# HQIC Community of Practice Call

The Importance of Organizational Components in Pressure Injury Programs

January 12, 2023



#### Introduction



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#### Welcome!



#### Agenda

- Introduction
- Today's topic
  - The Importance of Organizational Components in Pressure Injury Programs

#### Presenter:

- Sue Creehan, Wound Care Nurse Consultant Health Quality Innovation Network
- Open discussion
- Closing remarks



#### As You Listen, Ponder...

- What impactful actions can you take as a result of the information shared today?
- How are you able to increase engagement within your facilities to ensure a true change in patient safety?
- Based on what you heard today, what activities do you currently have underway that can leverage immediate action over the next 30, 60 or 90 days?



### Meet Your Speaker



Sue Creehan, MSN, RN, CWON
Wound Care Nurse
Consultant
Health Quality
Innovation Network





# Bridging the Gap: From Injury to Prevention

January 12, 2023

# Agenda

- Looking at pressure injury effects
- Reviewing organizational components for success
- Combining Value Analysis into PIP success



## Health Care Triple Aim











2,500,000 60,000 14.1 & 9.1 \$27,000,000,000 \$170,000 \$100







# Bridging the Gap



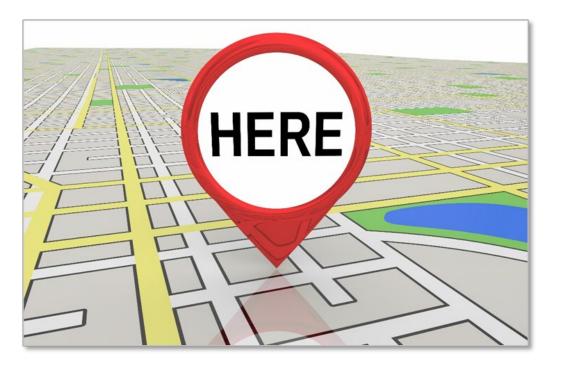






# Pressure Injuries – Are We Making Progress?







# Hospital-Acquired Conditions



Source: https://www.ahrq.gov/professionals/quality-patient-safety/pfp/index.html



### **Best Practices**



- Admission and ongoing skin assessment
- Admission and ongoing risk assessment
- Improve nutrition and hydration
- Manage:
  - ✓ Pressure

• Apply appropriate prophylactic dressing



Organizational

- Senior leadership support
- Clinical leadership
- Unit-based champion model
- Process support
- Products
- Education

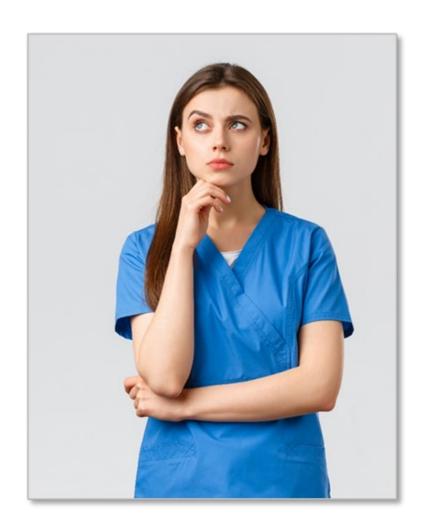
## ✓ Shear ✓ Moisture ✓ Friction







# Where Are Your Partners?







## **Polling Question**

Which ORGANIZATIONAL best practices have most of your hospitals already implemented?



- 1. Senior leadership support
- 2. Clinical leader in place
- 3. Unit-based skin champion model
- 4. Processes are in place (committee meetings, data collection)
- 5. Effective products
- 6. Education for staff and patients







# Senior Leadership

- Articulate clear vision
- Connect board room to bedside
- Support EBP
- Require data
- Encourage staff participation
- Review progress toward goals
- Interprofessional teamwork and collaboration
- Maintain C-suite champions









## Clinical Leader

- Clinical expert ✓
- Educator ✓
- Product expert ✓
- Change agent
- QI/PI manager
- Process collaborator
- Business savvy







# Unit-Based Skin Champions

- QI
- Accepting accountability
- Shared governance
- Peer to peer influence





## Processes



#### Policies & Procedures

- Flexible
- EB
- Include health equity data



#### **EMR**

- Braden definitions
- Staging pictures/descriptors
- Unit dashboard



#### **Data Collection**

- Incidence & prevalence
- House-wide & unit-based
- Guiding next steps

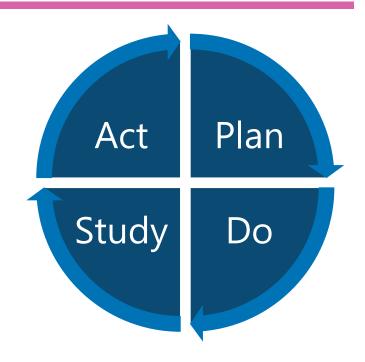






### **Follow Your Data**

- Local community hospital
- Increased # of PI's on darkly-pigmented patients
- Sacrum & heel
- Visual skin assessments +, still wasn't enough
- Add technology to decrease subjectivity
- SEM, infrared thermography











