

# The Ins and Outs of Buprenorphine



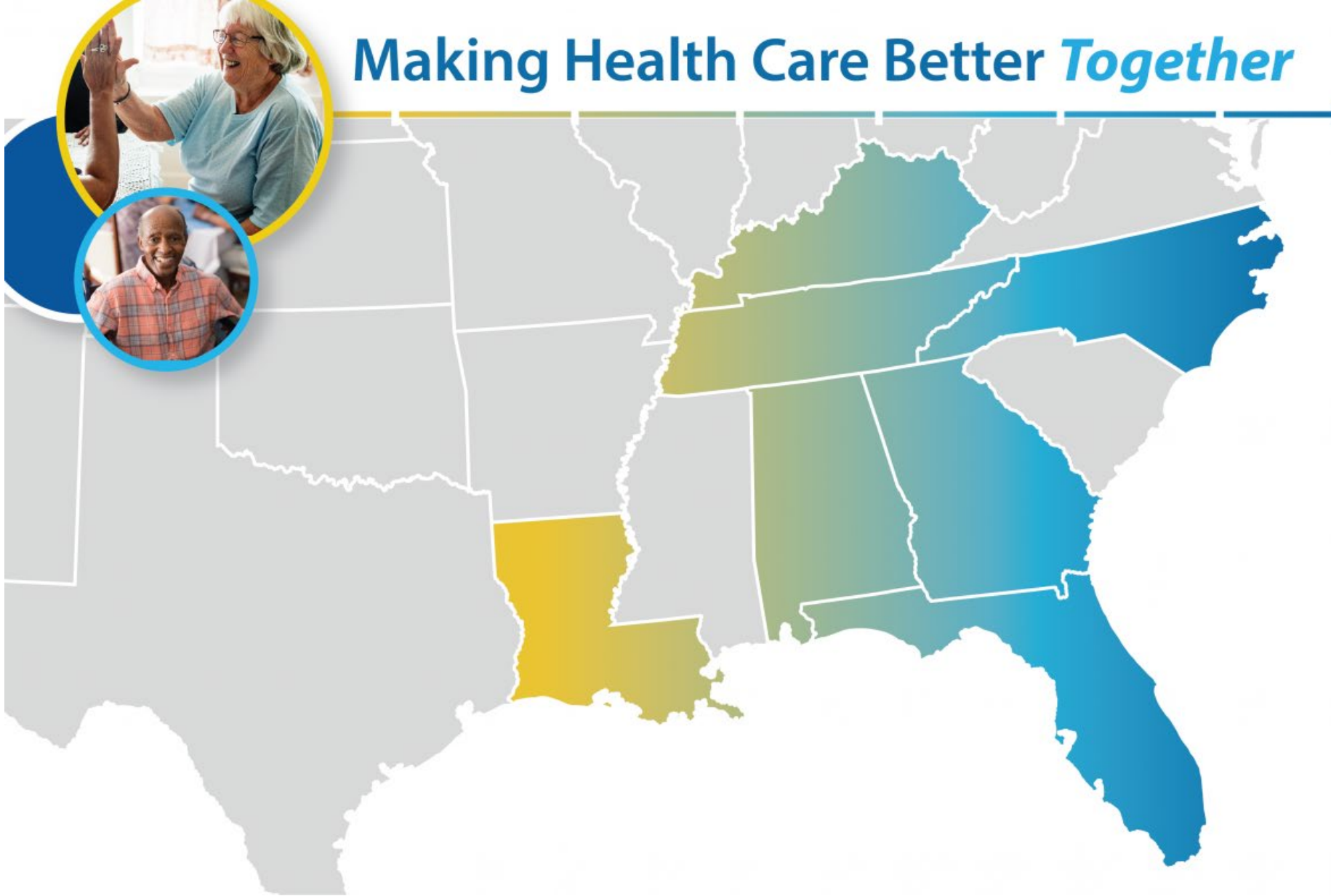
Presented By:  
Jeffrey Bettinger, PharmD  
Pain Management Pharmacist  
Saratoga Hospital Medical Group, Saratoga Springs, NY

May 24, 2023

 **ALLIANT**  
HEALTH SOLUTIONS

**QIN-QIO**  
Quality Innovation Network -  
Quality Improvement Organizations  
CENTERS FOR MEDICARE & MEDICAID SERVICES  
QUALITY IMPROVEMENT & INNOVATION GROUP

# Making Health Care Better *Together*



## About Alliant Health Solutions



# Tanya Vadala, Pharm.D.

## MEDICATION SAFETY PHARMACIST

Tanya is an IPRO pharmacist with 20 years of clinical pharmacy, community pharmacy, academia, quality improvement and medication safety experience. Prior to joining IPRO, she worked at various community pharmacies and taught at Albany College of Pharmacy and Health Sciences in Albany, NY. She specializes in Medication Therapy Management (MTM), medication reconciliation, opioids, immunizations, and patient self-care. Her formal teaching experience includes courses in pharmacy practice and clinical experiential teaching.

**Contact:** [TVadala@ipro.org](mailto:TVadala@ipro.org)



# Jeffrey Bettinger, Pharm.D.

## PAIN MANAGEMENT PHARMACIST

Dr. Jeffrey J. Bettinger, PharmD, is a Pain Management Clinical Pharmacist with Saratoga Hospital Medical Group in Saratoga, NY. He also served as an invited expert panel member for the FDA during their public workshop *Morphine Milligram Equivalents: Current Applications and Knowledge Gaps, Research Opportunities, and Future Directions* in 2021. He earned his PharmD from Albany College of Pharmacy and Health Sciences in 2017 with a concentration in nephrology. Following his doctoral training, he completed a PGY1 general practice residency at the Stratton VA Medical Center in Albany, NY. Immediately following his general practice residency, he trained with Drs. Jeff Fudin and Erica Wegrzyn and completed a PGY2 Pain and Palliative Care residency at the same institution.



# Disclosure Statement

Scientific Advisory Board: PainScript, LLC

Consultant: Hisamitsu America, Inc.

# Objectives

- Delineate between the various pharmacologic mechanisms of buprenorphine that allow its side effects to plateau, but not its analgesic effects.
- Identify the clinical trials that have demonstrated a relative ceiling effect that buprenorphine allows for on various opioid-related adverse effects.
- Recognize the breadth clinical efficacy data that buprenorphine has shown supporting its analgesic potential and place on the analgesic ladder.

