Hospital Quality Improvement Contractor (HQIC)



Onboarding Session

June 14, 2021



Agenda

- Welcome and introductions
- HQIC overview and goals
- Measurement data
- Communication and education
- Technical assistance resources
- Hospital portal
- Wrap up/Next steps

Featured Speakers



Donna Cohen, RN, BSN, CCM Director, Quality Projects Alliant Health Solutions



Karen Holtz, MS, CPHQ Education and Training Lead Alliant Health Solutions



Carol Snowden, RN Quality Director Alabama Hospital Association



Lynne Hall, BSN, RN Quality Improvement Specialist Georgia Hospital Association



Nadyne Hagmeier Quality Improvement Consultant KFMC Health Improvement Partners



Aaron Hubbard QI Consultant Comagine

Alliant Quality



The Quality Improvement Services Group of ALLIANT HEALTH SOLUTIONS

- Quality improvement services group of Alliant Health Solutions
 - CMS contractor with a national footprint in 13 states
 - Past sub-contractor to Hospital Improvement Innovation Network (HIIN) and Health Enterprises Network (HEN)
- Clinically-led and data-driven organization
- Demonstrated success across multiple healthcare settings, e.g., nursing homes, long term care, hospitals, clinical provider offices

HQIC Overview

- Four year program active until October 2024
- Supports small, rural and critical access hospitals and facilities that care for vulnerable and underserved patients
- Provide assistance to hospital leaders and clinical teams:
 - Reduce opioid misuse and adverse drug events
 - Prevent hospital-acquired infections
 - Improve care coordination to reduce readmissions
 - Support for pandemic responses and emergency preparedness

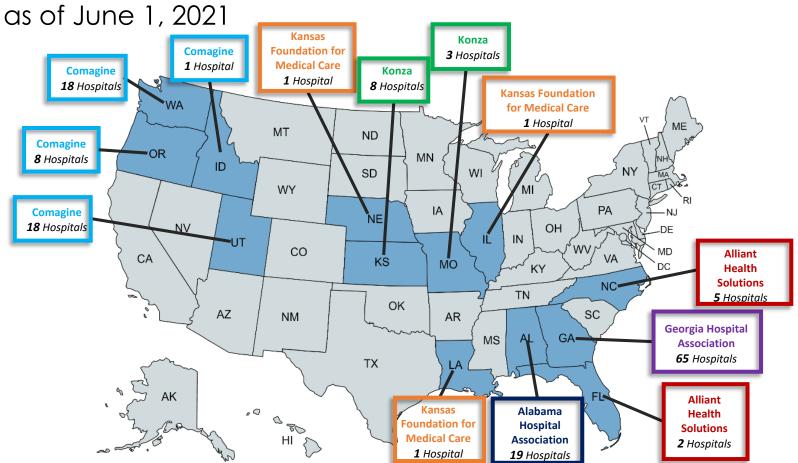
HQIC (Task Order 3) Awarded to Nine Organizations

- Alliant Quality
- Convergence Health Consulting
- Healthcare Association of New York State (HANYS)
- Health Quality Innovators (HQI)
- Healthcare Services Advisory Group (HSAG)
- Iowa Healthcare Collaborative (IHC)
- Independent Peer Review Organization (IPRO)
- Telligen
- TMF Quality Institute

Alliant HQIC Partners in Several States

- Alabama Hospital Association Alabama
- Comagine Idaho, Oregon, Utah and Washington
- Georgia Hospital Association Georgia
- Kansas Foundation for Medical Care (KFMC) -Illinois, Louisiana and Nebraska
- KONZA Kansas and Missouri

150 Enrolled Hospitals by State and Partner



Areas of Focus

Patient Safety

- Opioid stewardship
- Adverse drug events (opioids, anti-coag, glycemic)
- CLABSI
- CAUTI
- · C. diff
- Sepsis
- Pressure injuries
- Readmissions

Other

- COVID-19 and/or public health emergencies
- Health disparities and health equity
- Patient and family engagement
- Leadership engagement

