Association
- Q3 Health Innovation Partners
- Superior Health Quality Alliance

Panel Discussion



William F. Glenski, Pharm. D Director of Pharmacy Services Herington Hospital, Inc.



Marintha R. Short, PharmD, BCPS (AQ Cardiology)
Clinical Pharmacy Specialist
Antimicrobial Stewardship Certified -SIDP
CHI - Saint Joseph Health - Continuing
Care Hospital

Facilitator



Lynda Martin, MPA BSN RN CPHQ Senior Director Patient Safety Qlarant IPRO HQIC



- Healthcentric Advisors Qlarant
- Kentucky Hospital Association
 Q3 Health Innovation Partners
- Superior Health Quality Alliance

Interactive Discussion: Panelists and Attendees

- What are some challenges, barriers, and successes you have experienced with implementing best practice strategies?
- How are you partnering with patient and families to support safe and equitable antibiotic stewardship?
- Have you identified and/or closed any disparities/gaps in care to promote safe, effective and appropriate antibiotic use?

Please enter your questions or comments into the chat or raise your hand to be unmuted

Tools & Resources

CDC

Core Elements of Hospital Antibiotic Stewardship Programs

Antibiotic Stewardship Core Elements at Small and Critical Access Hospitals

Priorities for Hospital Core Element Implementation

NHSN Antimicrobial Use and Resistance (AUR)

Tools & Templates

AHRQ ASP Gap Analysis Tool

AHRQ Four Moments of Antibiotic Decision Making

Nebraska Antimicrobial Stewardship Assessment and Promotion Program

Toolkit to Enhance Nursing and Antibiotic Stewardship Partnership

Training

SIDP Antimicrobial Stewardship Certificate Program

IDSA Academy Antimicrobial Stewardship Training

CDC Training on Antibiotic Stewardship





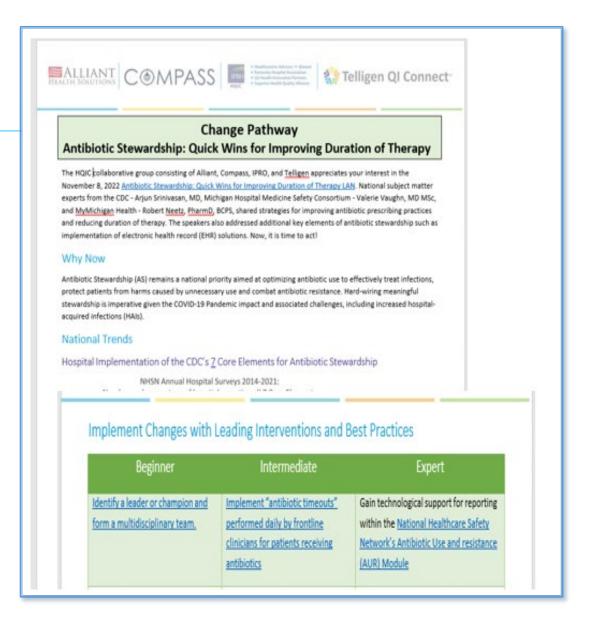
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Tools & Resources

HQIC Change Pathway

- Compilation of challenges, barriers, and best practices for implementation
- Adapt and use to help address your opportunities and/or augment existing interventions
- Links to tools and resources for planning and executing your QI project





- Healthcentric Advisors Qlarant
- Kentucky Hospital Association
 Q3 Health Innovation Partners
- Superior Health Quality Alliance

Key Takeaways

- Optimize Antibiotic Stewardship Everyone has a Role to Play
 - Appoint a pharmacist to lead implementation efforts to improve antibiotic use
 - Identify an antibiotic stewardship training program and make accessible to stewardship leaders
 - Develop facility guidelines for antibiotic use and treatment of common disease states such as UTIs, Community Acquired Pneumonia and skin/soft tissue infections, and make available at point of care to facilitate their use
 - Implement interventions, such as preauthorization, prospective audit, feedback, and "antibiotic timeouts" performed daily by frontline clinicians
 - Review and implement CDC Priorities for Hospital Core Element Implementation to further enhance the quality and impact of existing ASPs
- Leverage your antibiogram, EHR and laboratory data and own your results
 - Stratify data and results drill down into root causes
 - Empower teams to design and implement actions to drive improvement
- Engage patients and families as partners
 - Integrate health-related social needs into care and discharge planning to improve outcomes (e.g., health literacy, transportation needs, access to medication, etc.)
 - Increased communication and education = less confusion

Learn today,
use tomorrow...
How will this
change what you
do?



■ Healthcentric Advisors ■ Qlarant

Kentucky Hospital Association
 Q3 Health Innovation Partners

Superior Health Quality Alliance

Wrap-Up

Register for the remaining sessions in the series!

 October 24, 2023 | 2:00 pm ET
 Tracking, Reporting and Education
 Register Here



November 9, 2023 | 1:00 pm ET
 National Antibiotic Stewardship Updates

 Registration forthcoming



Note: Today's slides, recording, and resources will be shared within 1-2 weeks

- Healthcentric Advisors Qlarant
- Kentucky Hospital Association
 Q3 Health Innovation Partners
 - Superior Health Quality Alliance

Thank You for Attending Today's Event

We value your input!
Please complete the brief survey after exiting event.





Superior Health Quality Alliance

HQIC Contact Information



- Healthcentric Advisors Qlarant
- Kentucky Hospital Association
- Q3 Health Innovation Partners
- Superior Health Quality Alliance







IPRO HQIC Team

Lynda Martin, MPA, BSN, RN, CPHQ martinl@qlarant.com

Rebecca Van Vorst, MSPH, CPHQ **HQIC** Project Manager RVanVorst@ipro.org

View our Website

Alliant HQIC Team

Karen Holtz, MT (ASCP), MS, CPHQ **Alliant Quality** Karen.holtz@allianthealth.org

View our Website

Telligen HQIC Team

Meg Nugent, MHA. RN **HQIC Program Manager**

mnugent@telligen.com

View our Website

Compass HQIC Team

Charisse Coulombe Compass Coulombec@ihconline.org

View our Website

This material was prepared by the IPRO QIN-QIO, a Quality Innovation Network-Quality Improvement Organization, under contract with the Centers for Medicare & Medicaid Services (CMS), an agency of the U.S. Department of Health and Human Services (HHS). Views expressed in this material do not necessarily reflect the official views or policy of CMS or HHS, and any reference to a specific product or entity herein does not constitute endorsement of that product or entity by CMS or HHS. Publication # IPRO-HQIC-Tsk56-23-360



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