# Current Landscape of Buprenorphine

# Current Landscape of Buprenorphine

- Annual rate per 1,000 population of buprenorphine use has been increasing
  - 1.97 in 2009 → 4.43 in 2018<sup>1</sup>
- Namely driven by policy changes and enhanced awareness of use for opioid use disorder
- Despite this, still drastically underutilized and underrepresented for use in patients with chronic pain<sup>2</sup>

1. Olfson M, et al. JAMA. 2020;323(3):276-277.  
2. Rosen K, et al. Clin J Pain. 2014;30(4):295-300



# History of Buprenorphine

- First approved 1985 as injectable Buprenex
  - For treatment of moderate to severe pain
- Since that time, eight (8) additional products have come to market
  - Six (6) of these products have approvals for opioid dependence
  - Two (2) of these products have approvals for management of pain

# Buprenorphine Products Available

| Brand Name         | Generic Name               | Formulation  | FDA-Approved Indications  | Bioavailability | Elimination Half-Life |
|--------------------|----------------------------|--|---|-----------------|-----------------------|
| <b>Suboxone™</b>   | Buprenorphine and naloxone | Sublingual film  | Treatment of opioid dependence  | ~30%            | 24 to 42 hours        |
| <b>Subutex®</b>    | Buprenorphine              | Sublingual film  | Treatment of opioid dependence and are preferred for induction.   | ~30%            | 31 to 35 hours        |
| <b>Zubsolv®</b>    | Buprenorphine and naloxone | Sublingual tablet                                      | Treatment of opioid dependence  | ~30%            | 24 to 42 hours        |
| <b>Bunavail™</b>   | Buprenorphine and naloxone | Buccal film  | Treatment of opioid dependence  | ~30%            | 16.4 to 27.5 hours    |
| <b>Sublocade®</b>  | Buprenorphine              | Abdominal subcutaneous injection                       | Treatment of moderate to severe opioid use disorder   | 100%            | 43 to 60 days         |
| <b>Probuphine®</b> | Buprenorphine              | Implant for subdermal administration (6-month implant) | Maintenance treatment of opioid dependence in patients who have achieved prolonged clinical stability on low-to-moderate doses of a transmucosal buprenorphine-containing product | 31.3%           | 24 to 48 hours        |
| <b>Buprenex®</b>   | Buprenorphine              | Intravenous or intramuscular                           | Management of pain severe enough to require opioid therapy  | 100%            | 1.2 to 7.2 hours      |
| <b>Butrans®</b>    | Buprenorphine              | Transdermal delivery system                            | Management of pain severe enough to require around-the-clock, long-term opioid treatment  | ~15%            | ~26 hours             |
| <b>Belbuca™</b>    | Buprenorphine              | Buccal film  | Management of pain severe enough to require around-the-clock, long-term opioid treatment  | 46 to 65%       | 11.2 to 27.6 hours    |

# Pharmacology of Buprenorphine

# Pharmacologic Characteristics

- Considered a 'partial-agonist' at mu-opioid receptors (MORs) and an antagonist at kappa-opioid receptors (KORs)
  - Agonist of opioid receptor-like 1 (low affinity)
- *Partial agonist* definition primarily due to lower intrinsic activity compared to full MOR agonists in *in vitro* binding receptor assay studies
  - SHOULD NOT BE CONFUSED WITH MEASURES OF CLINICAL EFFICACY!!!
- High binding affinity toward MORs compared to all other opioids
- Slow dissociation rate from MORs (~90 minutes)

Raffa RB et al. J Clin Pharm Ther. 2014;39(6):577-83; Huang P et al. J Pharmacol Exp Ther. 2001;297:688-695;  
Boas RA et al. Br J Anaesth. 195;57(2):192-6; Sadee W et al. J Pharmacol Exp Ther. 1982;223(1):157-62  
Volpe DA et al. Regul Toxicol Pharmacol. 2011;59(3):385-390; Bickel WK et al. J Pharmacol Exp Ther. 1988;247(1):47-53

# Comparison of Binding Affinities (K<sub>i</sub>) of MOR Agonists

| Drug          | K <sub>i</sub> Value (nM) | Drug          | K <sub>i</sub> Value (nM) |
|---------------|---------------------------|---------------|---------------------------|
| Sufentanil    | 0.1380                    | Alfentanil    | 7.391                     |
| Buprenorphine | 0.2157                    | Diphenoxylate | 12.37                     |
| Hydromorphone | 0.3654                    | Oxycodone     | 25.87                     |
| Oxymorphone   | 0.4055                    | Hydrocodone   | 41.58                     |
| Levorphanol   | 0.4194                    | Pentazocine   | 117.8                     |
| Butorphanol   | 0.7622                    | Propoxyphene  | 120.2                     |
| Morphine      | 1.168                     | Meperidine    | 450.1                     |
| Fentanyl      | 1.346                     | Codeine       | 734.2                     |
| Nalbuphine    | 2.118                     | Tramadol      | 12,486                    |
| Methadone     | 3.378                     |               |                           |



The Question is...

If it is a *Partial Agonist*,  
Does that mean it has  
*Partial Analgesic Effects*?

# Why is it Considered a 'Partial Agonist'?

- Buprenorphine has demonstrated to produce less than a 100% effect *in vitro* when binding to and activating G-proteins at MORs
- Specifically, when any opioid binds to and activates MORs...
  - $G_{\alpha}$  subunits are catalyzed releasing  $G_{\beta\gamma}$  along the membrane
  - Leads to inhibition of adenylyl cyclase, reduction in calcium currents
  - Deactivation of G-protein gated inward rectifying potassium channel
  - Eventual cellular hyperpolarization and thus cellular hyperpolarization
- However, different isoforms of  $G_{\alpha}$  have been identified...

# Theory 1: Varying Isoforms of $G_\alpha$ Subunits Allowing for Different Intrinsic Activities

**Table 2. Comparison of buprenorphine and morphine activation of MOR via different G-proteins**

| Comparison of buprenorphine and morphine activation of MOR via different G-proteins <sup>13</sup> |                |                |             |                |                |                |
|---|----------------|----------------|-------------|----------------|----------------|----------------|
|   | $G\alpha_{oA}$ | $G\alpha_{oB}$ | $G\alpha_z$ | $G\alpha_{i1}$ | $G\alpha_{i2}$ | $G\alpha_{i3}$ |
| Buprenorphine   | 87 percent     | 89 percent     | 92 percent  | 42 percent     | 12 percent     | 57 percent     |
| Morphine  | 100 percent    | 100 percent    | 100 percent | 95 percent     | 76 percent     | 93 percent     |

Bidlack et al. used Bioluminescence Resonance Energy Transfer to measure different  $E_{max}$  values from [<sup>35</sup>S]GTP $\gamma$ S binding assays depending on the G-protein subunit activated at human MORs expressed on stable Chinese hamster ovary cells by buprenorphine or morphine.