HQIC Evaluation Metrics and Goals By 2024*

Behavioral Health Decreased Opioid Misuse

- Decrease opioid-related ADEs by 7%, including deaths
- Decrease opioid prescribing (<90MME) by 12%

Patient Safety Reduction of Harm

- Reduce ADEs by 13%
- Reduce all-cause harm by 9%
- Reduce Clostridioides difficile rates

Care Transitions
Focus on High
Utilizers

• Reduce readmissions by 5%

^{*}For the nine Hospital Quality Improvement Contractors (HQICs)

Data Measures (Monthly Monitoring)

- Low data burden on hospitals
- Use Medicare claims, NHSN, HHS Protect and Assessment data
- Standardized set of measures
 - Core
 - Secondary
 - Optional

| Core Measure List (Rec | uired) | | |
|-----------------------------------------|---------------------------------------------------------------|-------------|--|
| Patient Safety Topic | Standardized Measures | Source | |
| | Anticoagulant Related Adverse Drug Events per 1,000 Acute | | |
| ADE | Inpatient Admissions | Claims | |
| ADE | Hospital Harm- Severe Hypoglycemia | Claims | |
| ADE and Opioid Stewar | ds Opioid-Related Adverse Drug Event Rate | Claims | |
| CAUTI | NHSN CAUTI SIR - ICU, excluding NICU | NHSN | |
| CAUTI | NHSN CAUTI SIR - ICU + Other Units | NHSN | |
| CAUTI | NHSN CAUTI Utilization Ratio | NHSN | |
| CLABSI | NHSN CLABSI SIR - ICU, including NICU | NHSN | |
| CLABSI | NHSN CLABSI SIR - ICU + Other units | NHSN | |
| CLABSI | NHSN CLABSI Utilization Ratio | NHSN | |
| | Laboratory-identified Hospital Onset Clostridioides difficile | | |
| C_DIFF | Standardized Infection Ratio (SIR) (NQF 1717) | NHSN | |
| | Laboratory-identified Hospital Onset Methicillin-resistant | | |
| MRSA | Staphylococcus (MRSA) bacteremia Ratio (SIR) | NHSN | |
| PrU | Pressure Ulcer Rate Stage 3+ (AHRQ PSI-03) | Claims | |
| PrU | Pressure Ulcer Prevalence Rate (NDNQI) (NQF 0201) | Claims | |
| | Hospital-wide, All cause, unplanned hospital 30-day | | |
| READMISSIONS | readmissions (NQF 1789) | Claims | |
| SEPSIS | Post-operative sepsis and septic shock (PSI-13) | Claims | |
| SEPSIS | Adult Inpatient Risk Adjusted Sepsis Mortality (NQF 3215) | Claims | |
| SEPSIS | 30-day Sepsis Mortality rate | Claims | |
| *************************************** | COVID-19 vaccination among hospital clinicians- | | |
| COVID-19_HOSPITAL | Vaccination complete | HHS Protect | |

Data Measures (Monthly Monitoring)

- Standardized set of measures
 - Core
 - Secondary
 - Data is collected via assessment/ coaching call and HHS Protect
 - Optional
 - Claims

| Secondary Measure List (Required) | | |
|-----------------------------------|------------------------------------------------------------|-------------|
| Measure Domain | Standardized Measures | Source |
| | * Ensuring infection preventionist function shared between | Assessment |
| COVID-19_HQIC | another care setting in the community | COVID-19 |
| | Written Emergency Preparedness Plan that fits the | Assessment |
| COVID-19_HQIC | community characteristics and prepares for future surges. | COVID-19 |
| | Implementation of the CDC Comprehensive Hospital | Assessment |
| COVID-19_HQIC | Preparedness Checklist for the Coronavirus disease- 2019 | COVID-19 |
| COVID-19_HOSPITAL | ED Utilization related to COVID- ventilated patients | HHS Protect |
| COVID-19_HOSPITAL | ED Utilization related to COVID- non-ventilated patients | HHS Protect |
| COVID-19_HOSPITAL | Hospital Onset of COVID-19 | HHS Protect |

| Additional Common Measures and Optional Measures | | |
|--------------------------------------------------|------------------------------------------------------------|--|
| Measure Description | Source | |
| Opioids: Rate of Narcan Administration | Claims | |
| High-Dose Opioid Prescribing Upon Discharge | Claims | |
| | Measure Description Opioids: Rate of Narcan Administration | |