# Education



Provider



Staff



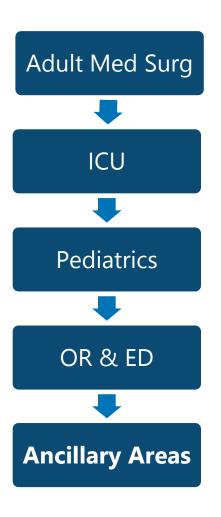
Patient/Family





### Annua Tandatory Just-in-time Training

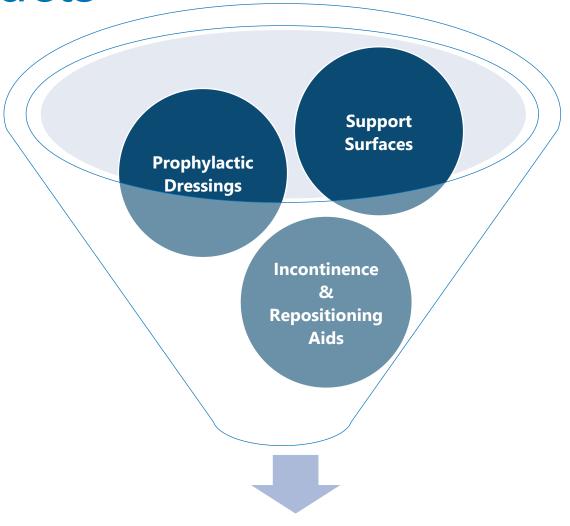
- PI Staging
- Braden Risk Assessment + Case Study
- Differential Diagnosis of PI vs. IAD
- Prophylactic Use of Dressings
- Heel PU Prevention
- Medical Device-Related Injury Prevention
- Proper Turning and Repositioning







# Products



Evidence-based







# Value Analysis

"A process that engages the clinical consumers of products and services in an evidence-based review to determine the clinical and financial impact of adding new products and technologies to the hospital product formulary"







# Are Your Scales Tipping?









#### **QUALITY**

When looking at starting a project, first decide which block of the grid it goes in.

## Decrease

#### Quality Neutral

#### Increase

# Increase

Neutral

### Why would we ever consider this?

(No example needed)

Very rare that we would consider this.

(i.e.: Moving an item onto a Novation contract / standardization program, but no clinical benefit and a higher price.) Requires convincing
evidence that the
improvement in quality
outweighs the increase in
cost.

(ie.: Better clinical outcomes for our patients is worth more money. But we want prooff)

#### COST

### Very rare that we would consider this.

(i.e.: Standardization to decrease number of vendors for a category.)

### Depends heavily on product benefits:

(i.e.: Standardization, contract compliance, easier for clinicians to use, decreases stocking requirements, etc.)

#### Quality improvement needs to justify "Pain of Conversion."

(i.e.: Same price but safer for staff to use, less pain for patients, etc.)



Price

### Extremely product dependant.

(i.e.: If the product is Post-It notes (lesser quality paper), we might consider it. If the product touches a patient, no. Needs to save >15%

# Needs to meet the "Pain of Conversion" goal of >15% savings.

(i.e.: We'd love to pay less for an item, but do 2,000 nurses have to learn a new procedure?)

#### No Brainer.

(Bring in new product yesterday!)







# 3 Layers of a Comprehensive PIP Program

Implement evidence-based practice across the organization

Hardwire to ensure 24/7/365 consistency

Dig deeper to achieve an irreducible minimum





# Moving Forward

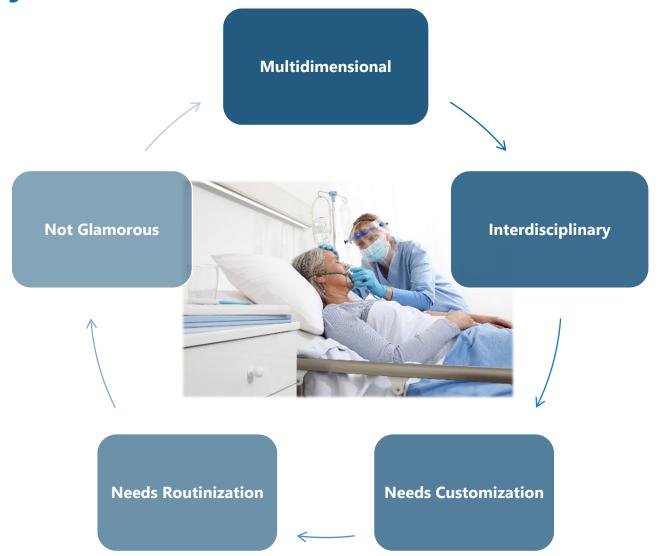
- Support our staff
- Improve technology
- Decrease EMR burden
- Come out of our silos
- Add a carrot
- Patient-centric







# Why is the Work So Difficult?









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#### Discussion

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### **Final Thoughts**



### Join Us for the Next Community of Practice Call!

Join us for the next Community of Practice Call on February 9, 2023 from 1:00 – 2:00 p.m. ET

We invite you to register at the following link: <a href="https://zoom.us/webinar/register/WN">https://zoom.us/webinar/register/WN</a> ASI I3p TEyx VY YYFFeA

You will receive a confirmation email with login details.



#### Thank You!



Your opinion is valuable to us. Please take 4 minutes to complete the post assessment.

We will use the information you provide to improve future events.