# The Role of $\beta$ -Arrestin

- $\beta$ -Arrestin 1 and 2:
  - Proteins that normally bind phosphorylated G-protein-coupled MORs
  - Independent of intracellular cascade mentioned before
- $\beta$ -Arrestin recruitment is associated with desensitization and sequestration of MORs
- Genetic disruption of  $\beta$ -Arrestin allowed for attenuation of respiratory depression and acute constipation caused by morphine
  - However, did NOT arrest anti-nociception

## Theory 2: Buprenorphine Associated with Lower $\beta$ -Arrestin Recruitment

- McPherson et al, Chen et al, Grinnell et al, Bidlack et al...
  - All four studies tested recruitment of  $\beta$ -Arrestin proteins by buprenorphine
- All four studies found little to no recruitment of  $\beta$ -Arrestin by buprenorphine
- Bidlack et al specifically found buprenorphine only mediated 33%  $\beta$ -Arrestin recruitment at MORs
  - Morphine mediated 85% recruitment

McPherson J, et al. Mol Pharmacol. 2010;78:756-766; Chen XT, et al. J Med Chem. 2013;56:8019-8031; Grinnell SG, et al. Synapse. 2016;70(10):395-407; Bidlack JM, et al. J Pharmacol Exp Ther. 2018;367(2):267-281.



# Spinal Versus Supraspinal Differences

- Theoretically, analgesic effects of opioids may be mediated within various centers of the brain structure, as well as throughout the **descending pain pathway of the spine and peripheral sites** as well
- Comparatively, most opioid-related side effects rely on opioid binding and activating MORs within supraspinal (brain) structures
  - MORs within parabrachial nucleus and pre-Bötzinger complex → Respiratory depression
  - MORs within ventral tegmental area and nigrostriatal cortex → Euphoria
  - MORs within chemoreceptor trigger zone → Nausea/vomiting

# Theory 3: Buprenorphine has Greater Spinal VS Supraspinal Activity

|   | Effects of Subcutaneous Buprenorphine | Effects of Subcutaneous Morphine | Effects of Subcutaneous Fentanyl |
|---|---------------------------------------|----------------------------------|----------------------------------|
| <b>Pretreatment with Intraperitoneal Naloxone</b>         | Effects were antagonized              | Effects were antagonized         | Effects were antagonized         |
| <b>Pretreatment with Intrathecal Naloxone</b>             | Effects were antagonized              | Effects were antagonized         | Effects were antagonized         |
| <b>Pretreatment with Intracerebroventricular Naloxone</b> | Effects were NOT antagonized          | Effects were antagonized         | Effects were antagonized         |

Intraperitoneal and intrathecal administration of naloxone were characterized as “spinal administration”, while intracerebroventricular was characterized as “supraspinal administration”.  
Effects were measure by anti-nociception

# Ok, So What About its Analgesic Efficacy?

# Measures of Clinical Efficacy for PAIN

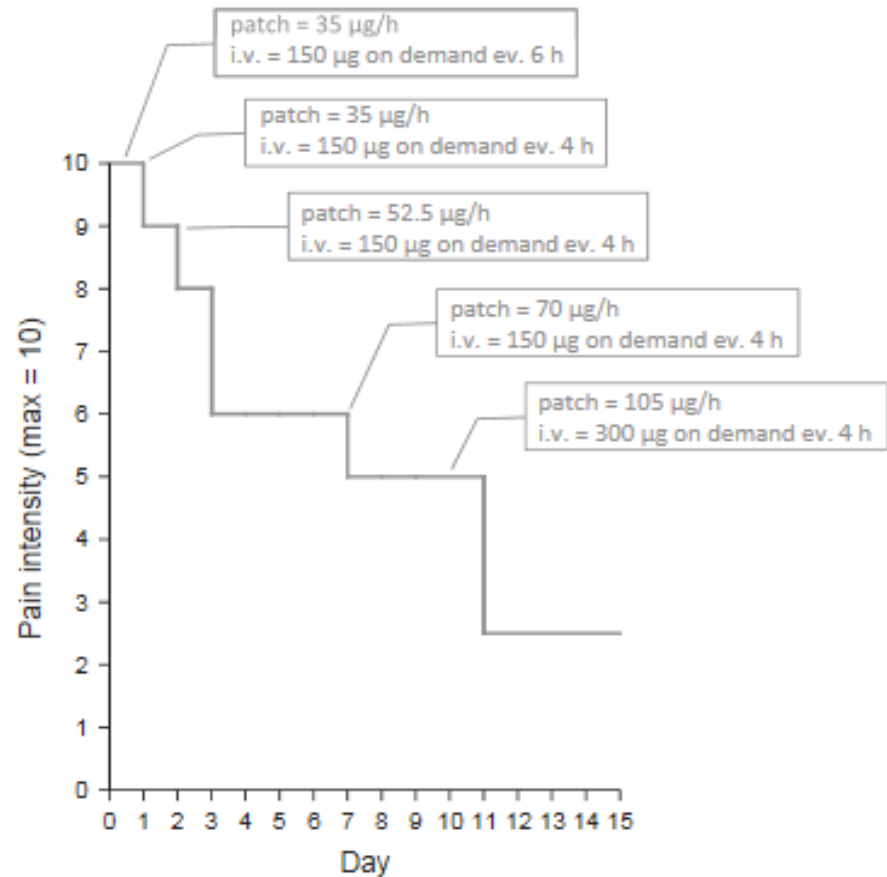
| Authors             | Year | Interventions  | Type of Pain   | Number of Patients | Outcome  |
|---------------------|------|--|--|--------------------|--|
| IV/IM Buprenorphine |      |  |  |                    |  |
| Downing JW et al    | 1977 | IM Buprenorphine 0.6mg<br>IM Morphine 15mg                                   | Post-operative pain following Caesarean section                                | 58                 | Similar pain relief for first 2-post op hours; greater pain relief after 3h    |
| Hovell BC et al     | 1977 | IM Buprenorphine 0.3mg<br>IM Morphine 10mg                                   | Post-operative pain following abdominal surgery                                | 50                 | Similar pain relief  |
| Dobkin AB et al     | 1977 | IM Buprenorphine 0.2-0.4mg<br>IM Morphine 5-10mg                             | Post-operative pain following abdominal surgery                                | 40                 | Similar or greater pain relief with buprenorphine                              |
| Kay B               | 1978 | IV Buprenorphine 0.3mg<br>IV Morphine 10mg                                   | Post-operative following major abdominal surgery                               | 51                 | Similar pain relief  |
| Tigerstedt I et al  | 1980 | IM Buprenorphine 0.3mg<br>IM Morphine 10mg                                   | Post-operative pain following abdominal surgery                                | 60                 | Similar pain relief  |
| Ouellette RD et al  | 1984 | IM Buprenorphine 0.15-0.4mg<br>IM Morphine 5-10mg                            | Post-operative pain following major abdominal, orthopedic, or thoracic surgery | 133                | Similar pain relief  |
| Cuschieri RJ et al  | 1984 | IM Buprenorphine 0.3mg<br>IM Morphine 10mg                                   | Post-operative pain following abdominal surgery                                | 80                 | Similar pain relief  |
| Bradley JP          | 1984 | IV Buprenorphine 5mcg/Kg<br>IV Morphine 167mcg/Kg                            | Post-operative following abdominal hysterectomy or cholecystectomy             | 80                 | Similar pain relief  |
| Donadoni R et al    | 1987 | IM Buprenorphine 0.3mg<br>Epidural Sufentanil 50mcg                          | Post-operative following orthopedic surgery                                    | 60                 | Less pain relief over first 2 hours, but greater pain relief from hours 2 to 8 |
| Rabinov M et al     | 1987 | IV Buprenorphine 0.35mg IV on demand<br>IV Morphine 0.5-6mg/hour IV infusion | Post-operative following coronary bypass surgery                               | 13                 | Similar pain relief  |
| Maunuksela EL et al | 1988 | IV Buprenorphine 1.5 or 3mcg/Kg<br>IV Morphine 50 or 100mcg/Kg               | Post-operative following lateral thoracotomy in children                       | 57                 | Similar pain relief  |
| Lehmann KA et al    | 1991 | PCA Buprenorphine<br>PCA Fentanyl  | Post-operative following unilateral thoracotomy                                | 60                 | Similar pain relief  |
| Oifa S et al        | 2009 | Basal and bolus buprenorphine<br>Basal and bolus morphine                    | Post-operative following abdominal surgery                                     | 120                | Similar pain relief  |