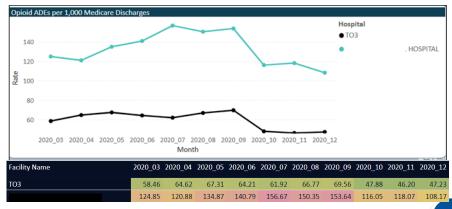
Data Analytics

- Displayed in Power BI software
- Performance improvement coach can share screen shots of hospital data during monthly coaching calls
- Hospitals do not have access, but can see the hospital portal (slide 30)

Hospital Performance

- Trended over time with upper and lower control limits
- Comparison to TO3 (Task Order 3)*
- Data points are threemonth rolling average
- Typically a four-month lag time





^{*}All enrolled hospitals in Alliant HQIC that are submitting data for that measure

Benchmarking - Quartile Graph

 Hospital performance compared to top quartile (25th) and bottom quartile (75th)



Benchmarking - Quartile Scorecard

· Hospital performance in quartile-based scorecard



HHS Data: COVID-19



Monthly HQIC Newsletter



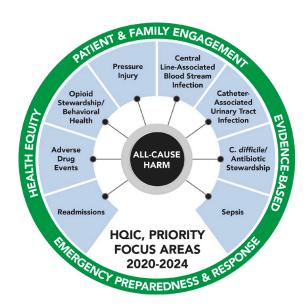
In This Issue:

- Latest News from CMS
- Educational Events
- Expert Insights & Resources
- Public Health Emergency Information & Resources
- Leadership Corner
- Hospital Heroes

- Sent the first Thursday of each month to contacts
- Check junk mail or unblock email from Donna Cohen at Alliant
- Look at educational events for registration links and past recordings
- April newsletter

Learning and Action Network (LAN) Events

- Focus on areas of all-cause harm
- Scheduled the fourth Tuesday of every month from 2-2:30 p.m. ET/1-1:30 p.m. CT/12-12:30 p.m. MT/11-11:30 a.m. PT
- Featured speakers include external and internal subject matter experts and HQIC hospitals
- Best practice resources shared
- Registration links, past recordings and slides in newsletter and on Alliant website



Learning and Action Network (LAN) Events

| Date | Patient Safety Focus Area | Title |
|--------------|-------------------------------------|---------------------------------------------------------------------------------------------------|
| Feb 23, 2021 | Public Health Emergencies/COVID-19 | Developing a Business Case for Infection Prevention (IP) Resources: What We Learned from COVID-19 |
| Mar 23, 2021 | Opioid Stewardship/ADE Opioids | Opioid Misuse Disorder: Closing the Loop Between Hospital and Community |
| Apr 27, 2021 | Health Disparities/Equity | Digital Health Equity Breast Cancer Screening |
| May 25, 2021 | Antibiotic Stewardship/PHE/COVID-19 | Antibiograms and Infection Prevention Efforts to Combat Antimicrobial Resistance Post COVID-19 |
| Jun 22, 2021 | PHE/COVID19 Treatment | Monoclonal Antibody Therapy for High Risk COVID Patients |
| Jul 27, 2021 | Opioid Stewardship/Pain Management | Establishing a Robust Pain Management Initiative Within Your Hospital |
| Aug 24, 2021 | Care Transitions | TBD |
| Sep 28, 2021 | Patient and Family Engagement (PFE) | TBD |

20

Collaboration Across HQICs

Under Development

- Opportunity to collaborate with other HQICs for peer learning and sharing
- All hospitals are welcome to participate
- Registration links will be shared across HQICs
 - LAN webinars
 - Exploring affinity groups for large urban hospitals
- Stay tuned for more info

How Does Technical Assistance Work?

- Meet with hospital quality, clinical team leaders and leadership
 - Allows leadership to understand the HQIC program and be involved in the QI process
- Customized 1:1 calls with performance improvement coach
 - Allows the hospital to ask for resources, improvement techniques and assistance with specific QI projects
- Coaching packages and resources are shared

How Does Technical Assistance Work?

- Initial assessments
 - Complete CMS enrollment questions, e.g., number of IP staff
 - Review baseline data and current interventions
 - Identify priority focus areas and goals
- Monthly coaching calls
 - Focus on low performing metrics and priority areas
 - Provide top interventions and evidence-based best practices
 - Develop action plans and provide coaching to meet goals
 - Connect hospitals to top performing peers for learning and sharing (mentoring)

Subject Matter Experts (SMEs)



Libby Bickers, LCSW Behavioral Health/Opioid Misuse



Jennifer Massey, PharmD Pharmacy and ADE Technical Adviser



Amy Ward, RN, BS, MS, CIC Infection Prevention Specialist



Melody Brown, MSM Care Transitions/Readmissions

Confer NHSN Rights

- Confer rights to Alliant to view infection data, create graphs and provide technical assistance
- Approximately 75% of hospitals conferred rights to date
- CAH Reporting not mandatory, but highly encouraged

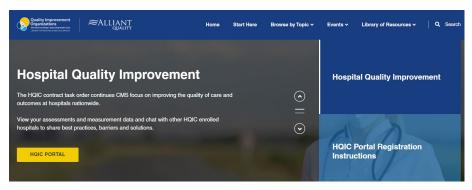
NHSN ID Number & Password

The group's 5-digit NHSN ID number: 83373
The group's joining password: Alliant20!

Resources:

- Joining a Group in NHSN and the Conferring Rights Template
- 2. Contact Amy Ward at amy.ward@allianthealth.org for technical assistance

HQIC Website



About HQIC

The Centers for Medicare & Medicaid Services (CMS) awarded a four-year contract to Alliant Health Solutions (AHS) to serve as a National Quality Improvement and Innovation Contractor (NQIIC) under the recently launched Task Order 3:

Hospital Quality Improvement Contractor (HQIC) contract. Under the agreement, Alliant will provide services to 153 hospitals across a multistate area.

https://www.alliantquality.org/topic/hospital-quality-improvement/

HQIC Events and Newsletters

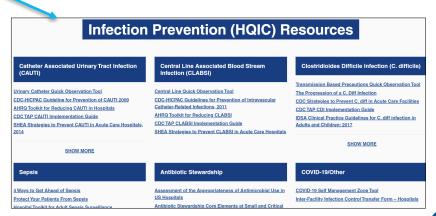


| HQIC Events | | |
|--------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
| Upcoming Events | Past Events | |
| Monoclonal Antibody Therapy for High Risk COVID Patients June 22, 2021 2pm | Antibiograms and Infection Prevention Efforts to Combat Antimicrobial Resistance Post COVID-19 May 25, 2021 2pm ET | |
| | Digital Health Equity Breast Cancer Screening April 27, 2021 2pm ET Opioid Use Disorder: Closing the Loop Between Hospital and Community March 23, 2021 2pm ET | |
| | Developing a Business Case for Infection Prevention Resources: What we learned from COVID-19 February 23, 2021 2pm ET | |

| | HQIC Newsletters | |
|-------------------------------------------------|-------------------------------------------------|-------------------------------------------|
| Hospital Quality Improvement Newsletter – April | Hospital Quality Improvement Newsletter – March | Hospital Quality Improvement Newsletter — |
| 2021 | 2021 | February 2021 |