# Measures of Clinical Efficacy for PAIN

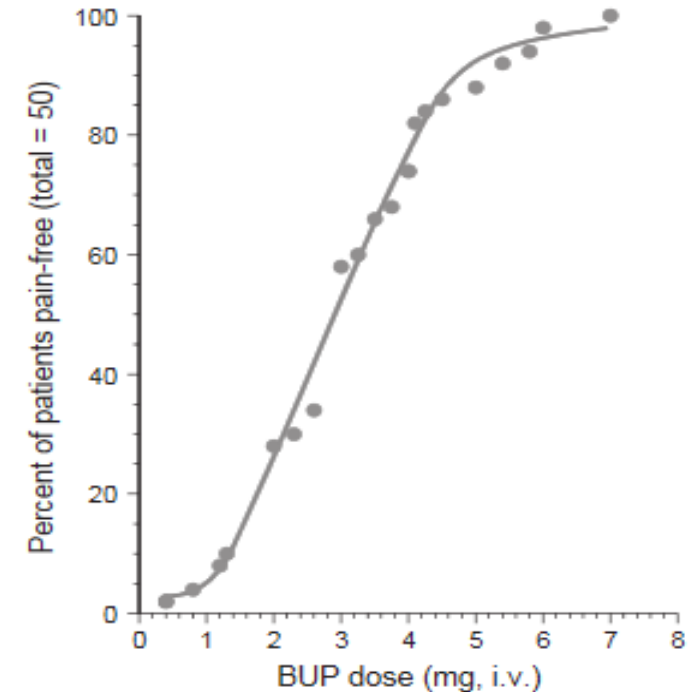
| Authors                          | Year | Interventions   | Type of Pain  | Number of Patients | Outcome   |
|----------------------------------|------|---|---|--------------------|---|
| <b>SL Buprenorphine</b>          |      |   |   |                    |   |
| Edge WG et al                    | 1979 | SL Buprenorphine 0.4mg<br>IM morphine 10mg                        | Post-operative following general surgery                | N/a                | Similar or greater pain relief with buprenorphine |
| Masson AH et al                  | 1981 | SL Buprenorphine 0.4mg<br>Dihydrocodeine 60mg                     | Post-operative following general surgery                | 79                 | Similar or greater pain relief with buprenorphine |
| Wallenstein SL                   | 1982 | SL Buprenorphine 0.8mg<br>IM Morphine 8mg                         | Chronic cancer pain                                     | 8                  | Similar pain relief                               |
| Gaitini L et al                  | 1996 | SL Buprenorphine 1.6 ± 0.45mg<br>PCA Morphine 72 ± 8mg            | Post-operative pain following open prostatectomy        | 52                 | Similar pain relief                               |
| Brema et al                      | 1996 | SL Buprenorphine 0.2mg Q6H<br>Tramadol 100mg Q8H                  | Chronic neoplastic pain                                 | 131                | Greater pain relief with tramadol                 |
| Neumann et al                    | 2013 | SL Buprenorphine/naloxone 14.93mg/3.73mg<br>Methadone 20-60mg/day | Chronic non-cancer pain related to spine or large joint | 54                 | Similar pain relief                               |
| <b>Transdermal Buprenorphine</b> |      |   |   |                    |   |
| Aurilio C et al                  | 2009 | Transdermal Buprenorphine<br>Transdermal Fentanyl                 | Chronic cancer pain                                     | 32                 | Similar pain relief                               |
| Mitra F                          | 2013 | Transdermal Buprenorphine<br>Transdermal Fentanyl                 | Chronic persistent pain                                 | 46                 | Similar pain improvements in initial 6 months     |
| <b>Buccal Buprenorphine</b>      |      |   |   |                    |   |
| Webster et al                    | 2016 | Rotation from morphine or oxycodone to buprenorphine              | Chronic pain  | 39                 | Similar pain relief after transition              |



# What About Dose Titrations????



**Fig. 5.** Progressive increase in pain relief with increasing dose of buprenorphine in a terminally ill cancer patient with liver failure. Drawn based on the narrative in Ciccozzi *et al.*<sup>39</sup>



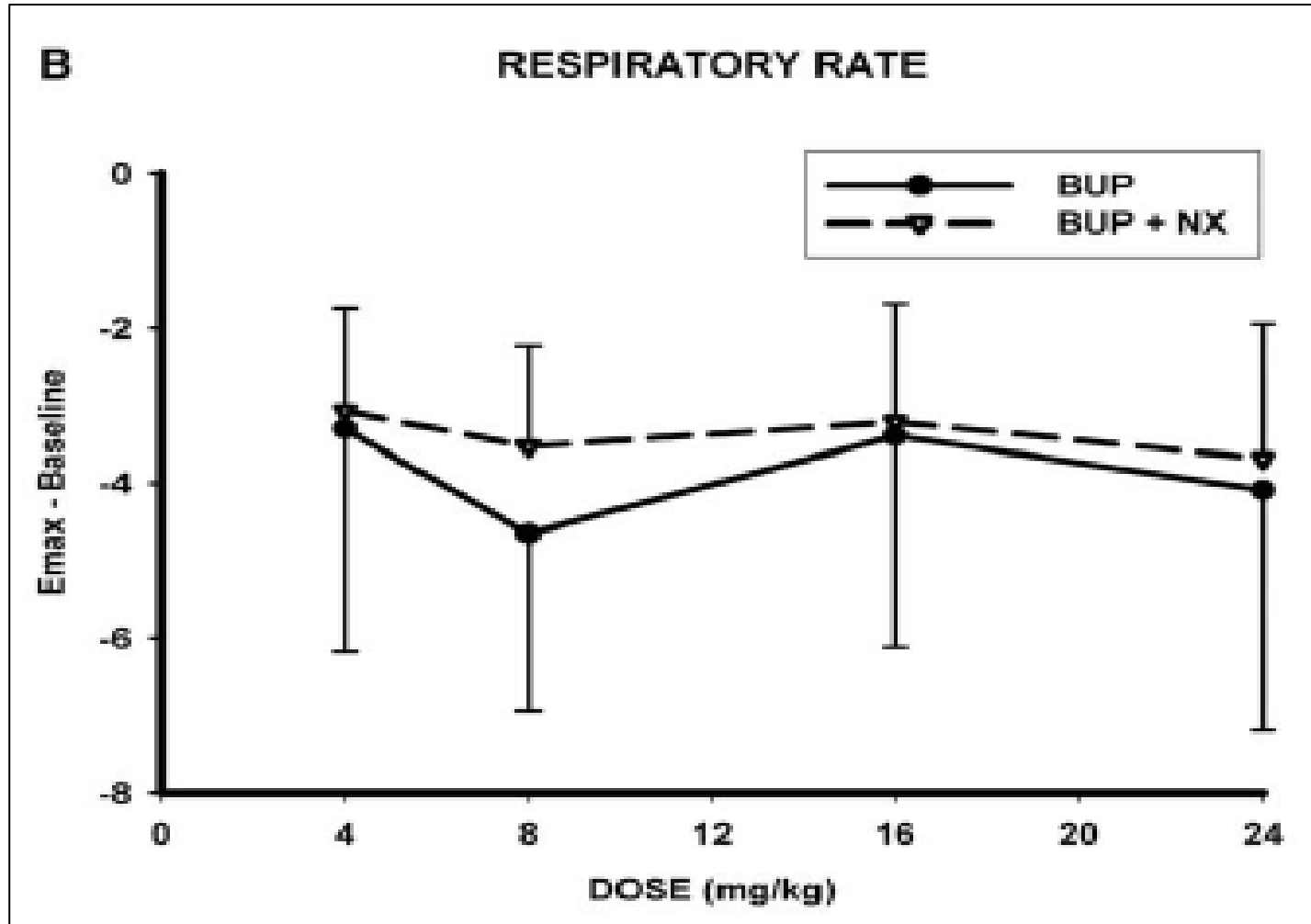
**Fig. 6.** The analgesic efficacy of i.v. buprenorphine was studied over a 24-h period in post-operative pain relief involving 50 patients (average age = 27.5 years) recovering from elective Caesarean section. Post-operatively, patients received buprenorphine in aliquots of 0.2 mg over 3–15 min, until the pain was relieved. Pain was assessed by its presence or absence at frequent intervals. All of the patients achieved complete analgesic effect with 0.4–7.0 mg of buprenorphine. Drawn based on data reported in Budd.<sup>40</sup>

# What about Butrans and Belbuca?

- As shown in the table, transdermal buprenorphine has shown some direct, head-to-head clinical pain efficacy against full agonist opioids
- There is no head-to-head data on Belbuca against full agonist opioids
  - However, evidence in opioid-experienced patients ( $\leq$  160mg MMED) who were switched to and titrated on Belbuca allowed for reduction of pain to mild levels
- Higher allowable doses of Belbuca may allow for better pain effects than Butrans