HQIC Resources





HQIC Success Stories and General Resources

Phoebe Putney Health System in Georgia Marks One Year of COVID-19 Battle

In Albany, Georgia, Phoebe Putney Health System hosted a Day of Remembrance on March 10th to mark the anniversary of the beginning of its COVID-19 fight. Each of Phoebe's hospital campuses held special events Wednesday to recognize the region's healthcare heroes, thank community members for their support, encourage southwest Georgians battling COVID-19 and honor those whose lives were taken by the virus. Events included tribute walks along paths lined with signs highlighting COVID-related milestones over the last year and Day of Remembrance ceremonies featuring remarks from patients, community leaders and healthcare workers who have been on the frontlines of the COVID-19 battle. To ensure proper social distancing, the public was not invited to the walks and ceremonies. Members of the community in Albany, Americus and Sylvester were invited to attend drive-through luminary events at each hospital campus Wednesday night. Luminaries lit up the hospital driveways and areas of each campus were illuminated in red in honor of healthcare heroes. At the main campus, a laser light show flashed messages of thanks, support and unity on the side of one of the medical towers. "We definitely wanted to find a safe way to include our communities in our commemorations, because they have been so supportive of the Phoebe Family and so vital to all we have been able to accomplish over the last year. We thought this was a great way to thank them and to allow them to express their condolences to families who have lost loved ones and to show their support for our staff and current patients," said Joe Austin, Phoebe Putney Memorial Hospital Chief Executive Officer, Read the Full Story

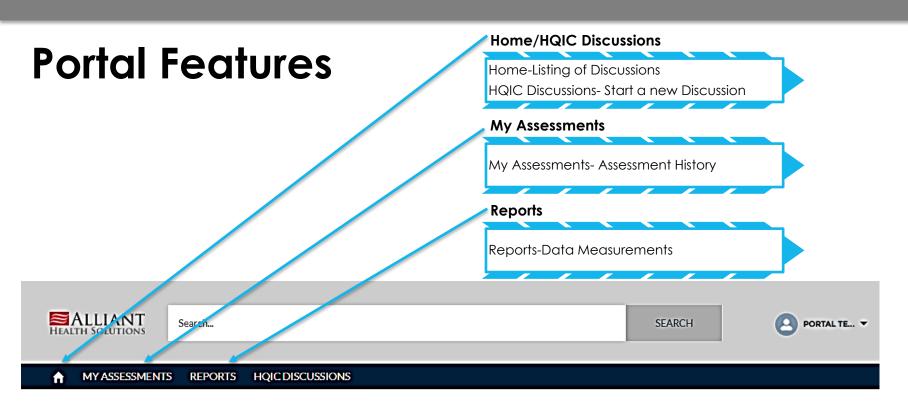


Success Stories

| | General Resources | |
|-------------------------------------------------------------------------|----------------------------|-------------------------|
| OurTeam <i>&</i> | HQIC Portal Instructions ☐ | Alliant HQIC Fact Sheet |
| Joining a Group in NHSN and Accepting the Conferring Rights – Hospitals | | |

Alliant HQIC Portal

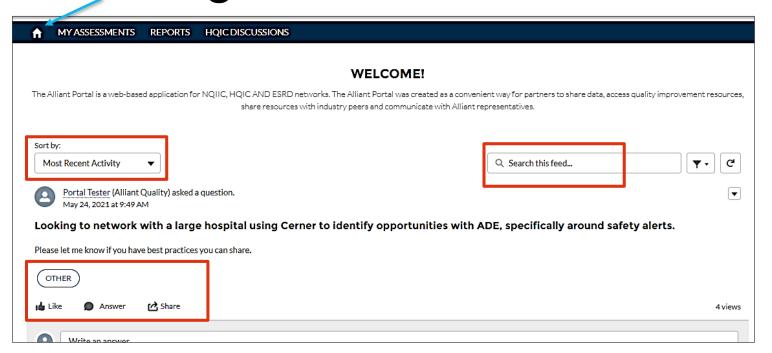
- Access to Alliant HQIC portal available to enrolled hospital staff
- Must be listed as a contact with your HQIC coach to gain access
- Portal link and access instructions on the Alliant website
 - a) Access portal via website <u>here</u>
 - b) Portal self-registration instructions on website here



WELCOME!

The Alliant Portal is a web-based application for NQIIC, HQIC AND ESRD networks. The Alliant Portal was created as a convenient way for partners to share data, access quality improvement resources, share resources with industry peers and communicate with Alliant representatives.