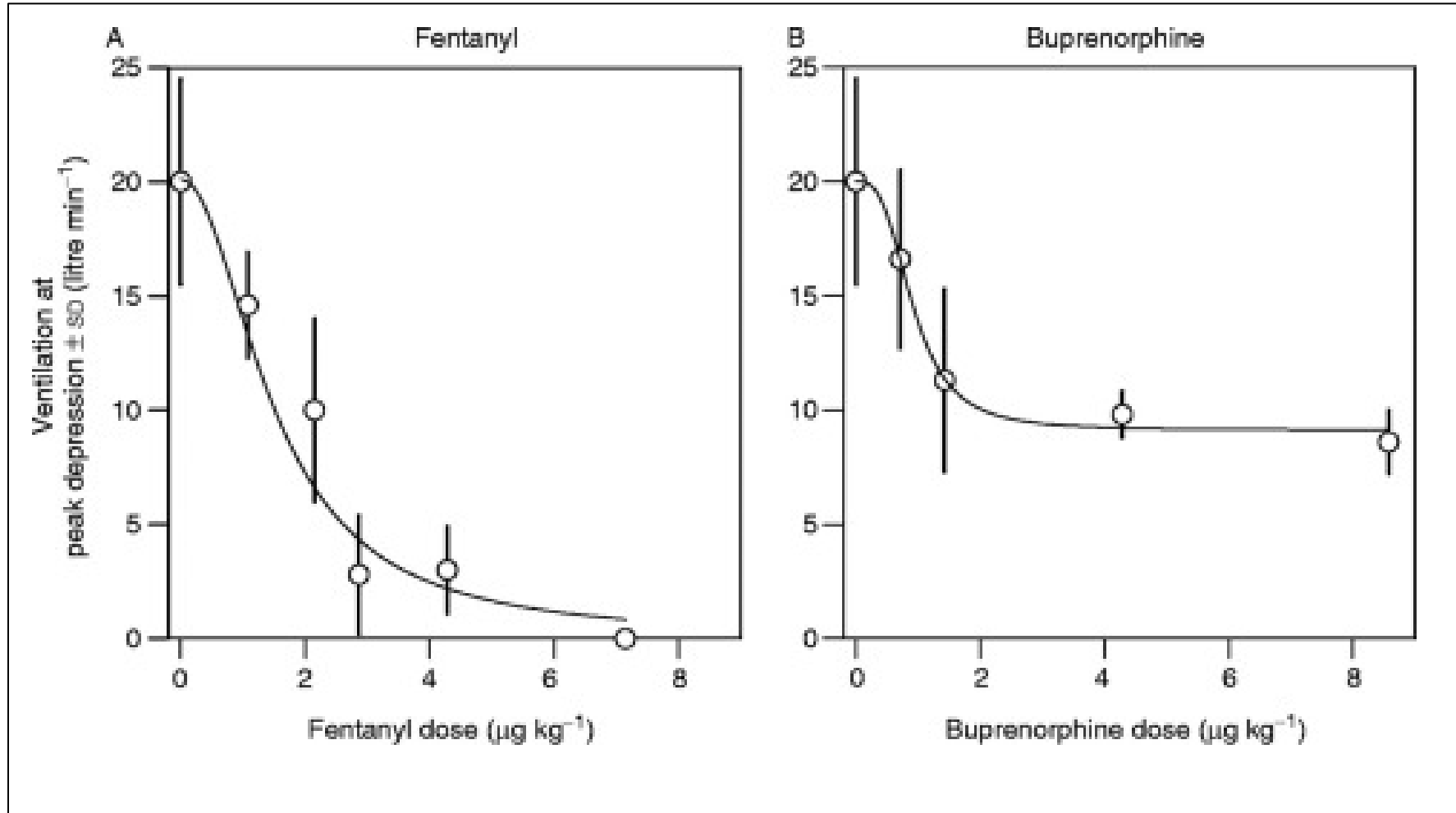
# What About Side Effects?

# Respiratory Effects



Change in respiratory rate in humans from baseline of titrating doses of Suboxone, up to 24mg doses

# Respiratory Effects



Minute ventilation at a fixed end-tidal after titrating doses of fentanyl and buprenorphine in humans



# Abuse Potential?

- Has been shown to elevate feelings of euphoria, well-being, and pleasure
  - Particularly intravenous buprenorphine
- Also has been shown to be self-administered above placebo levels in non-opioid-dependent, recently detoxified individuals
- Comer et al showed that in morphine-maintained heroin abusers, buprenorphine produced increases in positive subjective ratings of likability, HOWEVER:
  - Only opioid to produce statistically significant increases in ratings of **“I feel a bad drug effect”**
  - Only opioid **NOT** self-administered above placebo at any dose tested

Bigelow G et al. Br J Addict. 1991;86(12):1615-1623; Pickworth WB et al. Clin Pharmacol Ther. 1993;53(5):570-576;  
Comer SD et al. J Pharmacol Exp Ther. 2002;303(2):695-703; Comer SD et al. Neuropsychopharmacology. 2008;33(5):1179-1191

# Gastrointestinal Motility?

- Traditionally lower rates of constipation in trials compared to other opioids (1-5%)
- Tassinari et al showed that TDS buprenorphine was associated with significantly less constipation than equianalgesic doses of SA morphine
- Unlike many opioids, buprenorphine does NOT cause spasm of the sphincter of Oddi

Evans HC et al. Drugs. 2003;63(19):1999-2010; Likar R et al. Clin Ther. 2006;28(6):943-952; Wirz S et al. Eur J Pain. 2009;13(7):737-743; Tassinari D et al. 2008;11(3):492-501

# Suppression of Hypogonadal Axis?

- Multiple studies have shown evidence of decreased effect on hypogonadal axis
- Hallinan et al showed that men on maintenance buprenorphine therapy compared to methadone had:
  - Higher testosterone levels
  - Less sexual dysfunction
- Wersocki et al found that transdermal buprenorphine:
  - Was not associated with changes in menstrual cycle in women
  - Was not associated with hormonal changes

# QTc Interval?

- Both Butrans and Belbuca have warnings regarding potential for QTc prolongation
  - Other formulations do not
- Harris et al showed:
  - Butrans 10mcg/hr did **NOT** have clinically meaningful effect on mean QTc
  - Butrans 40mcg/hr resulted in a **MAXIMUM** QTc prolongation of 9.2 msec
- Per package insert, in doses of Belbuca up to 900mcg Q12H, 2% demonstrated prolonged QTc of 450-480 msec
- Several other studies have not found buprenorphine to be associated with QTc prolongation when used in opioid use disorder

Harris SC et al. Postgrad Med. 2017;129(1):69-80; Isbister GK et al. Br J Clin Pharmacol. 2017;83:2274-2282; Wedam EF et al. Arch Intern Med. 2007;167:2469-2475; Stallvik M et al. Drug Alcohol Depend. 2013;129:88-93; Fareed A et al. J Addict Dis. 2013;32:244-251