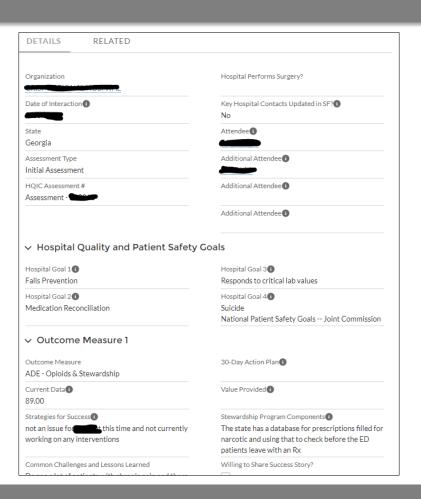
Home Page - Followed Discussions



My Assessments

Details gathered on monthly sharing calls:

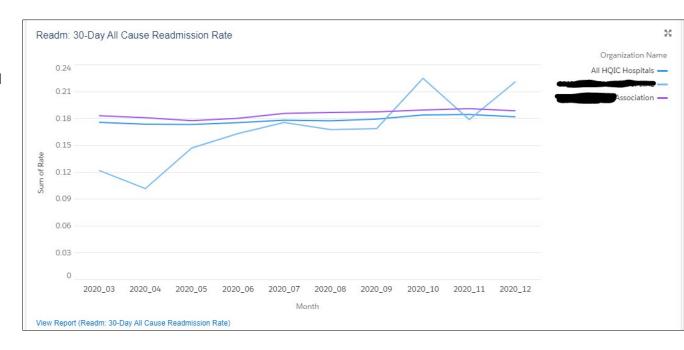
- Goals
- Updates of focused outcome measures
- COVID-19
- PFE
- Heath equity
- Leadership contributions



Reports

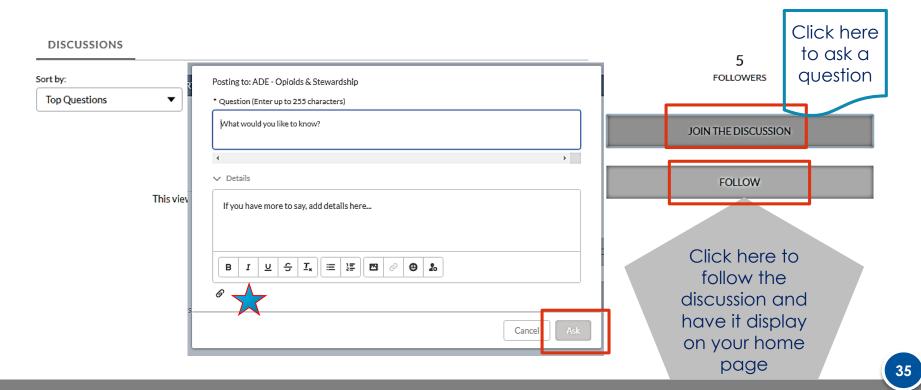
View of measurement data for each patient harm area

- -Rolling three-month average
- -Comparison to all Alliant-enrolled HQIC hospitals
- Comparison to all hospitals enrolled in your HQIC group



HQIC Discussions

ADE - OPIOIDS & STEWARDSHIP



Looking Ahead

- Connect every six months for a Quality Leaders Summit
- One hour virtual call
- Next Call:
 - Jan 11, 2022, at 3 p.m. ET
- Complete post-event survey to submit any agenda items

Questions?



Email us at HospitalQuality@AlliantQuality.org

Appendix

CMS Fact Sheet

Hospital Quality Improvement Contractors (HQICs) Your Quality Improvement Leaders for Acute Care

The Centers for Medicare & Medicald Services (CMS) Quality improvement Organization (QIO) Program is one of the largest federal programs dedicated to improving the quality of health care at the community level. Hospital Quality Improvement Contractors (HOICs) are strategic partners of the QIO Program that support this mission within hospital settles. Their initiatives are desired to improve health care quality access, value and output for people with Medicare.

Health care quality is the overarching goal. The QIO Program and HQICs connect and convene the right people to help solve the nation's most pressing health care challenges, one community at a time.

What are HQICs?

Data-driven. It's the data that help hospitals measure progress toward quality improvement (QI) gains. Hundreds of thousands of patients and families benefit from CMS-supported QI projects that make today's hospital stays safer and improve the quality of hospital care.

Dynamic and collaborative. HQICs partner with small, rural and critical access hospitals and facilities that care for vulnerable and underserved patients. Their quality improvement consulting and expertise – offered at no cost to the hospitals – help hospital leaders and clinical teams develop local QI projects designed to:

- · Reduce opioid misuse and adverse drug events.
- Increase patient safety with a focus on preventing hospital-acquired infections.
- Refine care coordination processes to reduce unplanned admissions.

 \mbox{HQICs} also share their \mbox{QI} resources to assist hospitals with pandemic responses and emergency preparedness.

Local.

- Provide no-cost quality improvement consulting to help leadership teams understand and implement Medicare and other federal health care guidelines.
 Engage with hospital leaders and stakeholders to
- help tailor national QI priorities to local conditions.

 Support health equity through patient and family
- Coordinate goal setting, communication, QI resources and crisis response by facilitating partnerships with community, state and local organizations

engagement.

Measurable.

- Help gather, analyze and interpret health care data to inform decisions that impact patients, families, partners and communities
- Visualize data to help hospitals track progress toward local and national quality goals.
- Demonstrate how hospital processes can evolve in response to real-time data.

Sustainable.

Hospitals in

49 States and

5 Territories

9 Quality

Partners

Improvement

- Create and spread learning opportunities for today's evidencebased best practices.
- Develop peer and community networks for learning, collaboration and sharing.
- Teach and coach QI processes and techniques for lasting change.

To Learn More

The four-year HQIC program will remain active through October 2024. Please visit <u>QIOProgram.org</u> to learn more about HQIC partners and QI initiatives.



125OW/Bizzell/DVA-456-04/21/20

Alliant HQIC Fact Sheet



≈ALLIANT

MAKING HEALTH CARE BETTER

Alliant Quality - A Network of Quality Improvement and Innovation Contractor (NQIIC) with Demonstrated Success in Recruiting, Engaging and Improving Provider Performance

As the quality improvement services group of Alliant Health Solutions. Alliant Quality is a successful CAS contractor with a national footprint serving public and private customers in 12 states. Alliant Quality successfully manages work and effectively meets clients? quality improvement needs by:

- Operating as a clinically led and data-driven enterprise
- · Being an experienced CMS contractor
- Demonstrating value across multiple clinical settings
- Providing customer service orientations
- Having prior positive work with Hospital Improvement and Innovation Networks (HIINs) and hospitals

Alliant Quality Experience

Alliant Quality has demonstrated long-term success providing hospitals with technical assistance for quality reporting and neasure improvement. Our partnerships with Hospital Quality Improvement Contractors (HQICs) and hospitals have provided sissential value-added excerience such as:

- Establishing long-term relationships with providers that impact HQIC measures, such as community partners/long-term care facilities for readmissions
- Proven return on investment relative to time, resources and budget
- · Improvement rates relative to the specific aims
- . Implemented processes that impact short- and long-term efficiency goals





PATIENT SAFETY

Reduce all cause harm
 Reduce adverse drug events
 Reduce avoidable readmissions
 Reduce incidence of C. Diff



CARE TRANSITIONS

Reduce hospital admissions
Reduce hospital readmissions
Reduce emergency department

With decades of experience and access to hundreds of clinical specialists. Alliant Quality's company lize allows us to provide personalized customer service and adopt to customer needs—all while putting patients first. We work collaboratively and combine strong data analytics with our clinical specialists to give context to the data while eliminating sits typically found on health care data teams. Alliant Quality helps make health care better by providing services that make health care stafer and more effective.

> For more information on how Alliant Quality can assist your team, please contact hospitalquality@alliantquality.org. WWW.ALLIANTQUALITY.ORG











This material was prepared by Alliant Quality, the quality improvement group of Alliant Health Solutions (AHS), the Hospital Quality Improvement Contractor (HQIC) under contract with the Centers for Medicare & Medicaid Services (CMS), an agency of the U.S. Department of Health and Human Services. The contents presented do not necessarily reflect CMS policy. Publication No. AHSHQIC-TO3H-20-336