# Comparison of QTc Prolongation of Various Medications

Figure 1: QT prolongation of Various Medications

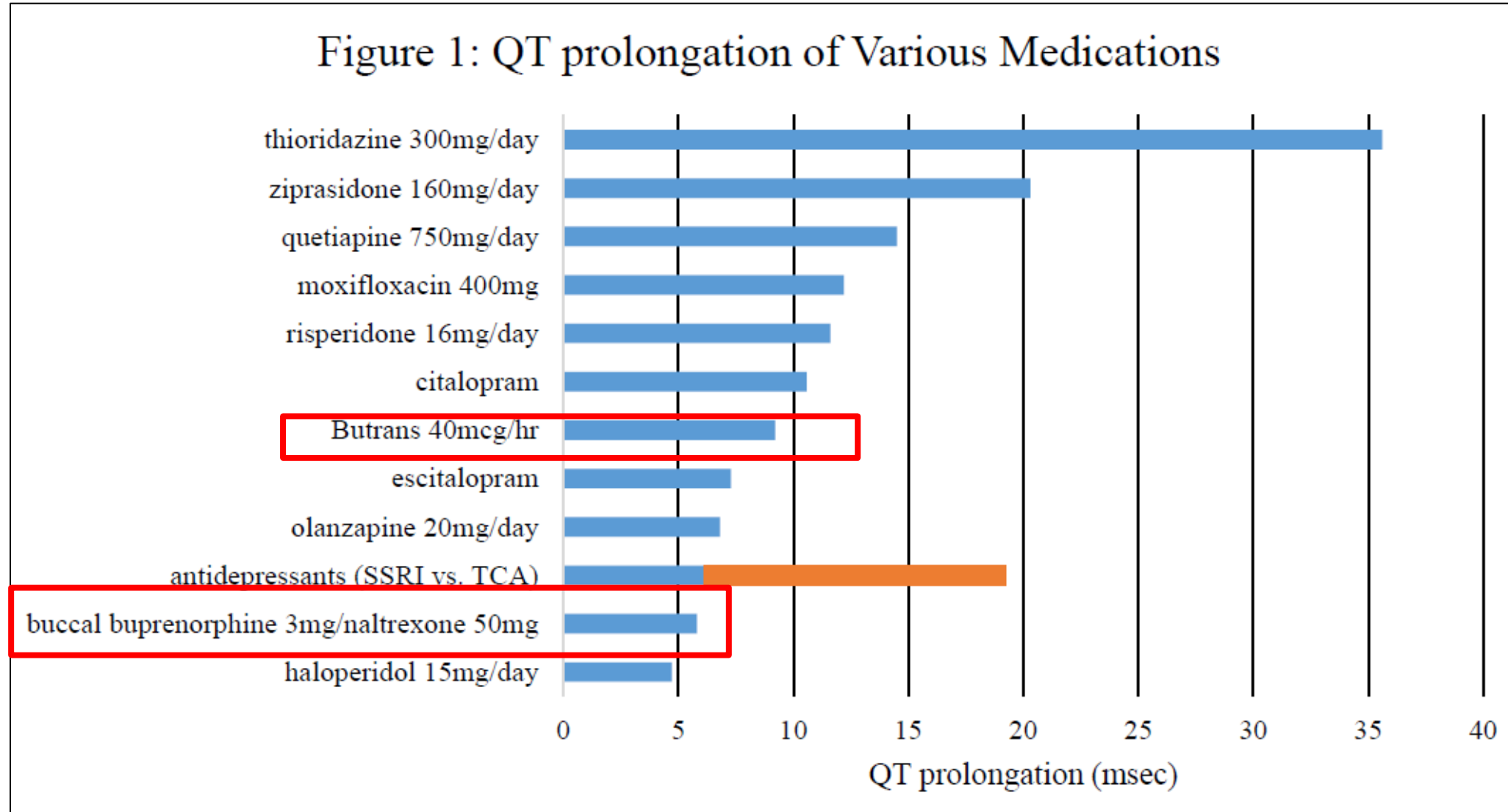


Figure obtained with permission from Dr. Jeff Fudin; available from: <http://paindr.com/wp-content/uploads/2016/04/buprenorphine-qtq.pdf>

# What Could be Buprenorphine's Niche?

# Populations that Buprenorphine Could be Safer in than Other Opioids?

- Those at higher risk of respiratory depression?
  - Still a risk, especially with use of other depressant medications
- Those with a history of substance abuse?
  - What about current substance abuse?
- Those at higher risk of endocrine effects?
  - Osteopenia/osteoporosis
  - Hypogonadal disorders
- Prolonged QTc?



# Ultimate Place in Therapy

- Would not recommend buprenorphine use over non-opioids for pain management
  - Still significant risks with use
- However, there appears to be evidence to suggest that opioid-related risks may be less than traditional MOR agonists
  - Also evidence that buprenorphine is as clinically effective as an analgesic
- Should it be used prior to consideration of any MOR agonist?
  - Probably

# Butrans or Belbuca?

- Overall, Belbuca allows for increased amounts of systemic absorption of buprenorphine than Butrans
  - Therefore, probably better for those on higher doses of MOR agonists
- If considering for those opioid-naïve or those on lower doses of MOR agonists
  - Butrans could be used over Belbuca
- Butrans also may be easier for patients with compliance issues

# Summary

- Buprenorphine has different pharmacologic and pharmacokinetic characteristics that allows it to be a unique option for treatment of chronic pain and/or opioid use disorder
- Clinical evidence suggest that although there appears to be a “ceiling effect” on certain opioid-related adverse events (respiratory depression, constipation), there does not appear to be this same effect on analgesia
- Its ultimate place in therapy for chronic pain has yet to be determined, however in the majority of cases, it should probably be considered over most other opioid-agonist medications (if they are appropriate)

**Questions?**



# Nursing Home and Partnership for Community Health: CMS 12th SOW GOALS



## OPIOID UTILIZATION AND MISUSE

- Promote opioid best practices
- Reduce opioid adverse drug events in all settings



## PATIENT SAFETY

- Reduce hospitalizations due to c. diff
- Reduce adverse drug events
- Reduce facility acquired infections



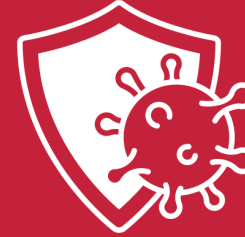
## CHRONIC DISEASE SELF- MANAGEMENT

- Increase instances of adequately diagnosed and controlled hypertension
- Increase use of cardiac rehabilitation programs
- Reduce instances of uncontrolled diabetes
- Identify patients at high-risk for kidney disease and improve outcomes



## CARE COORDINATION

- Convene community coalitions
- Reduce avoidable readmissions, admissions to hospitals and preventable emergency department visits
- Identify and promote optimal care for super utilizers



## COVID-19

- Support nursing homes by establishing a safe visitor policy and cohort plan
- Provide virtual events to support infection control and prevention
- Support nursing homes and community coalitions with emergency preparedness plans



## IMMUNIZATION

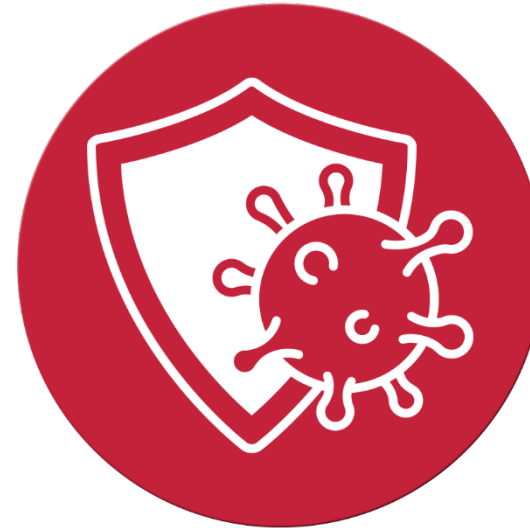
- Increase influenza, pneumococcal, and COVID-19 vaccination rates



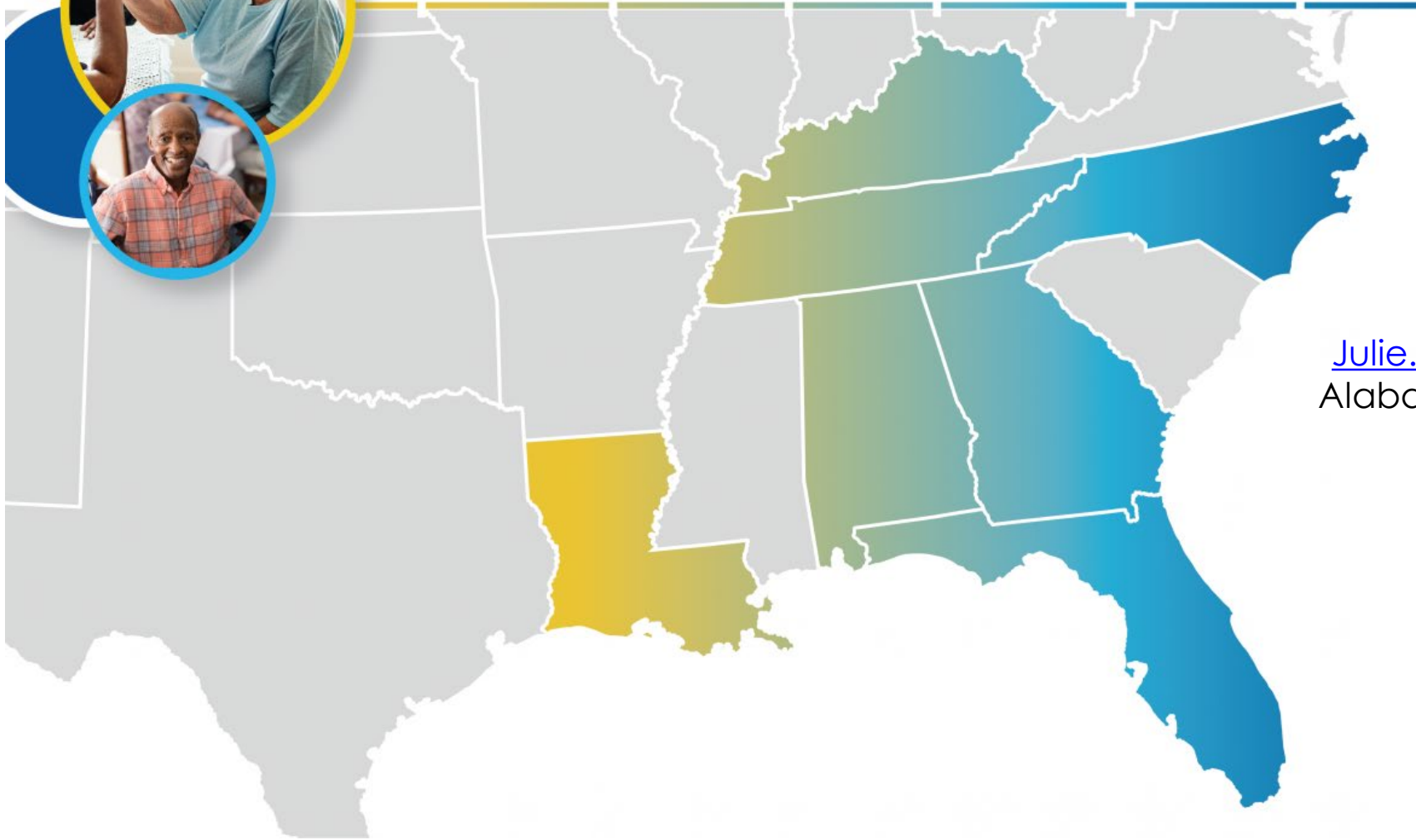
## TRAINING

- Encourage completion of infection control and prevention trainings by front line clinical and management staff

# Nursing Home and Partnership for Community Health: CMS 12TH SOW GOALS ICONS FOR USE



# Making Health Care Better *Together*



Julie Kueker

[Julie.Kueker@AlliantHealth.org](mailto:Julie.Kueker@AlliantHealth.org)  
Alabama, Florida and Louisiana



Leighann Sauls

[Leighann.Sauls@AlliantHealth.org](mailto:Leighann.Sauls@AlliantHealth.org)  
Georgia, Kentucky, North Carolina and Tennessee

## Program Directors



# Making Health Care Better *Together*



ALABAMA • FLORIDA • GEORGIA • KENTUCKY • LOUISIANA • NORTH CAROLINA • TENNESSEE



@AlliantQIO



Alliant Health Solutions



@AlliantQIO



AlliantQIO

This material was prepared by Alliant Health Solutions, a Quality Innovation Network – Quality Improvement Organization (QIN – QIO) and Hospital Quality Improvement Contractor (HQIC) under contract with the Centers for Medicare & Medicaid Services (CMS), an agency of the U.S. Department of Health and Human Services (HHS). Views expressed in this material do not necessarily reflect the official views or policy of CMS or HHS, and any reference to a specific product or entity herein does not constitute endorsement of that product or entity by CMS or HHS. Publication No. 12SOW-AHS-QIN-QIO TO1-NH TO1-PCH--3699-05/04/23

 **ALLIANT**  
HEALTH SOLUTIONS

**QIN-QIO**  
Quality Innovation Network -  
Quality Improvement Organizations  
CENTERS FOR MEDICARE & MEDICAID SERVICES  
EQUALITY IMPROVEMENT & INNOVATION GROUP